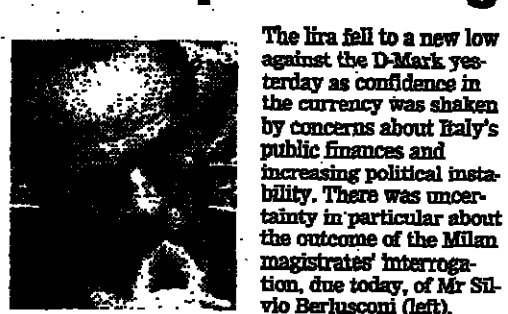


# FINANCIAL TIMES

Europe's Business Newspaper TUESDAY DECEMBER 13 1994 £3.25A

## Italian lira falls as Berlusconi faces questioning



The lira fell to a new low against the D-Mark yesterday as confidence in the currency was shaken by concerns about Italy's public finances and increasing political instability. There was uncertainty about the outcome of the Milan magistrates' interrogation, due today, of Mr Silvio Berlusconi (left), prime minister, in an atmosphere of heightened tension between the government and the judiciary. Page 18; Bonds, Page 24; Currencies, Page 26; World stocks, Page 40

**Collored cleared on corruption count:** Brazil's Supreme Court acquitted former President Fernando Collor of a corruption charge two years after he resigned during his impeachment trial. The Supreme Court voted 5-3 to acquit Collor on a count of "passive corruption" stemming from an alleged multi-million dollar influence peddling ring. Page 2

**Backing for Kinkel:** Germany's Free Democrats, closed ranks behind party leader and foreign minister Klaus Kinkel after he called a surprise confidence vote at a special party congress. Page 2

**Sinn Féin boycott:** Sinn Féin, political wing of the IRA, said it was boycotting an international business conference in Belfast after claiming its proposed delegates were being treated as "second-class citizens". Page 8

**UN forces hit:** Four Bangladeshi troops, part of the United Nations peacekeeping force in Bosnia, were injured, one critically, when their armoured car was hit in a besieged Muslim enclave by a Serb rocket. Tougher UN stance urged. Page 2

**Japan-US flat glass accord:** Japan and the US settled a long-standing dispute over Tokyo's flat glass market by agreeing on measures to improve foreign access. Page 4

**Ex-Mitterrand aide commits suicide:** Pierre-Yves Guezou, a retired officer in the paramilitary gendarmerie who was being investigated in a whistleblowing scandal, committed suicide. Guezou was one of five former aides to President François Mitterrand suspected of tapping telephones. Page 10

**Fireworks fear:** Fireworks taken on board by a passenger plane caused a mid-air explosion on a Tokyo-Bangkok flight. Japanese officials said the plane was carrying fireworks. Page 10

**Major's EU referendum hints:** UK prime minister John Major moved the government substantially closer to offering to hold a referendum on further integration of the European Union. Page 18

**Williams Companies, US natural gas and telecom group, has announced an agreed cash and stock takeover of Transco Energy, rival gas company, valued yesterday at \$67bn. Page 18**

**Ferry 'should stay on seabed':** The car ferry Estonia, which sank in the Baltic in September with 900 people on board, should be left on the seabed and not salvaged, a committee advising the Swedish government said. Page 18

**Tipbook, UK transport leasing group, announced a \$12m settlement of a lawsuit brought by some of the group's US bondholders. Page 19**

**Car sales surge:** West European new car sales increased by 11.9 per cent year-on-year in November to 826,000, the European motor industry's strongest performance since early summer. Page 2

**Bayerische Vereinsbank announced group operating profits for the first 10 months only 2 per cent lower, at DM900m (\$671m), than in the same period of 1993. Page 19**

**Greek strikes:** Greek taxi drivers, truckers and bus drivers staged a 24-hour strike over the finance ministry's drive to reduce tax evasion by self-employed workers. Page 2

**Last US N-plants:** An era of nuclear energy will draw to a close next year when the Tennessee Valley Authority halts work on the last three nuclear reactors under construction in the US. Page 7

**UK inflationary pressure:** Further signs of inflationary pressure were revealed in the UK with figures showing manufacturers are increasing prices at the factory gate, while raw materials costs are rising at their fastest rate for 18 months. Page 8

**First official Swiss brothel:** Switzerland's first official brothel will open in a converted office building in Zurich after the city authorities granted a building permit to an entrepreneur. Page 10

**STOCK MARKET INDICES**

FT-SE 100	2,943.4	(-33.0)
Yield	4.57	
FT-SE 100	1,308.12	(-12.48)
FT-SE 100	1,308.12	(-12.48)
FT-SE 100	1,308.12	(-12.48)

New York	1,308.12	(-12.48)
New York	1,308.12	(-12.48)
New York	1,308.12	(-12.48)
New York	1,308.12	(-12.48)

Dow Jones	3,894.48	(+3.37)
S&P 500	1,463.92	(-0.05)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)
FT-SE 100	2,943.4	(-33.0)

## Thousands more ready to fight for Caucasus, Yeltsin warned Chechnya peace talks in doubt

By John Lloyd in Vladikavkaz, North Ossetia, and John Thornhill in Moscow

Peace talks between Russia and the breakaway Chechen republic were close to collapse last night, as Russia continued to pour troops into the north Caucasus territory, where they clashed yesterday with forces loyal to the republic.

The conflict between Russia and Chechnya, which began when the Caucasus region declared independence three years ago, took a violent turn at the weekend when Russia sent in troops to crush the rebel state.

Chechen officials at the negotiations in Vladikavkaz, capital of North Ossetia and close to the Chechen border, said the negotiations were not going well and that they expected to return to Grozny, the Chechen capital, late last night.

Russia's intervention has sparked fierce opposition from many Russians, who fear the country is being drawn into a "second Afghanistan". But yesterday Russian president Boris Yeltsin, who is in hospital recovering from a minor operation, released an ultimatum that all armed forces in Chechnya must be disbanded by Thursday.

As official positions hardened on both sides, Mr Ali Aliev, speaker of the parliament of the Confederation of Caucasus Peoples, the organisation which unites all the non-Russian nationalities in the region, warned Russia that all the people of the Caucasus were prepared to rally to Chechnya's aid.

Mr Aliev, who was attending the talks in Vladikavkaz, claimed that "thousands of volunteers" had come forward from all the republics of the north Caucasus and were willing to fight to defend Chechnya. "This would be a Russian-Caucasian war. We hope that in Russia there is a party of sense which will not allow it."

Russian forces have already met resistance both from the Chechens and from other peoples in the North Caucasus. The Russian intervention also appears to have, at least temporarily, united the Chechen government and its armed domestic opponents, who jointly formed the delegation which negotiated with Russian representatives yesterday.

Russian forces clashed with Chechen troops yesterday about 15 miles north-west of Grozny. Chechen forces in Dolinskoye launched rocket attacks on a column of advancing Russian troops prompting a series of retaliatory air strikes by attack helicopters and fighter bombers. At least one Russian aircraft bombed Chechen positions north of Grozny. There were no confirmed reports of casualties.

Russian units, massing to move into Chechnya as part of a three-pronged assault, were also fired on in the neighbouring region of Ingushetia, prompting a



Watching the skies: Chechens man an anti-aircraft gun outside the presidential palace in the centre of Grozny, the capital of the breakaway republic, yesterday, as Russian troops were reported to be advancing

furiously from Moscow. Mr Pavel Grachev, Russia's defence minister, accused Ingushetia of "waging war" against Russia. "We never thought that someone on their own territory, shielded by women and children, would fire in the back of their countrymen in army uniforms," he said.

Russia's action brought 5,000 people out in protest in Pushkin Square in Moscow yesterday. Some leading politicians, headed by democratic party leaders Mr Yegor Gaidar and Mr Grigory Yavlinsky, attacked the use of

force in Chechnya, fearing that military action by Russia might foreshadow a turn towards authoritarianism.

However, other politicians, such as Mr Boris Yodurov, the former finance minister, supported Mr Yeltsin's tough approach.

The international reaction to the violence in Chechnya has been limited. Mr Bill Clinton, US president, at a news conference in Florida, said: "We're concerned about it. We hope that order can be restored with a minimum amount of bloodshed."

## IBM halts shipments of 'flawed chip' PC

By Alan Cane in London and Louise Kahoe in San Francisco

International Business Machines has halted shipments of personal computers containing the Pentium microprocessor made by Intel, the world's leading supplier.

The action follows growing customer concern about a flaw in the chip that can lead to miscalculations in some mathematical applications.

Intel's share price dropped sharply yesterday at the news. At mid-session it was at \$58, down from Friday's close of \$62.

IBM is one of the chip maker's largest customers. Its action has strained relations between the two.

Intel - which revealed last month there were problems with the microprocessor - complained yesterday that IBM had refused to provide full details of its analysis of Pentium errors and gave Intel no notice of its decision to halt shipments.

The microprocessor fault has proved hugely embarrassing for Intel, which has 90 per cent of the world microprocessor market. It is running an \$80m worldwide media campaign to persuade personal computer users to move to Pentium-based machines.

Other PC makers using the Pentium microprocessor include Compaq, Hewlett-Packard, Dell, Gateway and Packard Bell. They have offered to replace faulty

chips, but IBM is alone in halting shipments.

Now, however, other manufacturers may feel obliged to follow IBM's lead.

IBM stressed that it had no desire to exacerbate Intel's embarrassment over the Pentium problem or to take advantage of the situation to gain competitive advantage. "IBM is not encouraging customers to switch to different products. Our decision to halt shipments is based solely on customer interests."

Intel has argued that most computer users will never experi-

ence the fault which, it says, is likely to occur only once every 27,000 years. The only people likely to be affected, it said, were technologists such as aircraft designers carrying out very large computations.

IBM, however, said that its scientists had found that the risk of errors may be significantly higher. "A user could face either

significantly more errors, or no errors at all. If an error occurs... it may have catastrophic effects." Customers using common spreadsheet programs could encounter errors as often as once in every 24 days.

IBM said it would replace the flawed Pentium chips at no cost to its customers.

## Maurice Saatchi attacked over share options package

By Robert Peston

Maurice Saatchi's future as chairman of Saatchi & Saatchi, the advertising group he founded, hangs in the balance following a row between the company and leading shareholders over a proposed \$5m (\$8.2m) option package for Mr Saatchi.

Shareholders controlling a third of the group's shares, led by Harris Associates of Chicago, were so angry to learn of the so-called "super option scheme" that last weekend they put three proposals to the board:

- that Mr Saatchi's option allocation should be scaled back radically;
- that the company should consider changing the name of the holding company, so that the "Saatchi" brand should be used only by the operating subsidiary, Saatchi & Saatchi Advertising worldwide;
- that the company should consider whether Mr Saatchi should stand down from the board altogether, to work instead for the

operating subsidiary. Last night the company refused to comment on the shareholders' action, though it is understood that its board will, in the next few days, consider these proposals. Shareholders could call an emergency general meeting if Saatchi's board does not follow their wishes.

The super-option scheme, designed to reward executive directors and other senior executives, was drawn up by the group's remuneration committee, chaired by Sir Peter Walters, formerly chairman of the oil company BP and currently chairman of the pharmaceutical company Smith Kline Beecham.

It would give Mr Saatchi a \$5m profit in three years, if the company's share price doubles in that period.

Leading shareholders, which have been briefed privately on the scheme by the company, are furious about Mr Saatchi's allocation in the scheme, because - unlike any other executive in the company - it is based on his old

salary of \$225,000, not his new one of \$200,000.

Mr Saatchi's salary was slashed earlier this year, following shareholder pressure, but under the scheme he would be entitled to shares worth eight times his old salary.

The protesting shareholders, which collectively control 32 per cent of the shares, are four US investment institutions - Harris, the State of Wisconsin Investment Board, General Electric Pension Trust of the US, and Tiger Fund Management - and M&G of the UK.

Saatchi has two international advertising networks, Saatchi & Saatchi Advertising and Bates Worldwide.

Demerging or selling Bates, a strategy favoured by Mr Saatchi, is opposed by many board members and shareholders because they fear that it does not make financial sense.

Mr Saatchi has told colleagues that he will fight tooth and nail to preserve his name on the holding company's masthead.

Since 1735 there has never been a quartz Blancpain watch. And there never will be.

Catalogue and video BLANCPAIN SA CH-1348 Le Brassus, Switzerland  
Tel 41-21 845 40 92 Fax 41-21 845 41 88



## NEWS: EUROPE

## France, US urge tougher UN stance in Bosnia

By Bruce Clark in London and Laura Silber in Belgrade

France and the US yesterday rebuffed their support for the UN mission in Bosnia, and suggested reinforcing it with more men and weapons, or tougher rules of engagement.

The latest Franco-American statement was in sharp contrast to the recent suggestions by several western countries that a UN pullout may only be weeks away because of the deteriorating situation on the ground. US officials have been dubious about the effectiveness of the UN's role in Bosnia, and the suggestion that the force there be reinforced marks a clear change in the US line.

The message from Mr William Perry, US defence secretary, and Mr François Léotard, French defence minister, was issued as contingency planning for a possible UN withdrawal gathered pace, and four Bangladeshi peacekeepers were injured in northern Bosnia.

Mr Perry said after meeting his French counterpart in Washington that both were agreed on "the very valuable function" which the 24,000-strong UN force was discharging. He added that the UN should consider "not only more troops and more arms but new rules of engagement."

Mr Léotard suggested giving heavy protection for a "humanitarian corridor" along which relief convoys could travel from the Adriatic to Sarajevo. In Brussels, senior UN officials yesterday began a week of intensive discussions on how precisely an UN withdrawal from Bosnia would be organised, and protected from the warring parties, with the help of NATO ground troops.

Mr Perry goes to Brussels today to meet his counterparts from the 14 countries which make up NATO's military wing. France belongs to NATO's political arm but not its military structure.

NATO's plan for a UN withdrawal are expected to provide for temporary deployment of up to 25,000 extra combat troops in the war zone. Another 20,000 might be involved in providing logistical support, but no more than 5,000 of these would be deployed in Bosnia itself.

The US has offered to provide about half the personnel needed to organise a pullout, but Mr Perry will be under strong pressure to give more details when he meets his opposite numbers in Brussels.

UK officials have warmly welcomed US willingness to help, viewing it as a sign that America wants to avoid a repeat of last month's diplomatic spat over the abrupt US withdrawal from enforcing the arms embargo against Bosnia.

Diplomats said the US commitment to providing cover for a withdrawal would make the US administration more likely to support a continued UN presence.

A senior British official predicted yesterday that a turning point for the UN could come in early spring: either there would be a ceasefire, or the situation would have substantially worsened, in which case a three- to four-month withdrawal process would start.

General Sir Michael Rose, the UN commander in Bosnia, last night met Bosnian Serb leaders in a bid to stop harassment of peacekeepers in Bosnia.

Bosnian Serbs yesterday for the first time in over three weeks allowed passage of a convoy carrying 30 tonnes of fuel for UN forces in Sarajevo. But a UN spokesman said this "tiny amount" would not be sufficient for the UN to carry out its mandate.

**THE FINANCIAL TIMES**  
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 69126 Heidelberg, Germany. Telephone: +49 6224 156 550. Fax: +49 6224 156 551. Telex: 416193. Registered in Frankfurt by J. Walter Brund, Wilhelm J. Brund, Colin A. Knapman as Geschäftsführer and in London by David C.M. Bell and Alan C. Miller. Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenthal-Strasse 3a, 63523 Neu-Isenburg (owned by Harnett International). ISSN: ISSN 0950-7803. Response editor: F. W. Lambart, c/o The Financial Times Limited, Number One Southbank Bridge, London SE1 9UL. UK Shareholder of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies are: The Financial Times Limited, Number One Southbank Bridge, London SE1 9UL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: D. Gaud, 168 Rue de Rivoli, F-75004 Paris Cedex 01. Telephone: (01) 4297-0621. Fax: (01) 4297-0629. Printer: S.A. Nord Est, 1501 Rue de la Gare, F-91010 Roulleau Cedex 1. Editor: Richard Lambert. ISSN: ISSN 1148-2753. Communications: Financial Times (Scandinavia) Ltd, Vismulskafeld 42A, DK-1161 Copenhagen N. Telephone: 33 13 44 41. Fax: 33 33 33 33.

## Leader calls confidence vote after chorus of criticism from party members

## FDP closes ranks around Kinkel

By Judy Dempsey in Gera, Thuringia

Germany's Free Democrats, desperate to reverse a string of election defeats, yesterday closed ranks behind Mr Klaus Kinkel, party leader and foreign minister, after he called a surprise confidence vote at a special party congress.

Mr Kinkel, who was assailed for weak leadership at the congress on Sunday, called a snap vote early yesterday morning following an emotional speech in which he appealed for unity. "It was very bitter. Very bitter. The words I heard from the delegates," he told the packed congress hall in Gera, in the eastern state of Thuringia.

Despite the unprecedented hostility to his keynote speech on Sunday afternoon, Mr Kinkel, instead of resigning, threw down the gauntlet to the delegates. More than 65 per cent of the delegates (390) voted for him, while 185 abstained. "The vote is acceptable," a clearly relieved Mr Kinkel said later.

Members of the party president said Mr Kinkel had seriously considered resigning. But Mr Hans-Dietrich Genscher, the former foreign minister who had personally chosen Mr Kinkel as his successor and backed him as party leader, had persuaded him to remain on, at least until June when the party holds a special congress. The conference has also set up a commission to examine whether the same per-

son should be party leader and a minister.

Senior FDP members said they were concerned that if Mr Kinkel had resigned, a new party leader might try to distance the FDP from the coalition in a way which could potentially undermine the fragile stability of the government, which has a majority of only 10 in the Bundestag, or lower house.

But few delegates believe the vote for Mr Kinkel will resolve the fundamental problems facing the FDP, the junior partner in the coalition headed by Chancellor Helmut Kohl's Christian Democratic Union since 1982.

"We should have voted him out," said Mr Heinrich Sander from the North Rhine-Westphalia party organisation which faces state elections in May. "We have lost time. We will never get ourselves ready in time for the February elections in Hesse."

Mr Horst Vetter from Berlin said the party had shown that it did not have the courage for a new beginning. "The party was afraid. The old party hands rallied behind Kinkel because, at the moment, there is no alternative to him," he said.

Mr Werner Brandner, a delegate from Thuringia, said: "Regardless of this vote, the crisis is not over. Wait until June. The party will face the same problems. Where can we go? How many more elections

can we afford to lose?"

In 10 consecutive elections throughout the past 18 months, the FDP has failed to be re-elected to state parliaments, failed to be elected to the European parliament, failed to have its presidential candidate elected, and barely scraped back into the Bundestag in October's parliamentary elections.

But the last two days in Gera represent more than the culmination of a series of election defeats. Rather they are the climax of a long crisis in the FDP which started in 1982 when the party, which had been in coalition with the Social Democrats, withdrew and then joined a coalition under Mr Kohl's conservatives.

"That was the beginning of the crisis," said Mr Michael Goldmann from Lower Saxony. Thousands of party members, particularly the professionals and intellectuals, left the party in disgust. Some completely withdrew from political activity while, over the past decade, others joined or voted for the Greens as they became the liberal alternative to the FDP. The FDP in west Germany has only 50,000 members, the party in east Germany has less than 30,000.

"The problem is that we have lost our identity as a liberal party because we have had to make too many compromises with the CDU," said Mr Walter Klein from North Rhine-Westphalia. "We are the



Senior party member Hildegard Hamm-Bruecher (left) talks to Mr Klaus Kinkel after making a speech in his defence at the special party congress

lap dogs of the CDU at the expense of defending our liberal political and economic traditions."

Grassroots members believe the parliamentary party has compromised on too much of its liberal programme: cutting bureaucracy, reducing taxes, promoting greater economic liberalisation, and allowing easier access to citizenship. The party managed to paper over the cracks after 1982 largely because it had powerful

personalities, such as Mr Genscher and Mr Otto Lambdorff, party leader until June 1993 when he was succeeded by Mr Kinkel.

"With Genscher the party never bothered to question its direction," said Ms Cornelia Schmaltz-Jacobsen, head of the federal office for foreigners' issues. "Time and complacency have caught up with us." The party yesterday set itself the task of building a new structure, improving the grassroots

organisation, establishing more open communication between the central leadership and the local level, and electing Mr Guido Westerwelle, a party functionary, as the new general secretary.

But, as these decisions were being debated, there were few delegates who believed that those motions, and the show of support for Mr Kinkel, would be enough to rescue the party from defeat in Hesse and North Rhine-Westphalia.

## Signs of growth in Germany and Italy boost European figures

## Strong recovery in car sales

By Kevin Done, Motor Industry Correspondent

West European new car sales increased by 11.9 per cent year-on-year in November to 929,000, the European motor industry's strongest performance since the early summer.

The rebound last month was supported by clear signs of recovery in Germany and Italy combined with continuing strong growth in France, Spain and Scandinavia.

New car sales in the first 11 months rose by 5.4 per cent to an estimated 11.1m.

In Italy, where sales in the first 11 months were still 5 per cent lower than a year ago, new car registrations rose last month by 18.9 per cent year-on-year to 135,600 according to estimates from the Italian Ministry of Transport.

German sales rose last month by 8.5 per cent to an estimated 248,000 according to figures from the European Automobile Manufacturers' Association. In the first 11 months they were virtually unchanged at 2.97m, an increase of 0.1 per cent.

Sales have continued to rise strongly in France and Spain, where the governments introduced financial incentives early this year to encourage scrapping of old cars. In France sales rose by 21.4 per cent in November to 190,700, and by 20.1 per cent year-on-year in Spain to 66,600.

Overall new car sales in November were higher than a year ago in 13 of 17 west European markets. The pace of the recovery was weakened only by the slowdown in the UK.

The UK new car market was leading west Europe out of recession in the first half of the year, but sales have declined year-on-year in each of the last two months.

The strongest growth among the Europe's big six volume carmakers has been achieved by the PSA Peugeot Citroën and Renault groups of France, which have benefited from the sales recovery at home and in Spain.

PSA Peugeot Citroën raised sales by 10.1 per cent in the first 11 months and market share to 12.8 per cent from 12.3 per cent a year ago.

The Volkswagen group of Germany, which includes Audi, Seat and Skoda, has lost ground this year in west Europe, but it staged a strong recovery in November helped by the recent launch of new models.

VW group registrations rose by an estimated 18.5 per cent last month. It was outperformed, however, by the Fiat group of Italy, which increased November sales by 34.9 per cent.

Japanese carmakers continue to lose market share with sales falling by 0.7 per cent in November despite the 11.9 per cent rise in the overall market.

WEST EUROPEAN NEW CAR REGISTRATIONS January-November 1994				
	Volume (thous)	Volume Change (%)	Share (%) Jan-Nov 94	Share (%) Jan-Nov 93
<b>TOTAL MARKET</b>	11,100,000	+5.4	100.0	100.0
<b>MANUFACTURERS:</b>				
Volkswagen group	1,769,000	+3.8	15.9	18.2
- Volkswagen	1,140,500	+1.2	10.3	10.7
- Audi	291,300	+0.8	2.6	2.7
- Seat	280,400	+15.5	2.5	2.9
- Skoda	58,800	+15.6	0.5	0.5
General Motors	1,442,000	+4.3	13.0	13.1
- Opel/Vauxhall	1,377,100	+3.9	12.4	12.6
- Saab*	47,100	+20.0	0.4	0.4
PSA Peugeot Citroën	1,425,600	+10.1	12.8	12.3
- Peugeot	877,700	+9.8	7.7	7.4
- Citroën	568,900	+10.7	5.1	4.9
Ford group	1,315,200	+7.0	11.8	11.7
- Ford	1,289,400	+6.9	11.6	11.6
- Jaguar	10,000	+1.7	0.1	0.1
Renault	1,217,200	+8.1	11.0	10.8
- Fiat group†	1,195,500	+7.2	10.8	10.6
- Fiat	937,300	+11.9	8.4	8.0
- Lancia	152,300	-2.3	1.4	1.5
- Alfa Romeo	99,500	+8.8	0.9	1.0
BMW group	722,100	+12.5	6.5	6.5
- BMW	561,800	+5.1	5.0	5.0
- Rover	360,300	+7.2	3.2	3.2
Mercedes-Benz	395,900	+21.4	3.5	3.1
- Peugeot	382,200	+3.3	3.4	3.5
Toyota	293,300	-1.9	2.6	2.8
Volvo	185,800	+17.9	1.7	1.5
Mazda	167,100	-8.7	1.5	1.7
Honda	159,600	+4.8	1.4	1.4
Mitsubishi	111,100	+5.7	1.0	1.0
Suzuki	68,800	-20.6	0.6	0.8
Spain	1,223,500	+6.2	11.0	12.4
<b>MARKETS:</b>				
Germany	2,898,300	+0.1	26.7	28.1
United Kingdom	1,837,700	+7.8	16.6	16.2
France	1,796,000	+14.6	16.2	14.9
Italy	1,393,000	+30.0	13.8	15.3
Spain	66,600	+17.7	0.6	0.6

\*The 1994 31 per cent and management control of Skoda. †The 1994 31 per cent and management control of Skoda. ‡The 1994 31 per cent and management control of Skoda. †The 1994 31 per cent and management control of Skoda. ‡The 1994 31 per cent and management control of Skoda.

## Greeks strike over curbs on tax evasion

By Karin Hope in Athens

Greece yesterday felt the first impact of the finance ministry's new effort to reduce tax evasion by self-employed workers: taxi drivers, truckers and bus drivers staged a nationwide 24-hour strike.

The union of professional drivers threatened to hold more strikes over the Christmas holidays unless the government drops measures designed to increase tax paid by the owner-drivers who control most of Greece's road transport industry.

The drivers' walk-out launched a wave of strikes ahead of Friday's parliamentary debate on the 1995 budget, which restricts public sector wage increases and attempts to broaden the tax base by setting objective indicators for assessing incomes in the private sector.

The drivers object to a directive making the purchase of a new taxi, truck or bus an indicator of their income level. They also refuse to pay a 30 per cent tax on transfers of vehicle operating licences and a one-off tax on income earned over the past 10 years.

A finance ministry official said: "Road transport has escaped proper regulation because it's seen as a public

service, and the drivers have taken advantage of this. Like other self-employed workers, they have to start contributing their share."

The self-employed, from doctors and lawyers to plumbers and drivers, make up about 20 per cent of the Greek workforce. They sustain an underground economy estimated at more than 30 per cent of gross domestic product, according to the finance ministry.

However, the main tax burden is carried by public sector workers and pensioners whose taxes are deducted at source.

The finance ministry is counting on a successful crackdown on tax evasion next year, together with settlement of more than 700,000 pending income tax disputes, in order to boost budget revenues by more than Dr300bn (€79bn).

The Greek trade union federation has called a 24-hour strike for tomorrow in protest against next year's income policy, which restricts increases for public sector workers to 6.1 per cent, against a projected inflation rate of almost 8 per cent.

The civil servants' union has called a four-hour work stoppage the same day which is expected to shut government ministries, public utilities and state-controlled banks.

## Santer backs EU expansion to east

The next president of the European Commission, Mr Jacques Santer, said yesterday he hoped to see the emerging democracies of eastern Europe joining the European Union around the turn of the century. Santer reports from Bonn and Brussels.

He did not set a specific date for Poland, Hungary, the Czech Republic, Slovakia, Bulgaria and Romania to join the EU, but stressed in an interview with German radio that Europe must strive to expand eastward as fast as reasonably possible.

His optimism about widening the EU eastwards contrasted sharply, however, with gloom about the Union's future at the Commission following the decision by the outgoing president, Mr Jacques Delors, not to run as the Socialist candidate in next year's presidential election in France.

EU officials and diplomats reacted with surprise, regret and some anxiety on Monday to Mr Delors' decision. "His decision could undo all he has done here," said one EU official, referring to Mr Delors' 10-year effort as head of the Commission to further the cause of European integration.

But Mr Santer insisted in Bonn: "We will do everything to be able to lead these countries up to the European Community around the end of this century. Whether they can become full members by this date depends on developments. We must first get one house in order from an institutional perspective," he added, referring to reforms the EU will consider at a conference in 1996.

Mr Santer, current prime minister of Luxembourg, will succeed Mr Delors as head of the Commission next month. EU leaders meeting in Essen at the weekend backed plans to prepare the so-called associate countries for eventual membership, but without setting a timetable.

A Commission official said Mr Delors' legacy stood the greatest risk of ruin if the Gaullist leader, Mr Jacques Chirac, became president in May on a nationalist platform, but even prime minister Edouard Balladur was unclear in his intentions on Europe. "If anyone could have changed the political landscape of France, it was Delors," said the same source. Mr Delors, it was believed, had underestimated the power he could wield in the Elysée palace.

The source said a centre-right French government might not be that far from Mr Delors' views on Economic and Monetary Union (EMU) or defence co-operation. Mr Delors' achievements in creating the EU single market and building EMU would not unravel. But he added that Mr Delors' absence would be a handicap for those forces pushing for an overhaul of the Maastricht treaty's cumbersome inter-governmental rules in foreign, justice and home affairs policy-making.

Unanimity is the rule for decisions in these areas, but France without Mr Delors may remain just as attached as Britain to preserving national sovereignty in these areas at the EU's 1996 inter-governmental conference.

## Estonia takes Treuhand sell-off route

About 80 per cent of the young Baltic state's enterprises are in private hands after a German-style search for new investment and management, writes Matthew Kaminski

Tallinn's Põlmeer basketball factory was a central planner's dream. Rubber mixers, vulcanisers, moulders and weaving machines were imported from Japan to produce a million balls a year for the Soviet Union.

Alas, before a single orange Põlmeer could be made, political winds shifted and newly independent Estonia's Põlmeer lost its guaranteed basketball market. The plant is now up for sale along with 41 other large state-owned enterprises under the northernmost Baltic country's fifth and last international tender.

"One million basketballs a year is a little too much for Estonia [which has a population of only 1.5m]," says Mr Vaino Sarnet, director of the Estonian Privatisation Agency. "And the export market is very competitive, divided by major players long ago. Even Russia only wants western basketballs."

The two-year-old privatisation programme, based on Germany's Treuhand model, has sought to salvage just such companies with fresh investment and new management. "Through direct sales we can

bring effective owners into our economy much faster than through voucher privatisation," says Mr Sarnet. A good contract is signed, adds Mr Hansson, "it's not clear what happens when the buyer wants to change conditions."

The World Bank was also worried that the Treuhand model might keep "leftover" and bureaucratic and ill-suited for relatively dynamic Estonia.

Once a contract is signed, adds Mr Hansson, "it's not clear what happens when the buyer wants to change conditions."

The World Bank was also worried that the Treuhand model might keep "leftover" and bureaucratic and ill-suited for relatively dynamic Estonia.

jective and bureaucratic and ill-suited for relatively dynamic Estonia.

Once a contract is signed, adds Mr Hansson, "it's not clear what happens when the buyer wants to change conditions."

The World Bank was also worried that the Treuhand model might keep "leftover" and bureaucratic and ill-suited for relatively dynamic Estonia.

Once a contract is signed, adds Mr Hansson, "it's not clear what happens when the buyer wants to change conditions."

The World Bank was also worried that the Treuhand model might keep "leftover" and bureaucratic and ill-suited for relatively dynamic Estonia.

Once a contract is signed, adds Mr Hansson, "it's not clear what happens when the buyer wants to change conditions."

control over their old factories, in Estonia they must submit a competitive bid.

Mr Ulo Uks, who runs the rubber department at Põlmeer Toys, is guardedly stoic. He only concedes that, "since this is the biggest rubber manufacturing in Estonia, it is important to keep it going in Estonian hands."

While very open to foreign investment - it is the only former Soviet republic that permits foreigners to own land - Estonia has felt a ripple of political backlash in recent months.

A public opinion poll this month found that the privatisation agency and the police were Estonia's least-trusted institutions.

An Estonian analyst notes this stems not only from the large flow of foreign investment, which doubles every six months, but also from the perception that criminal domestic groups are legally capitalising on the bid scheme.

Last week Mr Indrek Toome, Estonia's last Soviet prime minister and now active in real estate, was arrested for offering a \$2,400 bribe. His role in privatising the large Viru Hotel in central Tallinn fed

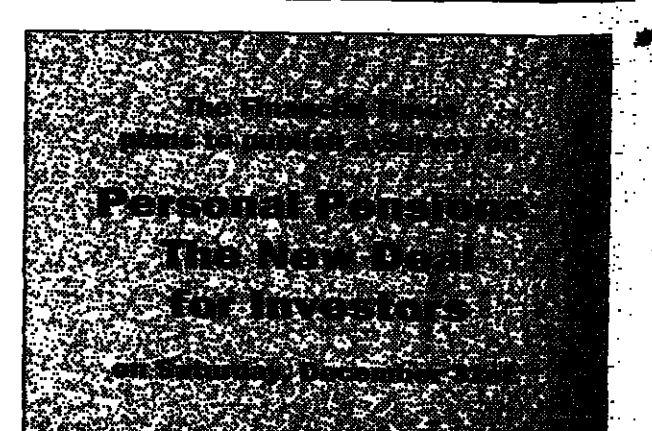
public discontent about privatisation.

Under political pressure, the Estonian government last month agreed with a voucher privatisation programme, against Treuhand's advice.

Shares in the large Tallinn Department Store were offered on November 9, and three other prominent companies are due on the market early next month. A single core investor still will keep a majority in these companies to provide the corporate governance the Estonian programme's supporters say the country's neighbours to the east and south lack.

Another benefit from voucher privatisation is an expected boost to Estonia's fledgling equities market. Mr Alvo Reiner, who runs the Exchange Association of Estonia, expects the input of capital into the market, not only into companies, to help open a real stock exchange in a year.

Mr Sarnet defensively says Estonia's scheme at first helped bring in capital and restructure inefficient companies, but as Põlmeer, but adds new methods may now be needed.



From January 1st 1995 providers of life assurance, pensions and other investment products to retail customers will have to provide full disclosure of the charges they make. This survey will examine the impact of increased competition between providers, the likely reductions in charges and will suggest how to find the right products at the right price.

For an editorial synopsis and information on advertising, please call:

William MacLeod  
in London  
Tel: (071) 873-3688 Fax: (071) 873-3078

FT Surveys

السؤال الأول



members

Santa back to expand to east

like s asion

The Financial Times

Personal Pension

The New Deal

for Investors

on Saturday December 13

FT Surveys

EUROPEAN NEWS DIGEST

French internal air routes open

France yesterday gave the green light to several airlines, including TAT European Airlines, an affiliate of British Airways, to operate some of the country's most profitable internal air routes. A statement from the Transport Ministry said that TAT could operate services between Marseilles and Orly airport in southern Paris and from Toulouse to Orly from January next year. AOM, the French domestic airline, has been granted a licence to fly between Marseilles and Orly, while Air Liberté won approval to operate the Toulouse-Orly route. The approval follows a protracted battle between the carriers and the French government, which has resisted the deregulation of domestic routes. An order from the European Commission, however, and a rejection of an appeal from the French government by the European Court of Justice, forced the liberalisation of the routes. The French Transport Ministry said that it was also considering a request by Eurolat, the small domestic carrier, to operate the Orly-Toulouse route. According to officials, the airline needs to supply further financial information before approval can be granted. *John Ridding, Paris*

Paris phone-tap case death

A former French presidential aide, who was being investigated in a wiretapping scandal, has been found hanged, police officials said yesterday. Mr Pierre-Yves Guezou, a retired officer in the paramilitary Gendarmerie police, was one of five former aides of Socialist president François Mitterrand to be suspected of illegally tapping telephones in a case which dates back to the mid-1980s. Mr Gilles Ménégoz, chairman of the state utility Electricité de France and former head of President Mitterrand's private presidential office, is among those being investigated. The investigation centres on alleged invasion of privacy in connection with the tapping of telephones of journalists, politicians and an actress by the anti-terrorist unit of the Elysée palace between 1983 and 1986. Last week, an investigating magistrate informed the five former aides that they were under formal investigation, a first step towards a possible trial. The death of Mr Guezou follows other suicides among the entourage of President Mitterrand, whose term expires next spring. Last April, Mr François de Grossouvre, a former security aide to the president and latterly in charge of the Elysée's hunting estates, was found dead. In May 1988, Mr Pierre Bérégovoy, the former Socialist prime minister, killed himself. *John Ridding*

Oslo bourse president sacked

Mr Erik Jarve, the president of the Oslo stock exchange, was yesterday dismissed by the board because of irregularities connected to his work. The move took the market by surprise but was not announced until after trading had closed. The bourse said Mr Jarve's irregularities had nothing to do with securities transactions or with the bourse's function in the securities market. Mr Kjell Froensdal, executive vice-president of the bourse, has been appointed interim president until a replacement for Mr Jarve can be named. He said yesterday the board had only in the past few days uncovered the irregularities connected to Mr Jarve and hinted they had to do with Mr Jarve mixing his own business with that of the bourse. KPMG Peat Marwick, the auditor, has been engaged by the bourse to undertake a thorough review of the allegations, but Mr Froensdal could not say if the matter would be referred to Norwegian police for investigation. Mr Jarve joined the Oslo bourse 26 years ago and was appointed president in 1977. He sought to end the bourse's reputation for insider trading and was also instrumental in modernising the exchange's rules, regulations and technical functions to bring it up to the latest European standards. Foreign investors have long complained of the risks associated with investing in Norwegian securities because of an alleged high rate of insider trading cases in a small business community with many cross-shareholdings. *Karen Fosell, Oslo*

Hungarian coalition poll boost

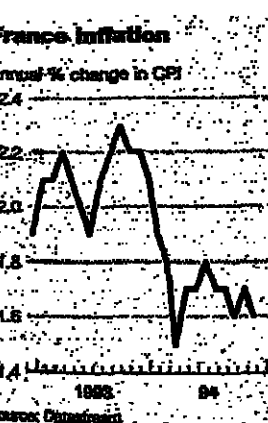
Hungary's Socialist-Liberal coalition government won all but one of the country's 19 counties as well as several large towns in Sunday's nationwide local elections, but fell short of the resounding 73 per cent victory it achieved in last May's general elections, according to partial results released last night. With 94 per cent of votes counted, the ruling Socialist party and its junior coalition partner, the Free Democrats, looked set to win a two-thirds majority in two counties and in Budapest and to win a simple majority in all other counties except for one. In Budapest, where 20 per cent of Hungary's 10.5m population lives, Mr Gabor Demszky, a Free Democrat, was easily re-elected for a second four-year term as mayor. The Socialists won 32 per cent of the capital's general assembly, with the Free Democrats and centre-right parties, which, for the first time, fielded joint candidates, in joint second place, both with 29 per cent. Independent candidates were the big winners in mayoral contests in the rest of the country, taking more than 50 per cent of the 3,150 posts nationwide. *Virginia Marsh, Budapest*

Poland ready to back bonds

Poland is considering guaranteeing bond issues by companies that win contracts in the country's toll motorway programme, Mr Richard Pazura, a deputy finance minister said at a Financial Times conference on the programme. The programme aims to build 2,600km of highways under Build Operate and Transfer (BOT) agreements at an estimated cost of \$100m (£65m) by the year 2010. Already Poland, advised by JP Morgan, the investment bank, is preparing to launch \$200m worth of bonds in the country's first entry into the foreign bond markets. However, this is the first time that an official has said the government would back further issues. The Polish government is looking to private investors and international financial institutions to provide 85 per cent of the financing for the programme. Mr Boguslaw Liberadzki, the transport minister, told the conference. Preliminary bidding for BOT concessions is expected to open next February, with the granting of the first concessions expected early in 1996. The toll highway programme would provide a link across Poland between the European Union and the countries of the former Soviet Union as well as between Scandinavia with central Europe and the Balkans. It reflects the fast growth of car ownership in Poland. *Christopher Robinson, Warsaw*

ECONOMIC WATCH

French prices remain stable



France's provisional consumer price index was unchanged in November after a 0.3 per cent rise in October. The November provisional year-on-year increase was 1.6 per cent, the National Statistics Institute said yesterday. Analysts' average expectations were for a 0.2 per cent rise for the month and a 1.7 per cent rise year-on-year. In October consumer prices rose by 0.3 per cent, giving a year-on-year rise of 1.7 per cent. A breakdown of November's data shows that food prices dropped 0.7 per cent from October, private sector manufactured goods prices dropped 0.1 per cent, while private sector service prices rose 0.3 per cent.

- Unemployment in Sweden fell to 7.2 per cent in November from 7.4 per cent in October.
- Unemployment rose in Spain from 16.72 to 16.79 per cent of the workforce in November.
- Consumer prices in the Czech Republic rose 0.5 per cent in November from October and 10.7 per cent from 1993.

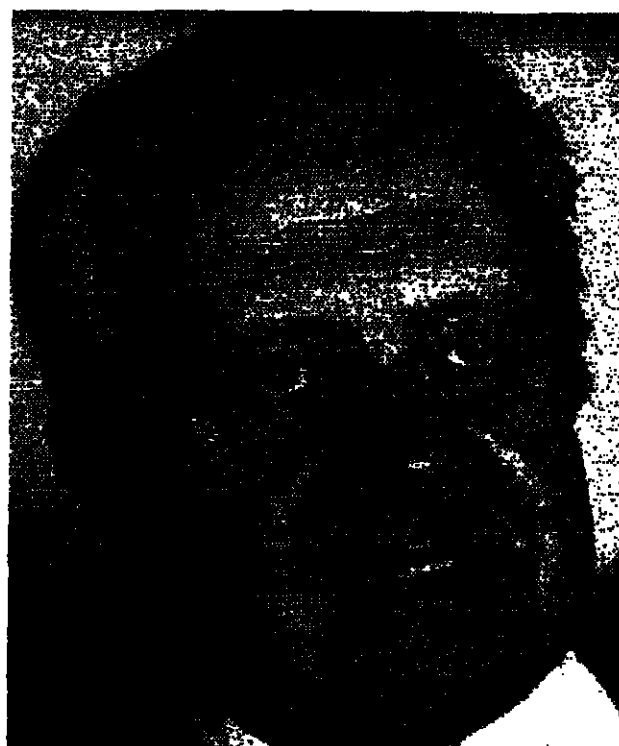
Soares seeks battleground for last fight

Portugal's Socialist president has declared war against the centre-right government, writes Peter Wise

The opposing politics and contrasting personalities of President Mário Soares and prime minister Aníbal Cavaco Silva embody conflicting sides of the Portuguese psyche. For almost a decade they achieved a precarious harmony that resulted in a lasting and fruitful stability.

But the fragile unity collapsed this month when Mr Soares, a Socialist, marked his 70th birthday with a vehement attack on the centre-right government. Portugal's political institutions are now openly at war, upsetting the country's balance as it prepares for a general election next October and a presidential ballot in early 1996.

In an interview in the *Diário de Notícias* newspaper, Mr Soares said nine years of majority government by Mr Cavaco Silva's Social Democratic Party (PSD) had placed "excessive powers in the hands of one man". He was concerned over a growing perception that Portugal was slipping towards a "dictatorship of the majority". Dictatorship is an emotive word in Portugal.



Soares: his power to dissolve parliament is his 'atomic bomb'

Mr Soares's comparison of today's political climate with the 1926 revolt that ushered in 48 years of authoritarian rule was more than the PSD could bear. Mr Cavaco Silva summed party leaders who produced a statement amounting to an official declaration of hostilities with the president.

Mr Soares had abandoned the role of neutral arbiter for which the country elected him, the PSD said, and was actively intervening in party politics to try to influence the outcome of the general election. He was persecuting the PSD, promoting

instability and dividing the country.

After nine years of smiling deference towards each other - widely advertised as being for the good of the nation - Mr Soares and Mr Cavaco Silva are locked in a bare-fisted political combat in which few holds are likely to be barred.

Mr Cavaco Silva, 56, has an active political future at stake. He is expected to seek re-election as prime minister next year, but may decide to run for the presidency instead. But Mr Soares is not eligible under the constitution for a third consecutive term as president and appears more concerned about posterity.

The president and the prime minister speak from opposing sides of both the political debate and the national temperament - and each has equal legitimacy to do so. Mr Cavaco Silva's government has won two successive single-party majorities that Portugal's political system was never expected to produce.

From a hard-working, provincial Roman Catholic family, the prime minister is valued as a pragmatist who gets things done. Although sometimes dour and inflexible, he is regarded as honest, upright and frugal. Without making political comparisons, these

are traits the Portuguese have prized in leaders such as Salazar and General António Ramalho Eanes, president from 1976 to 1986, and who is widely expected to enter the contest to succeed Mr Soares.

Mr Soares has chosen to close his career with a stinging attack on how he fears Portugal is evolving. The PSD party machine has taken over the state, he suggests. Parliament is a powerless mouthpiece of the government and people cannot get a job unless they belong to the PSD.

Using contested figures, he says the economic gap between Portugal and Europe is widening, not diminishing as the government promised. The Portuguese should reflect carefully before electing another majority government.

But Mr Soares's anti-government fervour is not an unalloyed gift to Mr António Guterres, leader of the opposition Socialists. The president's domination of the political debate has made him a hero of many disaffected opposition figures but leaves the Socialist party leaders on the sidelines, looking ineffectual.

Opinion polls put the Socialists only slightly ahead of the PSD, far from the commanding lead that would make Mr Guterres a strong contender

for the post of prime minister. Mr Cavaco Silva may have lost a good deal of support. But it is far from clear that Mr Guterres has yet gained enough credibility to replace him. Mr Soares's chief weapon under the semi-presidential system is the power to dissolve parliament and call an early election. He describes this as his "atomic bomb".

The president is toying with that bomb more menacingly today than at any time since he came to office. A spring election would theoretically favour the Socialists as the economic recovery forecast for next year would still be immature. But the only concrete grounds for such a measure is that a company linked to the Portuguese armed forces is alleged to have serviced Angolan military aircraft, damaging Portugal's neutrality in its former colony's civil war.

It would be difficult for Mr Soares to justify an early election on this issue alone. But dropping hints that he is considering a dissolution of parliament is an effective way of undermining confidence in the government as the election campaign gets underway. In this climate, Mr Cavaco Silva may decide his best tactic is to call the president's bluff and offer his resignation.

IF YOU'RE CLEANING A CONTAMINATED FACTORY, IT HELPS TO HAVE A MOOSE AND A SQUIRREL.

Imagine having to clean the floors, walls and ceilings of an industrial complex the size of three soccer pitches.

Imagine the complex is contaminated with polychlorinated biphenyls, toxic compounds considered among the most difficult to collect and dispose of safely.

Now, imagine making the building as clean as a doctor's surgery.

That's exactly the challenge we were given by a European customer, who had acquired rather than caused the problem.

Having been chosen on the basis of our extensive international remediation experience, we must admit our customer was a little surprised when our team arrived with a "Moose" and a "Squirrel".

The Moose is a machine that

pulverises, scrapes and scours concrete surfaces, while sucking up dust and debris. By nature a smaller "animal",



the Squirrel can get into tighter corners with the same dramatic results. Over 1.5 hectares of floor was cleaned.

Simultaneously, contaminated dust was vacuumed, then filtered, ensuring that the environment remained dust-free. Which was vital, when you consider PCBs migrate like pollen on the air.

On completion, the building was 99.999% PCB-free.

Our customer was pleased and so were the local safety and environment authorities who sealed our work with their official approval.

Today, we provide a full range of environmental services for over 6 million households and almost 170,000 businesses in 19 countries worldwide.

And thanks to the dedication of our 16,400 employees, and machines like the Moose and the Squirrel, we can tailor our world-class services to meet local needs.

For more information, please call Peter Coombes in London on 44 81 563 7000.



Waste Management International plc  
LOCAL PRESENCE. GLOBAL KNOW-HOW

## NEWS: WORLD TRADE

Tokyo to monitor distribution networks but avoids numerical targets

## Japan, US settle flat glass dispute

By Michio Nakamoto in Tokyo and Nancy Dunne in Washington

Japan and the US yesterday settled a long-standing trade dispute over Tokyo's flat glass market by agreeing measures to improve foreign access.

Japan's flat glass market had been one of the last unresolved issues in the bilateral framework trade negotiations launched a year and a half ago. Vehicles and vehicle parts remain the most pressing dispute.

To the clear satisfaction of the Japanese government, the agreement is in line with its insistence that numerical targets would not be used and that all benefits would be on a most favoured nation basis.

"Japan and the US, which make up 40 per cent of the world's GNP, have great responsibilities in managing the world economy," Mr Ryutaro Hashimoto, Japan's trade and industry minister, said yesterday as he announced the agreement.

"Our government will continue to reject managed trade and will continue to contribute to the world free trade system through the transition to

Japan's flat glass market	
	%
Domestic production	87.2
Imports	
US	1.8
EU	0.6
Others	10.6
Total domestic consumption	100.0

Source: MITI

World Trade Organisation and the Japan-US framework talks," he emphasised. Mr Hashimoto was referring to US demands that the Japanese government agree to set specific targets for foreign market access, which Japan has criticised as akin to managing trade.

The flat glass dispute arose following US claims that the Japanese market was, in all practical respects, closed to foreign suppliers as a result of the dominance of three large producers and their close relations to the country's wholesalers.

A broad agreement on flat glass trade was reached at the end of September when the two countries agreed to measures to improve foreign access to Japanese government procurement programmes and the insurance market. However, the issues of numerical targets



Ryutaro Hashimoto, 'great responsibilities' for US and Japan

and foreign suppliers remained unresolved.

Yesterday's agreement calls for the Japanese government to use foreign-made flat glass products in construction projects which it funds. Such projects would introduce the benefits of foreign glass to a wider Japanese audience.

Mr Steve Farrar of Guardian Industries, one of the largest US glass producers, said the agreement was "a good deal" because Japan's distribution system would be "opened up". He was also pleased that Japan would need to demonstrate

that Japanese manufacturers and distributors had fulfilled their statements of intent.

"Japan has avoided market share targets," he said. "All we get is a chance to compete, which is all we ever asked for," he said.

Under the agreement there will be annual consultations to assess the implementation of the measures, based on data collected by both sides. That data will be on agreed points such as the volume of flat glass procured by Japanese general contractors.

The issue of capital affilia-

tion of foreign companies which increase their imports to Japan, another sticking point, was also resolved to Japan's satisfaction. "I would like to stress that we have consistently carried out our position of observation of basic free trade principles and international trade and investment rules ensuring national treatment," Mr Hashimoto said.

The US had been concerned that overseas subsidiaries of Japanese companies would be the main beneficiaries of any increase in glass imports and had been calling for a way to identify the capital affiliation of importers. Japan argued that this would discriminate against Japanese subsidiaries and other foreign companies.

Following the glass agreement, access to Japan's vehicle and vehicle parts markets is the last sectoral issue in the framework negotiations. Vehicles and parts are perhaps the most contentious issue as they comprise two-thirds of the US trade deficit with Japan. The US has started an investigation into Japan's vehicle parts market under section 301 of the US trade act. Japan has refused to restart negotiations under the threat of sanctions.

## Test for Jakarta's free trade support

By Maruella Saragosa in Jakarta

Tariff protection for Indonesia's first olefin products plant is emerging as a test case of Indonesia's commitment to free trade.

The debate on protection for the petrochemicals plant follows last month's Asia Pacific Economic Co-operation summit hosted by President Suharto, at which he emerged as an enthusiastic supporter of free trade.

The Apec declaration, signed by heads of state from 18 governments including the US, agreed to draw up concrete plans in the next year for free trade and investment in the Pacific rim region by 2002.

Mr Peter Gontha, a well-connected entrepreneur, has submitted a request to the Indonesian government for tariffs of between 35 and 40 per cent on imports of olefin products, petroleum-based chemicals widely used to manufacture textiles.

The tariffs would protect the Chandra Asri plant, due to come on stream next year, from cheaper Singaporean, Malaysian, Japanese and South Korean olefin imports. Mr Gontha argues the protection is necessary because it will take several years before Chandra Asri becomes profitable.

However, many economists say protection would undermine President Suharto's commitment to free trade and the government's efforts to liberalise the economy. The issue is further complicated because President Suharto's son, Mr Bambang Trihatmodjo, is a shareholder in the Chandra Asri project.

The issue of protection for the plant has become a hotly debated topic among government ministers. Mr Husein Muhammad, Indonesia's minister of finance, has made clear he is not in favour of the proposal.

The private sector has also been protesting. P T Teijin Indonesia Fibre, a Japanese synthetic fibres manufacturer, said its competitiveness would be hampered if President Suharto decided to impose import duties as high as 35 per cent or 40 per cent on olefin imports.

"If the government wants to satisfy Chandra Asri, which wants to make its profits early, just go ahead. But the government has to be ready if intermediate and downstream industries drop off one after another," Mr Kikuo Hori, Teijin's president, was quoted as saying.

Officials at Teijin are asking the Indonesian government to consider the matter seriously. A hearing on the protection is scheduled for today.

## VENTURES AND CONTRACTS

## Daewoo plant for Poland

Daewoo Electronics of South Korea will build its largest foreign production complex in Poland as part of its strategy to capture 10 per cent of the European market for consumer electronics by 2000. The production site at Pruszkow, 25km west of Warsaw, will manufacture consumer electronic goods, home appliances and electronic components.

Production will amount to \$200m in annual sales with 60 per cent of output being exported to the rest of Europe. Construction at Pruszkow, where Daewoo already makes colour televisions, will be completed by 1996. Plans include the annual production of 100,000 washing machines, 200,000 refrigerators and 200,000 car audio systems. Colour television production will be increased from 400,000 to 600,000.

It is the second largest recent investment in Europe by a Korean electronics company, following Samsung's decision to build a manufacturing plant in north-east England at a cost of \$700m. Daewoo, which produces VCRs in Northern Ireland and colour televisions, picture tubes and microwave ovens in Lorraine, France, said it selected Poland because of its low-cost skilled labour, good industrial infrastructure, political stability and central location in Europe. John Burton, Seoul

## New African airline launched

Africa's newest airline, Alliance, was launched yesterday in Dar-es-Salaam, Tanzania, as a joint venture between the Tanzanian and Ugandan governments, their national carriers, and South African Airways. The initiative is one of the first concrete benefits to other African countries following South Africa's reintegration into the continent. Alliance was first mooted seven years ago as a joint venture between Tanzania, Uganda and Zambia but did not get off the ground until SAA was approached following Zambia's withdrawal. SAA will hold 40 per cent of the new company, with Air Tanzania and Uganda Airlines owning 10 per cent each and the two governments 5 per cent each. The remainder will be held by east African private investors. The South African carrier will be responsible for equipment and maintenance, and provide crew. Alliance plans to operate services to and from various east African destinations. Its first flight is scheduled for March 1995 and initial international routes will be to London, Bombay, Dubai and Johannesburg. Mark Suman, Johannesburg

## UTC in more China ventures

United Technologies (UTC), the US aero-engine, helicopter, lifts and air-conditioning group, is forming another 13 joint ventures in China. The new ventures are in several regions of China and follow 10 existing UTC ventures. For the first time the ventures will include Pratt & Whitney, UTC's aero-engine producer, and Sikorsky, its helicopter company. UTC's sales in China soared from \$75.1m in 1989 to an estimated \$250.5m this year, with the Otis lift and escalator business accounting for \$213.3m. Otis and Carrier, the air-conditioning company, currently have four Chinese joint ventures apiece, and are each in the process of forming three more. UTC claims China market shares of 24 per cent and 20.5 per cent for elevators and air-conditioning respectively. Mr George David, president and chief executive, predicted strong growth for both businesses in China. P&W's sales in China have risen from \$28.3m in 1989 to an estimated \$198.5m this year. Mr David said there was not room for "three engine companies on one wing" - a reference to the fierce battle between P&W, General Electric of the US and Rolls-Royce of the UK for engine orders on the Boeing 777. Andrew Baxter, London

SKF, the leading manufacturer of roller bearings, yesterday announced plans to build a factory in China in a joint venture with Shanghai Bearing Corp. The Swedish group will hold 60 per cent of the new company, SKF Automotive Bearings, and invest a total of SKR100m (\$13.3m). The venture expects to supply car makers in China. The new factory will be in Shanghai and should be operational by mid-1995. SKF says the unit should enable its Chinese sales to double from this year's SKR28m by the end of the decade. Christopher Brown-Humes, Stockholm

Land Rover of the UK has won a series of contracts totalling \$16m to supply vehicles to Italy. The company is selling 940 Defender four-wheel-drive vehicles to Italy's Carabinieri police and another 290 Defenders to the Italian forestry commission, fire brigade and financial police. Ezze, London

Jidosha Kiki Co (JKC), a Japanese maker of car brake systems, is forming a joint venture in Spain with AlliedSignal Automotive Europe, the European unit of AlliedSignal Inc of the US. The venture will be set up under the name AlliedSignal Jidosha Kiki Europe SA to produce and market a brake system component. Reuters, Tokyo

## China pinches Brazilian shoe exporters

Lucrative US market is being undercut by eastern suppliers, writes Patrick McCurry

Calçados Tropicália, a medium-sized shoe manufacturer in the small town of Franca, 400km from São Paulo, has laid off more than a fifth of its workforce since July.

For the area's shoe exporters it is likely to get worse. "As exports continue to fall there are going to be more job losses in Franca," warns Tropicália director Mr Paulo Henrique Cintra.

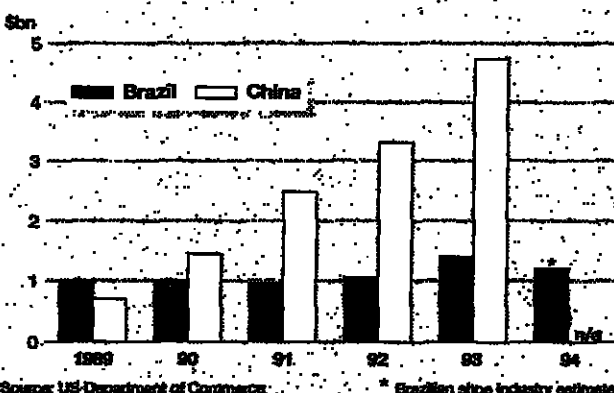
The job cuts stem from a dramatic turnaround in the prospects for Brazil's shoe export industry. After years of growth, culminating last year with exports of nearly \$2bn, overseas sales are being squeezed by growing Chinese competition and local currency appreciation.

While Brazil's exports face growing pressure at the cheap end, its middle range niche, where it specialises in women's shoes, appears to be safe in the short term because of competitive advantages of relatively cheap labour, good quality and established distribution networks in the key US market.

However, to protect its position in this middle market analysts warn that Brazilian manufacturers must continue to cut costs and improve productivity, which will probably mean more job losses and contracting out of services.

Last year Brazil produced 562m pairs of shoes, behind

## US shoe imports: China outsteps Brazil



Source: US Department of Commerce

\* Excludes shoe industry's self-use

only China and Taiwan, and exported 183m, 80 per cent to the US where it was the third largest exporter. Exports were \$1.95bn compared to \$1.47bn in 1992.

This year, however, companies expect sales to fall 12-15 per cent. Next year business could be even worse as the effects of a 15 per cent appreciation in the new Real currency, launched in July, feed into higher export prices.

In response, many exporters are switching attention to the local market, where demand has increased with a fall in the inflation rate. But manufacturers believe the current high demand will slip back by early next year, putting more pressure on exporters.

These companies, who began to sell abroad in large numbers in the 1970s following export incentives from Brazil's military governments, have benefited from cheap labour and a large local supply of leather.

But today they are looking over their backs at even lower-cost rivals such as China, which are targeting the bottom end of the market, often sandals and cheap shoes with an export price of \$5-\$8 supplied to US chains like K-Mart. This market represents a quarter of Brazil's shoe exports.

Because of the appreciation of the Real, many Brazilian exporters have recently raised prices by 10-15 per cent. However, higher prices are losing Brazil export orders.

Mr Peter Mangione, president of the New York-based Footwear Distributors and Retailers of America, warns: "The bottom end of the market is extremely price sensitive and these price increases mean buyers are switching to China or India."

The problems have led to dozens of factory closures and the loss of about 10,000 jobs this year in Vale dos Sinos, a shoe-making centre in the southern state of Rio Grande do Sul, where about 75,000 workers are employed.

In the middle range market, in which export prices are about \$10 and US retail prices \$40-\$50, Brazil still occupies a competitive position. In this market, which represents half its shoe exports, Brazil is ahead of the Chinese on quality and the Europeans on price.

Although these competitive advantages have allowed Brazilian companies to pass on some of their higher costs, the longer term outlook is less secure.

"Unless there is a severe adjustment by Brazilian industry in the next few years, the Chinese will catch up with them or the Italians and Spanish will target that middle range niche," says Mr Mangione.

Industry appeals for more government help have not been answered, partly because

a strong currency is part of the government's anti-inflation strategy. Also, the opening of the economy since 1990 has meant a reduction in government protection of industry.

Companies believe the only way forward is to continue the process of improving quality and productivity by, for example, increasing the contracting out of jobs like sewing. In Franca the number of unofficial family-run workshops serving factories has jumped more than threefold to about 1,000 in the last three years.

Exporters are also attempting to improve quality and the variety of models. "Our advantage is that because of our long experience in dealing with the overseas market we have become very versatile in design and we can respond quickly to requests for different models," says Mr Miguel Heitor Betarello, a director of Franca's biggest shoe exporter Calçados H2.

The company sees itself competing more with Europeans at the upper end of the market in the future. This, Mr Mangione believes, would be a mistake.

"The industry should stick to the \$50 retail market where it is competitive. As you move up the price spectrum the volumes are much smaller and the competition from the Europeans is extremely tough," he says.

## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES						JAPAN						GERMANY					
Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate
1985	270.8	-174.2	-164.5	0.7923	100.0	220.8	78.0	142.8	100.0	100.0	100.0	242.7	32.2	210.5	27.7	2,290	100.0
1986	281.0	-140.6	-123.7	0.8836	80.2	211.1	88.2	122.9	100.0	124.4	124.4	245.6	33.4	212.2	49.3	2,729	100.0
1987	220.2	-131.8	-144.8	1.1541	70.9	197.3	88.1	109.2	100.0	138.2	138.2	254.3	58.7	195.6	39.8	2,070	115.3
1988	272.5	-100.2	-102.3	1.1621	85.4	219.8	80.7	139.1	100.0	147.3	147.3	272.6	61.6	211.0	42.9	2,079	114.8
1989	290.2	-89.3	-83.3	1.1077	86.4	245.3	70.5	174.8	100.0	141.9	141.9	292.8	151.8	141.0	25.0	2,087	113.5
1990	309.0	-79.3	-72.0	1.2745	85.1	220.0	50.1	169.9	100.0	126.0	126.0	324.4	51.8	272.6	39.8	2,087	113.5
1991	340.5	-85.5	-5.8	1.2391	64.5	247.4	83.1	164.3	100.0	137.0	137.0	317.2	11.2	-20.8	-17.7	2,040	117.7
1992	345.9	-85.2	-42.4	1.2507	62.9	264.8	101.7	163.1	100.0	142.9	142.9	330.8	16.8	-17.0	-20.8	2,017	121.2
1993	387.3	-88.7	-88.8	1.1705	65.6	300.0	121.0	179.0	100.0	173.8	173.8	328.1	30.8	-17.2	-1.2	1,937	124.6
4th qtr.1993	108.9	-25.0	-28.9	1.1389	66.4	75.8	30.2	45.6	100.0	180.2	180.2	82.7	9.7	-73.0	-1.9	1,919	124.6
1st qtr.1994	108.9	-28.9	-28.7	1.1244	66.8	81.1	32.6	48.5	100.0	182.5	182.5	81.8	7.6	-74.2	-1.9	1,937	122.4
2nd qtr.1994	107.7	-32.7	-31.5	1.1805	65.3	81.7	31.8	49.9	100.0	187.1	187.1	88.8	11.3	-77.5	-1.2	1,927	123.5
3rd qtr.1994	108.7	-33.6	-33.6	1.2222	62.8	80.4	30.1	50.3	100.0	199.9	199.9	82.7	9.7	-73.0	-1.9	1,937	124.6
November 1993	35.5	-8.8	n.a.	1.1282	65.8	25.2	9.9	15.3	100.0	181.8	181.8	27.8	3.1	-24.7	-0.9	1,912	124.5
December	36.9	-9.9	n.a.	1.1287	67.0	25.7	10.8	14.9	100.0	178.5	178.5	27.3	3.2	-24.0	-1.8	1,936	123.7
January 1994	35.2	-8.7	n.a.	1.1139	67.5	27.1	11.3	15.8	100.0	177.0	177.0	26.8	3.1	-23.7	-1.6	1,945	122.2
February	34.1	-10.8	n.a.	1.1184	68.7	28.9	11.3	17.6	100.0	177.2	177.2	28.3	3.3	-25.1	-1.8	1,937	121.8
March	37.5	-8.4	n.a.	1.1410	68.1	27.2	10.2	17.0	100.0	185.3	185.3	28.4	1.2	-27.2	-1.1	1,929	123.2
April	36.1	-10.6	n.a.	1.1395	69.0	27.6	11.3	16.4	100.0	188.8	188.8	28.4	1.2	-27.2	-1.1	1,929	123.2
May	35.4	-11.1	n.a.	1.1622	65.3	26.1	9.6	16.5	100.0	188.2	188.2	30.2	3.2	-27.0	-0.8	1,936	122.5
June	35.8	-11.0	n.a.	1.1808	64.8	26.0	10.8	15.2	100.0	188.8	188.8	30.6	3.6	-27.0	-1.1	1,929	124.5
July	36.3	-12.2	n.a.	1.2157	63.0	26.3	11.1	15.2	100.0	191.5	191.5	28.0	2.1	-25.9	-1.0	1,917	125.7
August	37.0	-10.5	n.a.	1.2186	63.1	26.9	9.2	17.7	100.0	188.7	188.7	30.5	4.1	-26.4	-3.4	1,937	125.9
September	36.1	-11.0	n.a.	1.2312	62.3	26.7	8.8	17.9	100.0	188.6	188.6	28.1	4.1	-25.7	-1.0	1,937	125.1
October	36.1	-11.0	n.a.	1.2544	61.5	25.4	8.0	17.4	100.0	188.2	188.2	28.1	4.1	-25.7	-1.0	1,937	125.1
FRANCE						ITALY						UNITED KINGDOM					
Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate	Exports	Imports	Trade balance	Current account balance	Reserve assets	Effective exchange rate
1985	133.4	-3.7	-0.2	0.7942	100.0	103.7	-18.0	-5.4	144.0	100.0	100.0	132.4	-5.7	126.7	3.8	0.8990	100.0
1986	127.1	0.0	3.0	0.7946	102.8	99.4	-2.5	-1.4	146.1	101.4	101.4	108.3	-14.2	-1.3	0.6706	91.8	
1987	128.8	4.6	3.7	0.8295	103.0	100.7	-7.5	-2.1	149.4	101.2	101.2	112.3	-16.4	-2.1	0.7047	90.1	
1988	141.9	-3.8	-3.4	1.0354	101.8	103.2	-8.0	-0.3	155.6	97.8	97.8	120.9	-32.3	-25.0	0.8848	95.5	
1989	182.9	-6.3	-3.6	1.0189	99.8	127.8	-11.3	-7.0	150.8	96.6	96.6	137.0	-38.7	-35.5	0.6728	92.6	
1990	170.1	-7.2	-7.2	1.0336	96.6	132.9	-10.5	-17.7	153.1	95.6	95.6	142.3	-38.3	-26.6	0.7102	91.7	
1991	175.4	-4.2	-4.9	0.9943	102.7	137.0	-10.5	-17.7	153.1	95.6	95.6	142.3	-38.3	-26.6	0.7102	91.7	
1992	182.8	4.6	2.8	0.9420	102.7	137.0	-8.0	-20.6	151.5	100.7	100.7	146.9	-17.6	-17.6	0.7102	91.7	
1993	178.5	13.4	8.5	0.8631	102.3	144.3	17.8	8.5	0.937	79.8	79.8	150.1	-17.0	-13.3	0.7790	80.2	
4th qtr.1993	46.1	4.4	3.0	0.9431	102.8	39.8	8.7	5.8	0.6798	77.0	77.0	49.7	-4.2	-2.8	0.7895	81.4	
1st qtr.1994	46.1	2.4	3.0	0.9587	103.0	37.5	3.4	1.1	1.982	78.8	78.8	42.3	-3.9	-1.7	0.7554	81.3	
2nd qtr.1994	48.7	3.2	0.5	0.9567	102.0	38.9	4.7	2.8	1.982	77.8	77.8	45.0	-3.1	-0.9	0.7716	80.0	
3rd qtr.1994	49.6	3.3	0.5	0.9362	110.0	38.0	8.2	1.922	102.2	75.6	75.6	44.2	-1.8	0.0	0.7885	79.2	
November 1993	15.1	1.4	0.32	0.6037	108.8	12.8	1.8	1.7	1.9037	77.0	77.0	18.4	-1.5	n.a.	0.7880	81.7	
December	15.0	2.01	1.84	0.6025	108.2	12.9	1.7	1.7	1.9003	76.1	76.1	13.7	-1.8	n.a.	0.7973	81.7	
January 1994	15.2	0.28	1.36	0.5958	107.9	12.0	0.1	-0.9	1.8825	78.2	78.2	14.0	-1.1	n.a.	0.7880	81.7	
February	15.2	0.74	0.92	0.5928	107.8	12.8	1.6	1.3	1.8919	76.9	76.9	14.0	-1.1	n.a.	0.7880	81.7	
March	16.0	1.35	1.96	0.5782	109.3	12.7	14.5	1.0	1.8239	78.0	78.0	13.9	-1.5	n.a.	0.7849	80.5	
April	15.8	1.19	0.42	0.6240	107.1	12.9	1.4	1.0	1.8501	78.0	78.0	14.5	-0.8	n.a.	0.7673	80.0	
May	16.8	1.15	0.17	0.5972	107.9	12.7	1.8	0.9	1.8269	78.2	78.2	14.4	-1.0	n.a.	0.7798	79.8	
June	16.2	0.88	-0.06	0.5986	108.0	14.0	1.7	0.9	1.8045	77.1	77.1	14.4	-1.0	n.a.	0.7741	80.1	
July	18.0	0.69	1.17	0.5508	108.7	14.2	3.1	1.9	1.6923	78.4	78.4	14.7	-0.7	n.a.	0.7906	79.8	
August	17.1	1.16	-0.04	0.5347	110.2	9.9	2.0	1.9	1.8045	77.1	77.1	14.5	-0.8	n.a.	0.7881	79.2	
September	16.8	0.69	1.17	0.5508	108.7	14.0	1.1	1.9	1.6923	78.4	78.4	14.7	-0.7	n.a.	0.7906	79.8	
October	16.1	1.41	0.9	0.5293	110.5	14.0	1.1	1.9	1.8220	75.3	75.3	14.5	-0.8	n.a.	0.7887	79.2	



# Daewoo plans for Poland

Daewoo Electronics of South Korea will invest \$100 million in a new plant in Poland to produce electronic components for cars. The plant is expected to be completed by 1996. The investment is part of a larger plan to expand Daewoo's presence in Europe. The company has already established a presence in Germany and France. The new plant in Poland will produce electronic components for cars. The investment is expected to create 100 jobs. The plant is located in the city of Poznan. The investment is part of a larger plan to expand Daewoo's presence in Europe. The company has already established a presence in Germany and France. The new plant in Poland will produce electronic components for cars. The investment is expected to create 100 jobs. The plant is located in the city of Poznan.

# New African airline launch

Africa's newest airline, Air Afrique, is launching its services between Africa and Europe. The airline is expected to start operations in 1995. The airline is owned by the governments of Algeria, Mali, Mauritania, Niger, and Chad. The airline will operate a fleet of Airbus A330-300 aircraft. The airline is expected to create 100 jobs. The airline is located in the city of Algiers. The airline is part of a larger plan to expand Air Afrique's presence in Europe. The company has already established a presence in Germany and France. The new airline in Africa will produce electronic components for cars. The investment is expected to create 100 jobs. The airline is located in the city of Algiers.

# UTC in more China

United Technologies (UTC) is expanding its operations in China. The company is expected to start operations in 1995. The company is owned by the governments of China and the United States. The company will operate a fleet of Airbus A330-300 aircraft. The company is expected to create 100 jobs. The company is located in the city of Beijing. The company is part of a larger plan to expand UTC's presence in Europe. The company has already established a presence in Germany and France. The new company in China will produce electronic components for cars. The investment is expected to create 100 jobs. The company is located in the city of Beijing.

# UTC in more China

United Technologies (UTC) is expanding its operations in China. The company is expected to start operations in 1995. The company is owned by the governments of China and the United States. The company will operate a fleet of Airbus A330-300 aircraft. The company is expected to create 100 jobs. The company is located in the city of Beijing. The company is part of a larger plan to expand UTC's presence in Europe. The company has already established a presence in Germany and France. The new company in China will produce electronic components for cars. The investment is expected to create 100 jobs. The company is located in the city of Beijing.

# ONE BALANCE OF PAYMENTS

Country	Balance of Payments
Germany	100
France	100
Italy	100
Spain	100
United Kingdom	100
United States	100



# NEW HOLLAND FOR PEOPLE WHO CULTIVATE A NEW IDEA OF THE WORLD

For people who cultivate the land with loving care, competence and intelligence, for those who demand the most advanced technology and the assistance of a versatile, agile, innovative organization, New Holland is the answer. New Holland produces its farm machinery with the drive of a great industrial



group, with first-hand experience in the field, with a thorough knowledge of the market and an ongoing research programme. For New Holland and other people who cultivate a new idea of the world, advanced technology means not just producing more, but even more important, producing better.

**NEW HOLLAND  
MACHINERY FOR ADVANCED AGRICULTURE**

**FROM THE WORLDWIDE EXPERIENCE OF FIATAGRI AND FORD NEW HOLLAND**



## NEWS: INTERNATIONAL

Chatichai's move comes after  
defection by five parties

## Ousted former premier joins Thai coalition

By Victor Mallet in Bangkok

General Chatichai Choonhavan, the former Thai prime minister whose government was overthrown in a military coup d'état on the grounds of corruption in 1991, yesterday agreed in principle to bring his Chart Pattana (National Development) party into the coalition government.

Mr Chuan Leekpai, the present Democrat party prime minister, was forced to woo Gen Chatichai after one of the five parties in the ruling coalition defected last week.

The defection of Gen Chavalit Yongchaiyudh's New Aspiration party left Mr Chuan in charge of only a minority of the seats in parliament. Without an alliance with one of the opposition parties, Mr Chuan would probably be obliged to dissolve the assembly and call an early general election.

Yesterday's provisional deal - an agreement on the cabinet seats to be allocated to the new coalition, yet to be finalised - has raised eyebrows among those Thais used to the byzantine negotiations that characterise the country's corruption-prone politics.

Only days ago, Chart Pattana solemnly declared along with other opposition parties that it would never join Mr Chuan's coalition, and yesterday's announcement prompted accusations of hypocrisy and betrayal from Gen Chatichai's former opposition colleagues.

Mr Chuan and Gen Chatichai are longstanding rivals, but the two sides are justifying their plans for an uncom-

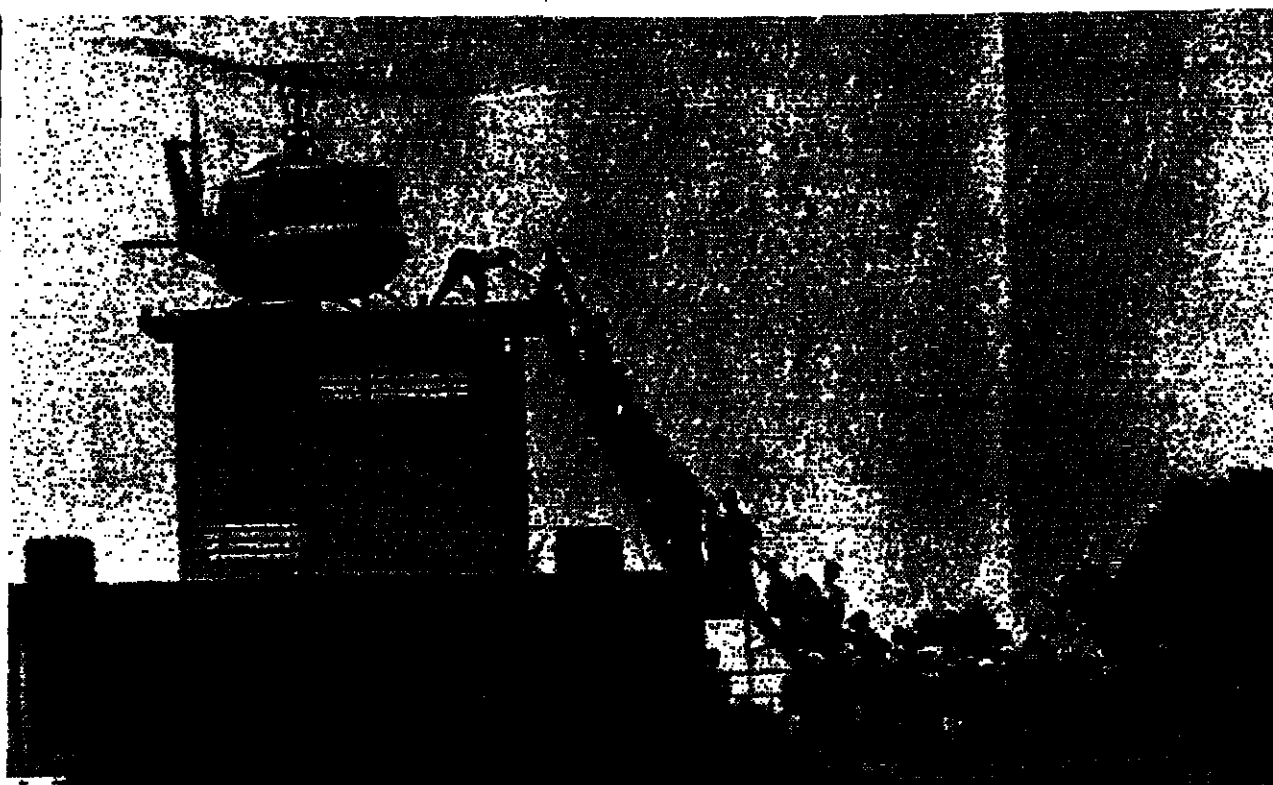
able marriage of convenience by pointing to the need for stability. "Foreign investment and economic development have been disrupted by the halting of government," Gen Chatichai told reporters yesterday. "So we decided to help to uphold the stability of government in the national interest."

Stock market investors have been watching the political situation nervously, and on Friday the Stock Exchange of Thailand index fell 3.4 per cent following Gen Chavalit's defection and reports that he had held talks with fellow army generals. The market was closed yesterday for a holiday.

Yesterday's provisional agreement marks the end of a two-year period during which political parties were divided into "angels" or "devils" in the Thai press, depending on whether they supported or opposed pro-democracy demonstrations in 1992 during which 50 protesters were shot dead by Thai troops.

Mr Chuan's coalition, elected in September 1992 for a four-year term following the violence in May, was composed largely of "angelic" members of parliament. In spite of having been overthrown by the armed forces a year earlier, Gen Chatichai and his supporters were pro-military "devils".

Even before the coalition's deal with Chart Pattana has been finalised, commentators are starting to predict its collapse because another party - Palang Dharma (Buddhist Force) - will have profound differences of opinion with Gen Chatichai and his followers.



A helicopter atop the US consulate in Saigon taking aboard evacuees as the city fell to communist forces in 1975

## Vietnam in deal over US embassy

By Our Hanoi Correspondent

The former US embassy in Saigon, once the scene of frantic efforts by staff to evacuate Americans by helicopter as North Vietnamese tanks smashed their way into the city in 1975, has become the centrepiece of diplomatic moves of a rather different nature.

The cheerless white structure in central Saigon, now known more commonly as Ho Chi Minh City, is one of 36 US government buildings in the city whose fate has been decided under an agreement between Vietnam and the US.

The deal, details of which were not revealed, took 11 months to negotiate and included a decision on the future of the former South Vietnamese embassy in Washington, which occupies a prime site not far from the White House.

The US embassy building in Saigon is just down the road from the presidential palace in the city's bustling centre. Its current tenant is Vietnam's state oil agency, and its peeling facade remains in much the same state as it was at the end of the Vietnam war. However, there are plans for two large hotels backed by foreign investment on the opposite side of the street and the site itself has attracted attention from developers. "It's an interesting piece of real estate," said one Vietnam-based US businessman. "That's going to be the most interesting strip in Saigon."

US State Department officials say this clears the way for the opening of diplomatic liaison offices in the two countries' capitals by the end of the year, a target set by Hanoi and an important step in establishing full relations.

President Bill Clinton

removed the US trade embargo in February, but setting the issue of outstanding governmental and commercial claims had to come before any initiative on closer relations, Hanoi-based US officials say.

Commercial assets seized by victorious communist forces and worth about \$200m include offices owned by US banks such as Citibank and Chase Manhattan, as well as insurer American International Group.

Caterpillar, the construction equipment maker, estimates that hundreds of its earth-moving vehicles are still in use in the southern part of the country. Diplomats say agreements on commercial assets would be settled shortly, although this has not held up US banks' moves into Vietnam.

Chase Manhattan last week received approval to open a representative office in Hanoi. Citibank and Bank of America were awarded full branches

for Hanoi late last month.

It is unclear what will become of the former US mission building, as US diplomatic representation will be focused on the capital Hanoi. The last job handed by US diplomats in Saigon was to try to co-ordinate the evacuation of the city's few remaining Americans and some Vietnamese from the building's rooftop. The operation quickly dissolved into a panicked struggle for places on departing helicopters. An Air America official was pictured punching one Vietnamese chugging at a helicopter foot-plate as it was taking off.

Reuters adds: Vietnam's central bank said it had appointed Bank of Tokyo and Australia and New Zealand Banking Group as advisers on the restructuring of the country's medium- and long-term commercial bank debt.

## Bosnia dominates Islamic conference

By Roger Matthews,  
Middle East Editor

The crisis in Bosnia is expected to dominate the summit meeting of the Islamic Conference Organisation which opens in Casablanca today, but disputes over Middle East issues are already threatening to sour the atmosphere.

Bosnian representatives were confident yesterday that the 52-member organisation would adopt a strongly worded resolution, including a call for the dispatch of military aid.

Mr Nerkez Arifhodzic, the Bosnian ambassador to the Maghreb states, said the draft resolution also outlined a plan of diplomatic, political and economic action.

"I have no doubt that it will meet with a very good response at the summit and help define a concrete and effective programme of action," he said.

The ambassador added that there was a determination among the member states to help Bosnia "in its legitimate self-defence and to give it the right to resist". Members of the ICO have been urging the west to lift the arms embargo on Bosnia, although few have advocated breaking it unilaterally.

Mr Amr Moussa, Egyptian foreign minister, said yesterday that it was immoral to prevent the Bosnians being given the right to defend themselves. He added that the conference would repeat its previous offer to send peacekeeping troops to the area.

However, rows between Iraq and Kuwait, and between Jordan and the Palestine Liberation Organisation over their roles in the future of Jerusalem, have proved difficult to resolve in the preparatory ministerial meeting.

Kuwait is pressing for a strongly worded resolution confirming that sanctions against Iraq should not be lifted, while the Baghdad government was demanding a reference to the suffering of its people as a result of the sanctions.

Jordan is meanwhile asking the conference to affirm its historic role in administering the Islamic sites in Jerusalem until such time as the Palestinians "are able to assume their sovereignty over the city". Representatives of the Palestine Liberation Organisation have countered that such a declaration would jeopardise their claim to the eastern half of Jerusalem.

## Iran gains in scramble for central Asia

John Barham and Scheherazade Daneshkhu on strategic struggle with Turkey

The decision last month by the former Soviet republic of Azerbaijan to give Tehran a share in a \$7.4bn international consortium to develop its oil fields in the Caspian Sea was a triumph for Iran but a setback for Turkey as the two historical enemies compete to extend their influence over the young republics of the Caucasus and central Asia.

Iran was not involved in the deal at first but after a visit to Baku by Mr Gholamreza Azadeh, Iran's oil minister, Azerbaijan, which holds 20 per cent of the shares in the consortium, agreed to transfer a quarter of them to Iran - giving Tehran a 5 per cent stake in the consortium - in exchange for financial and technical assistance.

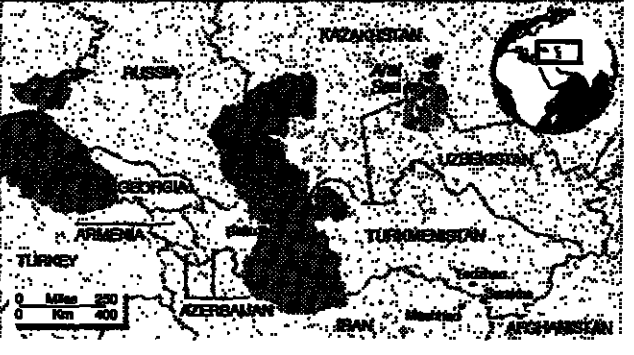
Turkey has been trying to raise its 17.5 per cent stake in the consortium, which includes British Petroleum, Russia's Lukoil, and US oil companies. Apart from outmanoeuvring Turkey, Iran's involvement has caused "great concern" according to a Russian foreign ministry official because of fears that Iran and other littoral states of the Caspian Sea will conclude a pipeline deal to carry oil through Iran and outside Russia's control.

Iran's deal with Azerbaijan highlights the limits of Turkey's much-vaunted cultural, linguistic and religious ties with central Asia. After the Soviet Union collapsed, Turkey hoped the republics - Azerbaijan, Kazakhstan, Kyrgyzstan, Turkmenistan, and Uzbekistan - would form a sub-regional bloc under its leadership. President Suleyman Demirel envisaged a new regional sub-bloc under Turkish leadership. He spoke of "a Turkic world stretching from the Adriatic Sea to the Great Wall of China".

In October he hosted a second summit of regional leaders in Istanbul. However, officials realise nowadays that expectations on both sides were raised too high, acknowledging that Turkey is financially and technically unable to meet many of the republics' needs.

Mr Muntaz Soysoy, who resigned as foreign minister last week, said Turkey's interest in the region was "mainly sentimental". Policy was being developed "under pressure from public opinion and does not yield much profit. It is a drain on our economy for the time being."

Turkey's companies have signed \$3.7bn-worth of construction contracts there in the last three years and trade has risen rapidly to \$490m a year. Ankara has a \$100m a year aid budget. Turkey broadcasts to the region from its new TurkSat satellite. Over 10,000 stu-



dents from the republics study in Turkey.

The west viewed positively Turkey's drive to extend its influence in the region because it feared that Iran would export militant Islam to the republics. But the Iranian government has shown greater pragmatism than this. Its strategic aim is to ensure that Turkey, and through it the west, does not gain enough of a foothold to pose a security threat. Tehran has also operated cautiously for fear of fanning secessionist tendencies within its own borders.

It has sought to exert political influence by trying to revive the old Silk Route via a series of transport and trade agreements with these landlocked states. Here it has an important advantage over Turkey, since it shares a long border with the central Asian states and with Azerbaijan.

Its initiatives include a number of oil and gas agreements. Iran and Turkmenistan have signed a co-operation agreement to lay a pipeline to carry Turkmen gas to Europe through Iran. An agreement has also been signed for the transfer of 2m tonnes of crude oil from Kazakhstan through the Caspian Sea to Iran and the two countries are also discussing an oil pipeline.

Weekly flights between the capitals of the republics and Tehran have been established, more than 10 new border crossings have been opened, roads have been repaired and projects for bridges and new roads prepared.

Construction has begun of a railway from Tashkent in Turkmenistan through the Iranian border city of Sarakhs to Mashhad, where it will connect with the rest of the Iranian railway system leading west towards Europe or south to the Persian Gulf. Ports are also being built or expanded along the Caspian Sea, and new shipping routes created.

The route of future pipelines carrying oil and gas from the region to markets in Europe is vital. All three rivals believe infrastructure links will help determine strategic and trade links. With Russia, Turkey and Iran all competing, Russia has the advantage because of its continued relationship with the central Asian states since the break-up of the Soviet Union.

Despite Turkey's declared interest in the area, the Azerbaijan-Iran oil deal shows it still lacks clear means of implementing its objectives.

Mr Sami Kohen, a veteran Turkish foreign affairs columnist, says the post-Soviet world offers "new opportunities for Turkey to emerge as a regional power. But first it must put its domestic house in order."

Weekly flights between the capitals of the republics and Tehran have been established, more than 10 new border crossings have been opened, roads have been repaired and projects for bridges and new roads prepared.

Construction has begun of a railway from Tashkent in Turkmenistan through the Iranian border city of Sarakhs to Mashhad, where it will connect with the rest of the Iranian railway system leading west towards Europe or south to the Persian Gulf. Ports are also being built or expanded along the Caspian Sea, and new shipping routes created.

The route of future pipelines carrying oil and gas from the region to markets in Europe is vital. All three rivals believe infrastructure links will help determine strategic and trade links. With Russia, Turkey and Iran all competing, Russia has the advantage because of its continued relationship with the central Asian states since the break-up of the Soviet Union.

Despite Turkey's declared interest in the area, the Azerbaijan-Iran oil deal shows it still lacks clear means of implementing its objectives.

Mr Sami Kohen, a veteran Turkish foreign affairs columnist, says the post-Soviet world offers "new opportunities for Turkey to emerge as a regional power. But first it must put its domestic house in order."

Weekly flights between the capitals of the republics and Tehran have been established, more than 10 new border crossings have been opened, roads have been repaired and projects for bridges and new roads prepared.

Construction has begun of a railway from Tashkent in Turkmenistan through the Iranian border city of Sarakhs to Mashhad, where it will connect with the rest of the Iranian railway system leading west towards Europe or south to the Persian Gulf. Ports are also being built or expanded along the Caspian Sea, and new shipping routes created.

The route of future pipelines carrying oil and gas from the region to markets in Europe is vital. All three rivals believe infrastructure links will help determine strategic and trade links. With Russia, Turkey and Iran all competing, Russia has the advantage because of its continued relationship with the central Asian states since the break-up of the Soviet Union.

Despite Turkey's declared interest in the area, the Azerbaijan-Iran oil deal shows it still lacks clear means of implementing its objectives.

Mr Sami Kohen, a veteran Turkish foreign affairs columnist, says the post-Soviet world offers "new opportunities for Turkey to emerge as a regional power. But first it must put its domestic house in order."

## INTERNATIONAL NEWS DIGEST

## Kenya opens to foreign investors

Kenya said yesterday it would allow foreign investment on its stock exchange, a key demand by donors which underwrote annual aid of \$500m (\$480m). The move, from January 1, was announced by President Daniel arap Moi at a rally to mark 31 years of independence from British rule. It came two days before a meeting in Paris of western donors which will examine Kenya's economic performance in the last year and, if satisfied, pledge aid for the next year. The president said such investment would not exceed 20 per cent of total company share capital. Mr Moi said he had also directed his minister of finance to allow private foreign exchange bureaux from January 1995. This follows a series of economic reforms by the government, including floating the currency and removal of import and export trade barriers. *Reuters, Nairobi*

## Iran to pay British creditors

Iran's central bank will soon begin making overdue payments to British creditors, Iran's official news agency IRNA said yesterday. IRNA quoted a source at the central bank as saying debts of up to \$30,000 (\$29,000) would be repaid immediately and payments involving bigger amounts would start in the coming weeks. Iran chalked up more than \$100m in foreign debt arrears by the start of this year after weak oil prices lowered its income following two years of high imports. It rescheduled \$50m of the debt this year in a series of agreements with its creditors led by Germany and Japan. *Reuters, Moscow*

## Lee sues newspaper over article

Mr Lee Kuan Yew, Singapore's elder statesman, has filed a civil suit for damages against Mr Christopher Lingle, a US academic, and executives of the International Herald Tribune newspaper over an article Mr Lingle wrote, a Tribune official said yesterday. On Saturday the Tribune published an article by Mr Lee and to the Singapore judiciary over remarks in the October 7 article by Mr Lingle, who was then a professor at the National University of Singapore. The suit is in addition to a contempt of court action by the Singapore government over Mr Lingle's opinion piece. The contempt case is scheduled for a Singapore high court hearing on January 9. A court date has not been set for Mr Lee's civil suit, the Tribune said.

Mr Bruce Singer, the paper's spokesman, said Mr Lee claimed he had been libelled. Mr Lee, now senior minister, was prime minister from 1959 to 1990. He has brought the suit against Mr Lingle as well as Mr Michael Richardson, the paper's Asia editor, and Mr John Vinocur, the executive editor and vice president, Mr Singer said. In its December 10-11 edition, the paper apologised over remarks in the article that, among other comments critical of Asian governments, referred to unnamed "imperialist regimes" and attacked their judiciaries. *Reuters, Singapore*

## New Japanese party loses

Japan's new opposition party faced its first electoral test on Sunday - and failed it spectacularly. The New Frontier party, formed by the merger of nine opposition groups, was crushed by the Liberal Democratic party in local elections in the eastern prefecture of Ibaraki, near Tokyo. Voters in the traditional stronghold of the LDP rejected the message of reform preached by the NFP despite the recent arrests on bribery charges of both the prefectural governor, and a former construction minister and national parliamentary representative from Ibaraki. *Gerard Baker, Tokyo*

## Shanghai share fraud arrest

Police have arrested a top company official in the biggest corruption case in the history of the Shanghai Stock Exchange. Mr Zhu Jianping, 46, deputy general manager of Shanghai Rubber Belt, allegedly earned ¥800,000 (\$80,000) by selling shares in his own company. The announcement of his arrest adds to the woes of a market tarnished by speculation and battered by a wave of selling in the past several months. "He's nothing more than a worm in the reform process," one prosecutor said. *Reuters, Shanghai*

## Veteran Chinese leader dies

Mr Yao Yilin (pictured in 1980 left), one of China's veteran leaders, died in Beijing on Sunday. He was 77 and had served in many government posts, including head of the State Planning Commission and head of the leading group in charge of finance and the economy under the Central Committee of the Communist party. He had also been a member of the standing committee of the politburo. Like many of his colleagues Mr Yao, a graduate of Beijing's prestigious Qinghua university, was purged at the onset of the Cultural Revolution in 1966. In the latter years he was seen as a conservative voice among older-generation leaders, urging caution in economic reforms. *They Walker, Beijing*

■ China's unemployment rate will rise to 3.0 per cent in 1995 from 2.7 per cent in the first nine months of this year, said Mr Li Boyang, labour minister. *Reuters, Beijing*

■ Australian retail sales rose 2.4 per cent to A\$9.35bn in October, seasonally adjusted, from A\$9.13bn in September, the Australian Bureau of Statistics said. In the year to October, retail sales rose 9.2 per cent. *Reuters, Sydney*

## UK, China seek accord on Hong Kong appeal court

Simon Holberton on the background to tomorrow's talks as Britain seeks clarification of Beijing's attitude

When British and Chinese officials in charge of Hong Kong affairs assemble tomorrow in the ornate state rooms of the Foreign Office in London, the question the British will want answered is what Mr Lu Ping, China's top official on Hong Kong matters, meant by his recent comments about the colony's future court of final appeal.

An attempt to establish such a court in Hong Kong before the 1997 handover to China has been an object of British and Hong Kong government policy since 1985.

Both these governments regard the early establishment of the court - which will replace the judicial committee of the Privy Council vital to their aim of ensuring the continuity of the legal system in Hong Kong.

The court is at the top of the agenda for the London session of the Joint Liaison Group, a bilateral body set up in 1985 to handle the detailed implementation of the handover. China was given a copy of the draft bill for the creation of the court in May and the Hong Kong

government has been anxious for Beijing's response.

Time is running out. The Hong Kong government, which had hoped to establish the court last year, wants to see it up and running by the summer of 1996. To meet this commencement date a bill will need to be introduced into the Legislative Council (LegCo), the colony's law making body, during February and passed by July.

At the weekend, Mr Lu doled out succour and woe in equal measure. He reassured Hong Kong officials by saying that China still stood by a 1991 agreement with the British and hoped it could be implemented.

This provided for the establishment of the court before 1997 and specified that only one of the court's five judges could come from a foreign common law jurisdiction.

But the remainder of Mr Lu's comments will have Mr Hugh Davies, the UK head of the JLG, pressing Mr Zhao Jihua, his Chinese counterpart, for clarification.

Mr Lu said that the judges appointed to the court would have to be reconfirmed by Hong Kong's

post-1997 government.

This question over the judiciary's continuity would appear to run counter to Article 93 of the Basic Law - Hong Kong's post-1997 constitution - which states that judges appointed before the handover "may all remain in employment". Further-

government had to be seen to have authority - "it needs to make appointments".

He conceded, however, that in Beijing "there is tremendous toughness about sovereignty" of which the remarks about judges may be just another example. "That's what

**'I expect it is more in China's interest to have the court established after 1997 than before. Then they can have who they want on it.'**

more, under the 1991 deal, Britain conceded China's wish to restrict the number of foreign judges on the court in exchange for the court's early establishment and passage through 1997.

A senior Hong Kong official overseeing policy towards the court said Mr Lu might have been suggesting by his comments that the post-1997

we've got to get sorted out (in London) this week."

One western diplomat saw in Mr Lu's comments simply delaying tactics. "I expect it is more in China's interest to have the court established after 1997 than before. Then they can have who they want on it," he said.

The uncertainty generated by Mr

Lu's comments is just one of the many problems facing the Hong Kong government. Its proposal for a court of final appeal has been opposed by the Hong Kong Bar Association and many members of LegCo. In 1991 LegCo voted down the Anglo-Chinese deal on the court, only weeks after it was secured, by a margin of 94 to 11.

The Law Society, which represents solicitors, has supported the government's initiative. The opposition of the barristers and legislators turns on the nature of the 1991 Anglo-Chinese deal. They say it is in violation of the 1984 Joint Declaration and the Basic Law, both of which said the court "may as required invite judges from other common law jurisdictions" to sit on its benches.

The lawyers say the word "judges" meant more than one of the five could come from a foreign jurisdiction. The government denies this, adding that the 1991 agreement was an elaboration of the Joint Declaration and the Basic Law and so supercedes both.

Mr Ronny Wong QC, president of the Bar Association, will have none of this. "We see any violation of the Joint Declaration and Basic Law as fundamental," he said.

"We believe that the spirit of the Joint Declaration and the Basic Law was to allow flexibility and that it is opportunistic to accept the 1991 agreement," he said.

"Some cases may not need any overseas judges, such as New Territories land claims, whereas other cases, such as marine, may need more than one."

Mr Martin Lee's Democrats, the pro-democracy party in LegCo, has vowed to amend the government's bill and substitute the wording concerning local and foreign judges with the more acceptable text from the Basic Law. It has also won support from some of the pro-business Liberal party politicians.

Mr Lee believes that it is not in Hong Kong's interest to set up what he regards as a bad court. If the government's bill ever reaches LegCo he may prevail, at least until 1997.

See Editorial Comment

سكزا من الامم



# Kenya opens foreign investment

Kenya's new investment law, which allows foreign investors to own up to 100 per cent of a company, is expected to attract more foreign investment into the country. The law also allows foreign investors to own up to 100 per cent of a company, which is a significant change from the previous law that required a Kenyan partner to own at least 25 per cent of the company. The new law is expected to attract more foreign investment into the country, particularly in the areas of manufacturing, services, and infrastructure.

# cc sues newspaper over

The Central Bank of Kenya has sued a newspaper for libel over an article that accused it of mismanaging the country's foreign reserves. The newspaper, the Daily Nation, published an article in January 1994 that claimed the Central Bank had mismanaged the country's foreign reserves, leading to a sharp decline in the value of the Kenyan shilling. The Central Bank has filed a lawsuit against the newspaper, claiming that the article was defamatory and caused significant damage to the bank's reputation.

# few Japanese party loss

The Liberal Democratic Party (LDP) has won a landslide victory in the Japanese general election, securing a two-thirds majority in the Diet. The LDP's victory is seen as a mandate for Prime Minister Ryutaro Hashimoto's policies, which include economic reform and a more active role for Japan in international affairs. The opposition parties, including the Japanese Communist Party and the Social Democratic Party, suffered significant losses in the election.

# hanghai share fraud

A major share fraud case in Shanghai has been uncovered, involving the manipulation of shares of a large Chinese company. The fraud involved the use of insider information and the manipulation of the company's financial statements to inflate the share price. The case has raised concerns about the integrity of the Chinese stock market and the need for stronger regulations to prevent such fraud.

# Veteran Chinese leader

A veteran Chinese leader, who played a key role in the country's economic reform, has been elected to a senior position in the Chinese government. The leader, who has been a prominent figure in the reform movement, is expected to continue to play a significant role in shaping the country's economic and political future.

# appeal court

An appeal court has ruled in favor of a company in a dispute over intellectual property rights. The court found that the company had a valid claim to the intellectual property and that the other party had infringed on its rights. The ruling is expected to have significant implications for the protection of intellectual property in the region.

# appeal court

An appeal court has ruled in favor of a company in a dispute over intellectual property rights. The court found that the company had a valid claim to the intellectual property and that the other party had infringed on its rights. The ruling is expected to have significant implications for the protection of intellectual property in the region.

# appeal court

An appeal court has ruled in favor of a company in a dispute over intellectual property rights. The court found that the company had a valid claim to the intellectual property and that the other party had infringed on its rights. The ruling is expected to have significant implications for the protection of intellectual property in the region.

# appeal court

An appeal court has ruled in favor of a company in a dispute over intellectual property rights. The court found that the company had a valid claim to the intellectual property and that the other party had infringed on its rights. The ruling is expected to have significant implications for the protection of intellectual property in the region.

## End of an era for electricity generation in US Work to stop on last nuclear power plants

By George Graham in Washington

An era of nuclear energy will draw to a close in the US next year when the Tennessee Valley Authority, a government-owned electricity generator, halts work on the last three nuclear reactors under construction in the US. The TVA announced yesterday that it would stop work on the three reactors, which are located at Bellefonte in Alabama, and that it would not build any more nuclear reactors. The decision to halt construction was driven by the need to do something about the TVA's heavy debt burden, which now totals \$26.5bn (\$16.5bn). The TVA's debt is the result of its long-term policy of building nuclear reactors to provide cheap electricity. The TVA's debt is the result of its long-term policy of building nuclear reactors to provide cheap electricity.

more expensive to build than fossil fuel electricity generation plants but they use less fuel. Even so, ever tighter safety standards have increased construction costs, and also have required utilities to spend more money on adding safety features to their existing reactors. In addition to that, the federal government's inability to come up with a long-term storage site for highly radioactive nuclear waste has left nuclear generators wondering what to do with their spent fuel. The nuclear energy industry, however, argues that advanced reactor designs can provide competitively priced electricity and are essential to the long-term US energy security. Mr Crowell, however, says that the TVA cannot continue to pile up debt by pursuing an out-of-date nuclear policy, and must get its costs down in the shorter term, in preparation for deregulation of the electricity industry. He believes that privatisation of the TVA is unlikely, nevertheless, because of its nuclear division.

Under the new policy announced yesterday, the TVA will stop adding to its total debt no later than October 1997, and will maintain an internal debt cap about \$2bn to \$3bn below the ceiling of \$30bn set by the US Congress. Nuclear reactors are usually

## Cavallo vows to fight budget battle

We will soon return to balance, Argentina's economy minister tells David Pilling

Argentina will overcome its temporary fiscal difficulties to produce balanced budgets both this year and in 1995, said Mr Domingo Cavallo, the economy minister. Mr Cavallo, in an interview, hinted that foreign banks and investors had overreacted to "early warning signals" of a third-quarter deficit, provoked largely by "inertial increases" in social security spending. Stocks and bonds have been depressed since Mr Cavallo announced in October that there would be a deficit, while some international bankers have questioned Argentina's commitment to continued fiscal discipline.



But, "that is to say, there will be no deficit", Argentina was "one of the few countries of the world that has fiscal equilibrium". On the question of high unemployment, another potential concern for foreign investors and domestic voters alike, Mr Cavallo said he would "dare to make predictions". Many economists believe that the jobless rate, which may be as high as 13 per cent, could creep up further as companies intensify efforts to become more productive. Mr Cavallo said that reforms of Argentina's antiquated and inflexible labour laws were vital if structural unemployment were to be defeated. Although jobs were being cre-

ated at an annual rate of 1.3 to 1.5 per cent, the number of job seekers - swelled largely by immigrants and women joining the labour force, according to Mr Cavallo - had risen at more than double that pace. The problem "is clearly not lack of growth" given that the economy had expanded by 33 per cent since 1990. But, during this time, the job pool had only grown by 5.5 per cent because small and medium companies - which in normal circumstances rely more heavily on labour - "have been discouraged from creating new jobs because of the complexity... and high costs associated with labour norms". Legislation to make labour more "flexible" would be passed in relation to companies with fewer than 50 workers and later extended to the whole labour market, he said. Reforms would seek to make hiring and firing easier, to reduce the role of collective bargaining and to amend legislation on compensation for accidents at work, which the government says is open to abuse. Reforms were part of a three-pronged approach that would also include an intensification of job retraining, especially for youth, and the launch of labour-intensive public works programmes. To fund these, the government would advance with cost-cutting state reforms at federal, provincial and municipal level, he said. "You have to bear in mind that these reforms may themselves lead to job cuts. Therefore, it is probable that this strategy will achieve a change in the structure of employment in favour of more jobs in the productive sector," he said. But Mr Cavallo said training and public works programmes could not of themselves tackle the root causes of unemployment. To achieve this, Congress would have to amend labour laws, he said. "However much training and retraining we do, if labour reforms are not made, the economy will not be able to grow vigorously."

## US Supreme Court rules against IBM on upgrades

By George Graham in Washington

IBM yesterday lost another round in its nine-year battle against an anti-trust law suit brought by a competitor in the US market for overhauling and upgrading mainframe computers. The US Supreme Court refused to review a decision by the federal appeals court in Philadelphia that overturned an earlier verdict in IBM's favour and ordered a new trial of the anti-trust case. The suit was brought against IBM by Allen-Myland, which claimed that IBM had abused its dominant position in the

market by manipulating the price of parts and in effect illegally tying customers to using its own upgrading services. Allen-Myland said that this shut it out of the upgrade market, which at times in the 1970s was as large as the market for new mainframes. Allen-Myland at one point accounted for half the upgrades performed on IBM mainframes. The Philadelphia appeals court overturned the lower court ruling in IBM's favour on the grounds that the judge had erred in his definition of the size of the market in which Allen-Myland claimed IBM was holding a dominant position. The new decision could have

ramifications for IBM's efforts to escape from the terms of a consent decree which it negotiated in 1986 with President Eisenhower's Justice Department. This required IBM to stop offering its computers for lease only, rather than outright sale, and to separate its service business from its manufacturing. Although IBM is clearly no longer dominant in the broadest definition of the US computer market (it slipped this year to fourth place in sales of personal computers), the issue of whether it still dominates the mainframe market could depend on a precise definition of that market.



## Cardoso backed by main party

By Angus Foster in Brasilia

Mr Fernando Henrique Cardoso (pictured left), who is set to take office as Brazilian president on January 1, yesterday won the backing of the country's largest political party, the left-of-centre Democratic Movement party (PMDB). The PMDB's support, which was formally pledged during a meeting with the party president, Mr Luiz Henrique, should help Mr Cardoso to build a big enough coalition, in the Congress due to take office next month, to make several constitutional changes next year, aimed at modernising the economy. The PMDB holds about 125 seats in the 514-member Congress. If these are added to the 210 seats held by the alliance which elected Mr Cardoso, he looks able to count on the necessary three-fifths support

needed to change the constitution. According to most analysts, changes are urgently needed in the tax and social security systems in order to keep the government's budget in balance and to underpin Brazil's latest anti-inflation currency, the Real. Mr Cardoso was a member of the PMDB until five years ago, when he left to help found the Social Democratic party (PSDB). This old link, and the fact the two parties share similar views in areas such as social policy, meant Mr Cardoso's advisers were always hopeful of gaining the PMDB's support. However, a powerful wing of the party, controlled by a failed presidential candidate, Mr Orestes Quercia, remains opposed to Mr Cardoso. Although PMDB leaders said they would back the new president on most matters, Mr Quercia's

group and some northern deputies are expected to abstain or try to block Mr Cardoso's reforms. In return for its support, the PMDB is expected to be given a say on economic matters, although any advice may not be heeded by the economic team built up by Mr Cardoso when he was finance minister earlier in the present administration. The PMDB is also likely to be given one or two ministries. Most likely is that of justice, for which the PMDB deputy, Mr Nelson Jobim, is favourite. He oversaw the unsuccessful attempt to change the constitution earlier this year and is widely respected in Congress for his legal knowledge. Mr Jobim decided not to run for re-election to the Congress elected in October and November, and he is thought to be Mr Cardoso's choice.

### ERICSSON

## Sales in mobile telephony up 72%

Continued heavy investments in technology

In the third quarter of 1994, Ericsson's order bookings rose again. This twelfth successive rise has further contributed to a 22% increase in order bookings over the first nine months of 1994, compared to the corresponding period of last year. In the same period, net sales rose by 29%, and pre-tax income soared 88% to SEK 3,492 m. After all deductions, income per share was SEK 10.38. Through every Ericsson business unit showed an increase in net sales, the Radio Communications Business Area posted the strongest growth, and accounted for more than half of net sales.

For mobile telephony, sales increased by 72%. Commenting on a very favourable year, Ericsson CEO Lars Rammqvist explained the policy of heavy investment that continues to ensure prosperity. "A substantial portion of our investment in technology is for the further development of the AXE system and of mobile telephony. As a result of success and profitability in these areas, we can also simultaneously invest heavily in such other areas as broadband, transport and access networks, and systems for operation and maintenance."

## Global purchasing agreement to cover 75 cities

Ericsson has signed a USD 300 m global purchasing agreement with one of the leading US communications services providers, MFS Communications Company Inc. Under the agreement, Ericsson will supply a full range of AXE digital switching equipment and associated systems for expanding the MFS United States and International Networks. The networks, which use Ericsson products, are installed or under construction in 32 cities and three major European financial centres. MFS has plans to expand its services to 75 cities, including 10 international financial centres.

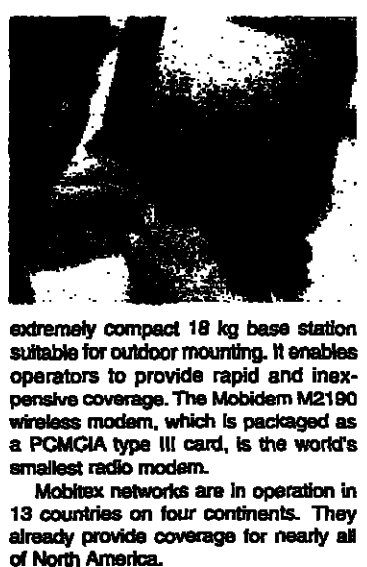
## China becomes fifth largest Ericsson market

The People's Republic of China is now a major market for Ericsson - during this year it grew to become the company's fifth largest. Ericsson has already installed 3 million AXE digital telecommunication lines, and provided a mobile telephone capacity for 1.5 million subscribers in China. Recent new agreements, worth nearly USD 375 m, include the supply of AXE digital switches, Intelligent Networks,

mobile communications, SDH (Synchronous Digital Hierarchy) transport systems, ATM (Asynchronous Transfer Mode) equipment and a wide area paging system. The AXE equipment forms part of two significant contracts: one to extend the telecommunications network in the Liaoning Province; the other for use in the Sichuan Province - the largest in China, with 111 million inhabitants. A wide-area paging network is being provided as a turnkey project covering four regions within the Guangdong Province. It will eventually be expanded to cater for more than a million subscribers.

## Mobile data continues to grow

Two major contracts for Mobitex mobile data networks from Ericsson underscore the worldwide success this advanced technology is achieving. In Germany, in a contract valued at SEK 500 m, Gesellschaft für Datafunk chose Mobitex for its new nationwide public mobile data network. In Belgium, RAM Mobile Data is installing a Mobitex network valued at SEK 80 m, which will be the country's first national and privately owned mobile data network. Mobile data is one of the fastest growing segments in mobile communications. Network access and other end-user products based on Mobitex technology are now available from a variety of hardware suppliers. Major software vendors include Mobitex support in their products, and the large number of Mobitex applications continues to grow. Ericsson's latest Mobitex products are the BRU3 base radio unit and the M2190 wireless modem. The BUR3 is an



extremely compact 18 kg base station suitable for outdoor mounting. It enables operators to provide rapid and inexpensive coverage. The Mobitex M2190 wireless modem, which is packaged as a PCMCIA type III card, is the world's smallest radio modem. Mobitex networks are in operation in 13 countries on four continents. They already provide coverage for nearly all of North America.

## Quality rewarded

The Ericsson worldwide commitment to Total Quality Management has been rewarded in Spain, Denmark, and the Netherlands. The award schemes operate on similar principles, recognising that international competition can only be withstood if an organisation implements continuous quality improvements.

European Commission; L.M. Ericsson AS of Denmark won the Danish Quality Award; and in the Netherlands, Ericsson Telecommunicatie BV received the Dutch Quality Improvement Prize.

## High-performance commercial products meet defence needs

In an unusual move, Ericsson has combined two high-performance commercial communications products, and created one suitable for defence applications. The new product, StaffTalk, is an advanced field exchange for most types of telephone that covers up to 300 metres, and supports up to 100 subscribers. It is based on Freeset, Ericsson's new digital

cordless telephone, and BusinessPhone, a popular business telephone exchange. Built to the DECT (Digital European Cordless Telecommunications) standard, the cordless system is ideal for defence applications. It uses very low power transmissions, making it difficult to detect, and is fast to deploy. It features encryption to further protect it from eavesdroppers.

### ERICSSON

## World round-up

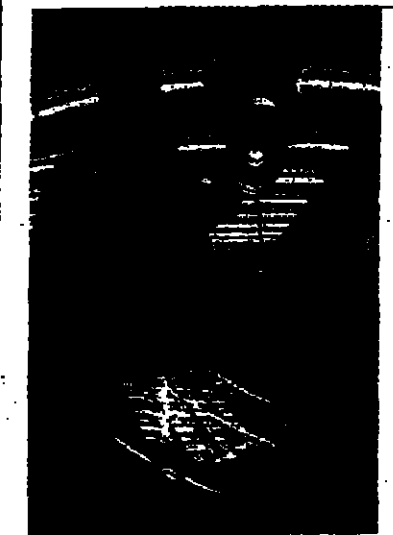
Australia: A new electronic messaging system using an Ericsson MCE platform is giving Vodafone Pty a strong competitive edge in Australia's intensely competitive digital cellular telephone market. MCE stores, routes and forwards all types of messages - voice, fax, data and text. Japan: Ericsson is to supply a Personal Digital Cellular (PDC) network to Digital Tele-Kyushu for a new mobile telephone service. The order, worth SEK 630 m, will mean that four Japanese mobile telephone operators now use the Ericsson PDC system. Ericsson will also provide equipment to extend the Kansai Digital Phone cellular network, which signed up 50,000 subscribers in its first six months. This order is worth SEK 500 m. France: Ericsson is to upgrade one of the French Telecom nationwide paging networks with a new ERMES-based system. It will provide a high-speed service with virtually unlimited capacity, and enable international roaming, savings on battery power and unmatched price-performance. Lithuania: A SEK 22 m order from Telekom, the Lithuanian PTT, will bring the number of countries using AXE to 111. The order also includes Ericsson SDH transport network equipment and optical fibre cables. Malaysia: Syntek Telefun Wireless has chosen Ericsson cellular radio technology for a new network in Malaysia. It is expected that Ericsson equipment worth about USD 435 m will be installed over the next five years. Korea: The Korea Electric Power Company has ordered an Ericsson EPACS land mobile radio system to improve services to its network in Seoul. The four-site system is the first stage in upgrading its countrywide communications system. United Kingdom: The UK subsidiary of the Australian telecommunications operator, Telstra, has signed an agreement with Ericsson for the provision of a new telecommunications infrastructure. The system is designed to boost Telstra's international services. Ericsson will also supply an infrastructure to Eurocell (Southwest), a cable television operator providing services to South Devon. The network, which includes AXE digital switches and MD110 PBXs, will serve a potential 240,000 homes.

## Creating new opportunities through co-operation

Ericsson, consolidating its strength in global partnerships, is responding to new market demands by increasing cooperation with its customers. More and more new and existing operators are keen to make more efficient use of capital investment by forging new relationships with their suppliers. One example is a partnership with Telecom Australia, where new tele-services are being jointly marketed with Ericsson. Swedish support includes producing user manuals, and arranging

training for the operator's sales team. By involving itself with the actual implementation and use of its products and services, Ericsson gains valuable feedback for product improvement, and is better able to tailor its offerings for future customers. In a similar drive to speed product development, create new market opportunities and use capital investment more effectively, Ericsson is continuing its policy of building partnerships with other world-class telecommunications manufacturers.

A new joint venture with Raychem Corporation of the US, will see Ericsson help develop, manufacture and market fibre optic communications systems for telephone networks worldwide. The new company, based in California, employs more than 700 people. By combining an existing Raychem subsidiary with Ericsson's technical expertise and international marketing strengths, the venture is expected to take a leading position in the fibre optic communications marketplace.



## First wafers from Ericsson's new semi-conductor facility yield good chips

One month ahead of schedule, and only nine months after construction work started, Ericsson's new USD 100 m semi-conductor manufacturing plant produced its first silicon wafers. The new wafer fabrication facility, or fab, produces state-of-the-art 18 Mbit technology components where the smallest dimensions are 0.5 micron. Each chip manufactured contains more than three million transistors. Located at Kista in Sweden's silicon valley, the advanced facility will help

extend Ericsson's self sourcing in advanced micro electronics. The plant will be used as a rapid prototyping facility for new products, and to manufacture new ASICs, or application-specific integrated circuits, in small volumes - allowing the components of Ericsson telecommunications products to be more highly tailored to market demands. It will also lead to reduced product development times, making Ericsson more responsive to its customers.

Telefonaktiebolaget LM Ericsson, S-126 25, Stockholm, Sweden.

Ericsson's 75,000 employees are active in more than 100 countries. Their combined experience in switching, radio and networking makes Ericsson a world leader in telecommunications.



## NEWS: UK

Labour organisation spells out move towards union practices across continental Europe

## Radical plan for employees' legal rights

By Robert Taylor,  
Employment Editor

A radical plan for a new system of employee rights involving the creation of workplace committees at British companies employing more than 100 workers has been drawn up by the Trades Union Congress, the UK's employees organisation.

Union leaders believe the blueprint, representing a sharp break in TUC attitudes towards labour law, is likely to win the backing of Labour leader Mr Tony Blair, and could form the basis for a new industrial-relations framework promised by the party if it wins the next election.

Drafted by a TUC task group chaired by Mr Bill Morris, the TGWU general secretary, it will be presented tomorrow to the TUC's executive committee which is expected to approve it.

The move towards continental European practices follows a visit to Norway, Sweden and Germany last month by union leaders led by Mr Morris.

In the past the TUC has been mainly concerned that only workers belonging to trade unions could enjoy full legal representation and it opposed over-regulation in workplace organisation. It relied on voluntary agreement through bargaining

between employers and unions. Unions will be asked for their views on the proposals, which will be discussed at a special TUC conference on March 2. Each union will have to decide its position at its summer conference. Leaders hope the changes can be agreed at next autumn's Trades Union Congress.

The task group's proposals appear to have united union leaders from the left and right. They include:

- A legal obligation on employers to consult employees - not just union members - on issues such as redundancies, equal opportunities, training, hours, new work or production methods.
- Companies would also have to inform employees over corporate strategy, financial matters, production, sales and employment and any restructuring plans.

• The introduction of legal protection for union members and officials against employer victimisation. Employer blacklists of workers would be outlawed. Safeguards would prevent discrimination against an individual for previous union activities.

• The creation of new trade union legal rights, including the calling of meetings in the workplace and provision of outside officials to recruit and campaign inside companies.

• Employees would be required to provide facilities for workplace representatives and give time off for duties.

• A public agency to enforce the legislation and backed by a legally enforceable code of practice.

## Sinn Fein blow to Belfast meeting

By Jimmy Burns  
and David Owen

Sinn Fein, the political wing of the IRA, last night announced it was boycotting the international business conference, after claiming that its proposed delegates were being treated as "second class citizens".

The move could disrupt the conference as some delegates from the US have threatened to withdraw their participation if Sinn Fein does not attend.

With US delegates yesterday already on their way to Belfast for the conference, it was not clear what position they would take before it is officially opened tonight.

Sinn Fein last night signalled its intention to surround the conference in political controversy by saying that it planned to organise a lobby of overseas delegates.

Under pressure from the US, the British government last week agreed that six Sinn Fein councillors could attend the conference. But last night Sinn Fein said the councillors had not been invited as members of the party and that its demands for equal status with other politicians had been rejected by the government.

Mr Graham Guerin, a leading Northern Ireland economist, warned last night that politics was threatening to undermine the success of the conference. "Things are becoming very messy," he said.

The government's handling of the conference was yesterday criticised by the Labour party as it launched proposals for economic regeneration in the province.

Speaking on the eve of the two-day event, Ms Marjorie Mowlam, shadow Northern Ireland secretary, said she thought there had been "a lack of clarity of thought" about the conference.

The party's 13-page document calls for a range of measures to regenerate Ulster's economy including a strategy for redirecting public expenditure towards investment.

The Northern Ireland Office budget should not be cut "simply because resources are available from international sources", the document says. All international aid "is and must continue to be treated as additional to, and not a substitute for, public expenditure".

The paper advocates a package of measures for small businesses, including the establishment of a Business Development Bank to raise private finance for investment in the sector.

## Signs grow of inflationary pressure

By Philip Cogan,  
Economics Correspondent

Further signs of inflationary pressure were revealed yesterday, with figures showing that UK manufacturers are increasing prices at the factory gate, while raw materials costs are rising at their fastest rate for 18 months.

The core measure of the output prices of manufacturers, which excludes volatile goods such as food, beverages, tobacco and petroleum, rose by a seasonally adjusted 0.4 per cent between October and November.

Over the 12 months to November, the annual rise in the core measure of output prices was 2.6 per cent, according to the Central Statistical Office.

But the pace of growth is accelerating. Prices in the three months to November were 4 per cent higher, on an annualised basis, than in the previous three months.

Analysts saw the strength of yesterday's producer price figures as evidence that the Chancellor was right to sanction a half percentage point increase in base rates last week. But it

The UK Treasury is hoping to improve the system of negotiating the annual public expenditure round by stepping up early contacts between it and the spending ministries. Mr Jonathan Aitken, Treasury chief secretary, said yesterday, Peter Norman writes.

He told the cross-party Commons Treasury and civil service committee that negotiations, particularly in the preliminary stages were rather like a "choreographed Victorian minuet" with some meetings "a bit like those

between North Korea and South Korea". He said it would be more helpful if there was more of a dialogue between ministers and officials from the Treasury and spending ministries and their officials before the round begins in earnest in September.

He said he hoped to introduce "away days or listening days" for ministers and officials from both sides so that the Victorian minuet could be more of a two-way process.

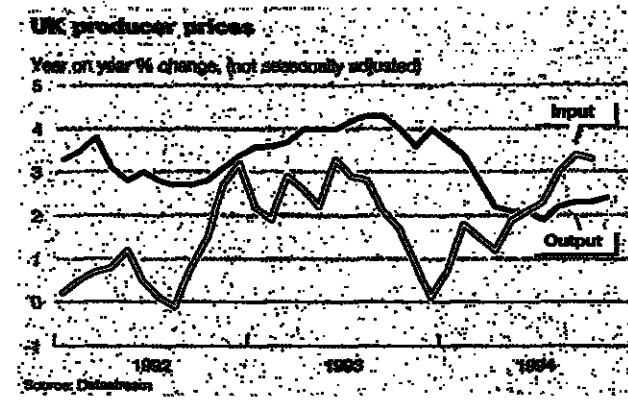
squeezed very heavily" he added. The overall level of output prices rose by an unadjusted 0.1 per cent between October and November, for an annual rise of 2.4 per cent. There were particularly sharp jumps in the prices of pulp and paper products, chemicals and in paper and plastic products.

Meanwhile, manufacturers' raw material costs are rising even faster than factory gate prices. Input prices rose by a unadjusted 2.4 per cent between October and November, for an annual rise of 7.9

per cent, up from 6.9 per cent in October. This was the highest annual rate since March 1993.

The main component in the unadjusted rise was the winter increase in the price of electricity, the seasonally adjusted index rose by just 0.7 per cent on the month, for an 8.1 per cent annual increase. But higher milk prices also played a part, contributing 0.4 percentage points of the monthly rise.

Over the year to November, the prices of many commodities rose substantially, with



coffee more than doubling and copper and pulp and paper rising by 50 per cent.

UK house sales in November fell 10.5 per cent compared with October but are virtually unchanged over November last year, according to a survey of 4,000 estate agency offices.

The figures, published by the Ombudsman for Corporate Estate Agents and covering about half of all offices, confirm that the housing market recovery of the summer fell away during the autumn with activity stabilising at around the same level as 1993.

Mr John Major's government risks a further defeat in the House of Commons this week, amid signs that Tory Euro-rebels are preparing to challenge the UK's fisheries policy.

Several Tory MPs said yesterday that they could vote against the government in a debate over plans to extend fishing rights to Spanish and Portuguese trawlers in the Irish sea.

The issue is expected to come up in a general debate tomorrow on the government's agriculture policy. The Labour party has put down an amendment saying that Britain should not give access to Iberian fishermen to enter an area to the west of the UK coastline, called "the Irish box".

However, the amendment runs counter to the UK's

expected negotiating position at a forthcoming European fisheries council. Mr William Waldegrave, the agriculture minister, is expected to concede at the meeting that Iberian trawlers should be given access to the area while strengthening the rights and protection of British and Irish trawlers.

Two Tory MPs who were deprived of the party whip a fortnight ago admitted yesterday that they could vote with Labour on the issue. Mr Christopher Gill, a member of the Commons agriculture select committee, said his "general feeling" was that the fishermen had a very strong case. He said there was "a prospect" that he would not support the government on Wednesday.

It is also understood that Mrs Teresa Gorman, the Tory MP for Billericay, could vote against the government.

In the Commons, Sir Teddy Taylor, the MP for Southend, expressed fears that the Spanish government had won the new rights in "behind-the-scenes" talks at the European Council meeting in Essen at the weekend. The prime minister said rumours of a victory by the Spanish government on the issue were not true.

Mr David Harris, the MP for St Ives in Cornwall and a loyal supporter of the government, has also expressed concern about the impact on fishing fleets in his constituency.

He admitted yesterday that there may be little the government can do, as the issue will be decided by a majority vote of EU member states. A government defeat would not be of the same order of magnitude as the one on VAT on fuel last week, because tomorrow's motion has no statutory force.

## UK NEWS DIGEST

## Bank of England to monitor banks' risk on securities

The Bank of England has established a specialist supervisory team to assess individual banks' ability to monitor how much risk they take on in their securities business.

The team, set up in August, will not be making formal assessment visits until next January, but it has been making "prototype visits" to examine the extent to which banks monitor their own risks.

"Our overall impression is that the standards of risk management are satisfactory but we need to look at them very carefully," a Bank official said.

Longer term, those banks with inadequate models will not be allowed to carry on securities business until their risk measurement and monitoring are improved.

The unit will be looking at the models banks use to measure how the value of their securities holdings will move with other market movements such as interest rates.

The creation of the new unit was prompted by the advent of the Capital Adequacy Directive, an EU directive intended to standardise the capital requirements which banking and securities institutions must hold in respect of the risks they take on. For the first time, UK banks will have to hold capital in respect of so-called "market risks", the risks that the value of securities they hold will fall or rise sharply in line with interest rates. Until now, the Bank of England has been concerned mostly with "counterparty risk", the risk that a debtor will not repay on time, and with the risk inherent in foreign exchange positions.

## Cyprus attorney general to rule on Nadir tax plan

The attorney general of northern Cyprus is to rule on the legality of a proposal put forward by fugitive businessman Asil Nadir to turn over a fruit packaging business to the breakaway republic in lieu of tax debts.

Nadir has offered to give the Sunzest company to the government in a continuing row over unpaid taxes which are understood to amount to \$10m. The administrators of Polly Peck International say Nadir has no authority to dispose of Sunzest and are anxious to be a party to any agreement to use the assets to cancel debts.

The northern Cyprus deputy prime minister Mr Oskur Ogur said yesterday: "Nadir says he has the authority from the shareholders to do this, but the (CPI) administrators) claiming to represent the shareholders claim differently. So we will ask the attorney general if Nadir has the right to do this."

## Rival claims in post strike

Briston's Post Office managers and the postal workers' union clashed last night about the impact of yesterday's 24-hour strike, which shut more than 100 main offices.

Managers said the walkout was a complete flop, claiming only 800 workers joined in. However, the Union of Communications Workers said the response was tremendous and accused the Post Office of using managers and casual workers to cover for strikers.

The strike was in protest at the closure of hundreds of main offices since 1989 and their transfer to franchised stores or supermarkets.

The union said it had overwhelming public support for the strike and for the campaign to halt closures.

Collections and deliveries of Christmas post were not hit by the industrial action, which the union is threatening to repeat in the new year.

## Michael denied swift appeal

Singer George Michael yesterday suffered a further blow in his legal battle to free himself of his contract with record company Sony.

The 30-year-old singer had applied for a speedy Court of Appeal hearing of his appeal against Mr Justice Jonathan Parker's ruling in June that he should stand by the contract he signed with Sony in 1984.

But the Master of the Rolls, Sir Thomas Bingham, said yesterday Mr Michael's lawyers had "failed to come anywhere close" to showing that his case had the urgency required to enable him to jump the long queue of other pending appeals.

Sir Thomas, sitting with Lord Justice Hoffman and Lord Justice Waite, said Mr Michael must wait until February 1996 before the courts would hear the latest round of his multi-million pound action.

## Vikings halt whale burial

The burial of 11 whales, which died after being stranded on the island of Orkney off the Scottish coast today has been postponed because the chosen site turned out to be a Viking settlement.

Environmental health officers will travel to the north island of Sanday today to find another location for the disposal of the 11 sperm whale carcasses, each weighing around 50 tonnes.

## Major faces Eurosceptic rebellion on fishing policy

By James Birt

Mr John Major's government risks a further defeat in the House of Commons this week, amid signs that Tory Euro-rebels are preparing to challenge the UK's fisheries policy.

Several Tory MPs said yesterday that they could vote against the government in a debate over plans to extend fishing rights to Spanish and Portuguese trawlers in the Irish sea.

The issue is expected to come up in a general debate tomorrow on the government's agriculture policy. The Labour party has put down an amendment saying that Britain should not give access to Iberian fishermen to enter an area to the west of the UK coastline, called "the Irish box".

However, the amendment runs counter to the UK's

expected negotiating position at a forthcoming European fisheries council. Mr William Waldegrave, the agriculture minister, is expected to concede at the meeting that Iberian trawlers should be given access to the area while strengthening the rights and protection of British and Irish trawlers.

Two Tory MPs who were deprived of the party whip a fortnight ago admitted yesterday that they could vote with Labour on the issue. Mr Christopher Gill, a member of the Commons agriculture select committee, said his "general feeling" was that the fishermen had a very strong case. He said there was "a prospect" that he would not support the government on Wednesday.

It is also understood that Mrs Teresa Gorman, the Tory MP for Billericay, could vote against the government.

In the Commons, Sir Teddy Taylor, the MP for Southend, expressed fears that the Spanish government had won the new rights in "behind-the-scenes" talks at the European Council meeting in Essen at the weekend. The prime minister said rumours of a victory by the Spanish government on the issue were not true.

Mr David Harris, the MP for St Ives in Cornwall and a loyal supporter of the government, has also expressed concern about the impact on fishing fleets in his constituency.

He admitted yesterday that there may be little the government can do, as the issue will be decided by a majority vote of EU member states. A government defeat would not be of the same order of magnitude as the one on VAT on fuel last week, because tomorrow's motion has no statutory force.

## Watchdog vacancy a competition headache

Robert Rice on the likely candidates to head the Office of Fair Trading

Given the preference for industrial policy over competition policy expressed by Mr Michael Heseltine, trade and industry secretary, finding a successor to Sir Bryan Carsberg as chief of the UK's competition watchdog will not be easy.

As one economic consultant put it last week: "It's a bit like trying to appoint a bishop when the archbishop doesn't believe in God."

Many observers feel that Sir Bryan's consumerist approach to competition policy as head of the Office of Fair Trading set him on a collision course with Mr Heseltine. Ultimately their difference of approach made his position untenable.

His successor must live with the knowledge that Sir Bryan found the lack of any real power too frustrating. Few will relish the prospect of ploughing the same barren furrow.

In the light of Sir Bryan's experience the qualities required for the job are also not easy to define.

Sir Gordon Borrie, Sir Bryan's predecessor who served 18 years at the OFT, listed independence as the chief quality required. He highlighted the need for a questioning mind, the ability to make a



Names in the frame: among the individuals who have been tipped as possible successors to Britain's fair trading chief Sir Bryan Carsberg are (from left) Donald Cruickshank, Clare Spottiswoode, John Swift, Sheila Masters, Ian Byatt, and Stephen Littlechild

strong case - to the public, the Department of Trade and Industry or the Monopolies and Mergers Commission - and leadership qualities.

The DIT's hint that it would be looking for someone with regulatory experience puts the utility regulators in the frame. Mr Clare Spottiswoode at gas, Mr Donald Cruickshank at telecommunications and Mr John Swift at rail are all relatively new to their jobs and most observers think they are unlikely candidates. That leaves Professor Stephen Littlechild, the electricity regulator, and Mr Ian Byatt, at water.

Prof Littlechild, a former economics professor at Birmingham University, has served on the MMC where he was extremely non-interventionist. This might appeal to Mr Heseltine, but his appointment would cause an uproar

among the consumer lobby which might prove politically unpalatable for the government.

Mr Byatt is seen by many as a safer bet. As a former civil servant - he was deputy chief economic adviser at the Treasury - he is used to the Whitehall machine. If it is accepted that the director-general's job is less "independent" under Mr Heseltine than in the past, he might be the ideal candidate.

But his appointment would also anger the consumer lobby, which feels he was too soft on the water companies and their shareholders in the recent water prices review.

Of the accountants and lawyers who might be suitable the name of Ms Sheila Masters, a partner at KPMG Peat Marwick, crops up frequently. She has advised the Treasury on privatisation and between

1988-1991 she was seconded to the department of Health as director of finance of the NHS Management Executive.

Among lawyers, Prof Richard Whish's name is mentioned by several observers as a possible candidate. A partner of City solicitors Watson Farley & Williams, he is the author of a standard competition law textbook and highly regarded.

Numerous economists are suggested, but three names stand out - Mr Derek Morris, the macro-economist in charge of Oxford economic forecasting and a former MMC member; Prof Martin Cave, dean of the faculty of social sciences at Brunel University, who is seen as one of the great privatisation gurus; and Professor John Kay, head of the centre for business strategy at the London Business School.

In many ways Prof Kay seems the ideal candidate - a highly respected micro-economist who was director of the Institute for Fiscal Studies for seven years before leaving to set up the centre for business strategy in 1993.

The main question mark over his candidature is whether he could be persuaded to do the job.

It is widely believed that he was offered it three years ago, before Sir Bryan, but that he turned it down because he could not persuade the government to give the OFT greater independence with next steps agency status.

If the government is keen to demonstrate the OFT's independence rather than just paying lip service to it, Mr Heseltine could do worse than give it agency status and appoint Prof Kay.

ROMVLVS

**CORUM**

Maitres Artisans d'Horlogerie

SUISSE

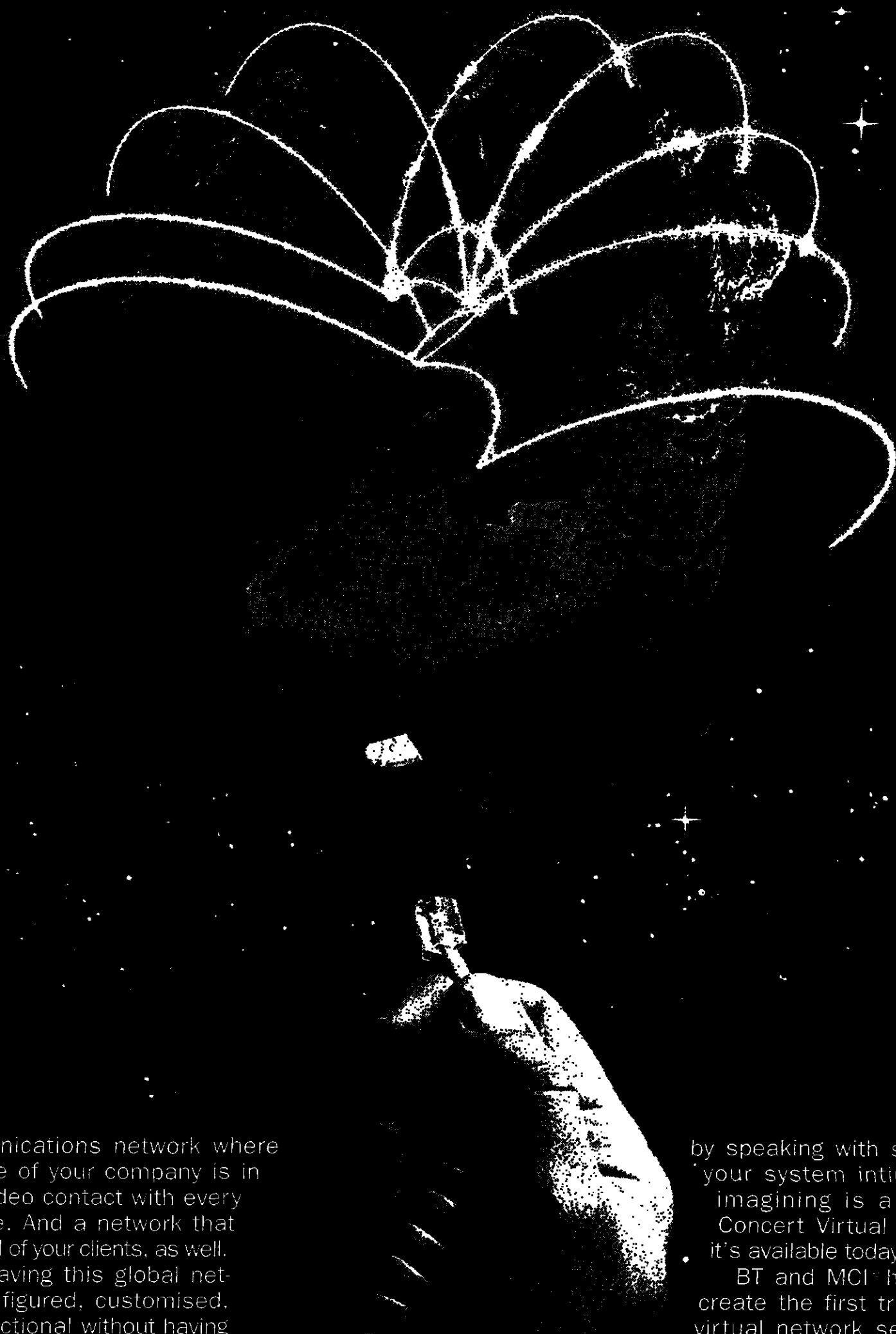
The ultra-thin - Romulus - A classical beauty, 18 ct gold, platinum or steel/gold, water-resistant. For ladies and men.

For a brochure, write to: Corum, 2301 La Chaux-de-Fonds, Switzerland.

صكزا من الاصل



**BT AND MCI  
INVITE YOU TO PLUG  
INTO THE FIRST  
GLOBAL NETWORK.**



Imagine a communications network where every branch office of your company is in voice, data, and video contact with every other branch office. And a network that provides access to all of your clients, as well.

Now imagine having this global network installed, configured, customised, and completely functional without having to worry about a thing.

And imagine this entire network managed at a single point of contact so any questions can be answered at any time of the day or night.

**CONCERT**  
Good Communication with B2B and Q&A  
**+44 272 217707**

by speaking with someone who knows your system intimately. What you're imagining is a reality. It's called Concert Virtual Network Service. And it's available today.

BT and MCI have joined forces to create the first truly global, seamless virtual network service that connects your offices throughout the globe.

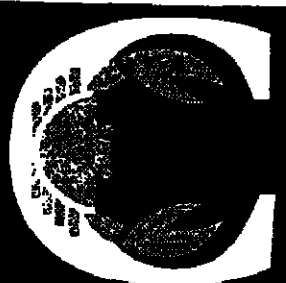
So call us at +44 272 217707  
and find out more about Concert VNS.

It's a communications breakthrough of global proportions.

**MCI**

Concert is a mark of Concert Communications Company. BT is a registered trademark of British Telecommunications, plc. MCI is a registered service mark of MCI Communications Corporation.

## TECHNOLOGY



The search for what causes cancer has thrown up hundreds of suspects, from smoking to driving. In the second of a six-part series, Clive Cookson and Daniel Green look at ways of preventing the disease.

## IN THIS SERIES:

## NOVEMBER 29

Introduction. The growing toll of cancer worldwide. Why the disease is responding better to treatment in the young. The worldwide market for cancer drugs. Who is spending what on research.

## JANUARY

Diagnosis and screening. Genetic susceptibility. Scans. Identifying cancer markers in the blood. Politics and economics of screening.

## FEBRUARY

Drugs to kill rapidly dividing cancer cells. Reducing multi-drug resistance. Anti-nausea drugs and other ways of reducing side effects. Hormone-based treatments. Photodynamic therapy. Herbal and alternative remedies.

## MARCH

Radiotherapy. X-rays. Gamma rays. Neutron beams. Heavy ions. Magic bullets. Antibodies and fusion toxins aimed at cancer cells.

## APRIL

Genetic treatment and other biotech approaches. Gene therapy and antisense. Cell migration and adhesion. Apoptosis and cell suicide. Immunostimulants. Cell growth factors. Interferons and interleukins.

## The weapons of a killer

**A**dvice for avoiding cancer: Don't smoke. Hide from the sun. Eat fruit and vegetables. Join the upper classes. Employ a chauffeur and don't look out of the car window.

Epidemiologists estimate that 75-80 per cent of all cancers are in theory preventable, in the sense that they are triggered by features of the individual's lifestyle and environment. The problem, of course, is identifying the avoidable risks.

A few are well known and easy to act on; much the most obvious example is smoking. Most risks, however, are less well defined and harder to avoid. For instance, cancer as a whole is more common – and more likely to be fatal – among the “lower” social classes. This is true even when the statistics are adjusted to take account of all known risk factors such as smoking, diet and access to health care.

Researchers are coming to the conclusion that there is something intrinsically unhealthy about being near the bottom of the social pecking order, even if you follow the rules for healthy living. Sally Macintyre, director of the Medical Research Council's Medical Sociology Unit in Glasgow, says the mechanism of this effect is far from clear, though it appears that “repeated psycho-social stress” somehow depresses the immune system.

Hundreds of different risk factors have been suggested for cancer – some of them an inextricable part of modern life. For example, Australian research has shown a statistical correlation between driving and cancer. The theory is that the brain responds to moving surroundings by priming the body chemically for movement that never takes place; the resulting chemical imbalance may trigger cancers.

More concern has been expressed

about man-made hormones, particularly in the contraceptive pill. Clinical studies involving tens of thousands of women have shown no general increase in cancer among long-term pill users, though some groups may be at slightly greater risk of developing breast or cervical cancer.

But epidemiologists say people should not be too concerned about minor or speculative causes of cancer, when smoking and poor diet are so much more important.

“One of the biggest myths in recent years is that there is a cancer epidemic caused by exposure to radiation, pollution, pesticides and food additives,” says Sir Richard Doll of the Imperial Cancer Research Fund's cancer studies unit in Oxford. “The truth is that these factors have very little to do with the majority of cancers in this country.”

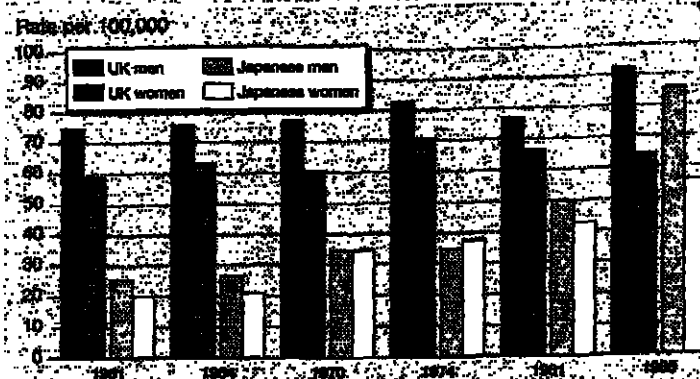
Epidemiologists are confident that tobacco is implicated in about 30 per cent of cancer deaths in Europe and North America. They are far less sure about the effect of food and drink: a typical estimate is that diet is involved in 35 per cent of cancer deaths.

Because there can be a delay of several decades between starting to smoke and the onset of disease, the big rise in lung cancer did not begin until the 1940s among men and the 1970s among women (see chart). The male lung cancer rate is falling in countries such as the US and UK where large numbers of men gave up smoking in the 1960s and 1970s, but it is rising throughout the developing world. Female lung cancer rates are increasing everywhere.

Although lung cancer is the most obvious effect of smoking, 12 other cancers are linked to the habit, as well as cardiovascular and other diseases. However, if an individual smoker gives up before becoming ill, he or she can avoid most of the risk of dying from tobacco. Ten years after stopping, half of the smoker's additional cancer risk will have disappeared.

In contrast to smoking and lung cancer, there is no cancer epidemic clearly linked to changing diet. On the contrary, the most striking trend is the long-term decline in stomach cancer in Europe and North America – a fall widely attributed to modern

### Colorectal cancer: Japan catching up with UK



### US lung cancer trends



methods of food preservation and storage which prevent the formation of carcinogenic decay products.

Although colorectal cancer rates have remained steady for several decades in the west, those in Japan have risen rapidly to European levels – probably because the Japanese diet has become westernised with more meat and fat eaten.

Epidemiologists say there is overwhelming evidence that a diet rich in fruit and vegetables reduces the risk of cancer. But they do not know how the protective effect works.

A favourite scientific theory is that anti-oxidant nutrients, such as vitamins E and C and beta-carotene, play a protective role by scavenging “free radicals” which can damage a

cell's genetic material. Food supplements containing these nutrients have become very popular as a result, although there is not yet conclusive clinical evidence to prove their effectiveness.

The next stage, according to speakers at the UK Biochemical Society Conference this week, will be genetic engineering of crops to make more of these protective nutrients. Catherine Rice-Evans, a biochemistry professor at Guy's Hospital, London, predicts: “The introduction of plants that have been manipulated to produce more effective anti-oxidants should be possible within five years.”

CC

## Drugs to tackle infections

**S**ome microscopic bacteria and viruses are carcinogenic. Infections may account for 10-15 per cent of all cancers, according to epidemiologists at the Imperial Cancer Research Fund.

Five kinds of germ have been identified as possible cancer triggers: ● *Helicobacter pylori* is a bacterium which survives in the stomach. It irritates the stomach lining which may respond with ulcers or cancer.

● Epstein-Barr virus is associated with Burkitt's lymphoma and nasopharyngeal carcinoma, cancers more common in central Africa and China respectively than in the west. EBV may be linked to cancer in people with suppressed immune systems, perhaps after an organ transplant.

● Human Papilloma virus (HPV) causes genital warts. Some sub-types have been linked to cervical and vaginal cancers.

● Hepatitis B virus (HBV) survives for long periods in about 10 per cent of the population, who are then at increased risk from liver disease, including cancer.

● Human T-cell Lymphotropic viruses (HTLV) have been implicated in leukaemia in some populations such as Japan.

In principle, antibiotics and vaccines can beat these infections.

There are several hepatitis B vaccines on the market. Biotechnology companies, including Isis in the US and Cantab in the UK, and the UK's Cancer Research Campaign, are developing better HBV vaccines. The CRC says its vaccine might even

help patients already with cancer. Work is being done too on broad spectrum antiviral drugs. California's Gilead has a material which shows promise against EBV and HPV. And an industry is growing up around *H. pylori*. Diagnostics companies are launching saliva tests to replace blood or tissue analysis, and Swedish drug company Astra this year won UK approval for an antibiotic-based ulcer treatment.

DG

CC



Can you speed up production, and yet improve quality?

With only two hours of daylight during the winter months, Iceland is enormously dependent on a stable supply of electricity, and reliable technology such as series capacitors

with ZnO varistors. So, when Iceland's State Electricity Board, Landsvirkjun, ordered a new installation from ABB HV Switchgear, the specification was exacting, as usual. But the equipment they received was unusual. Knowing its clients' needs well, ABB had already begun to develop a pre-assembled polymer housing for the newer type of lightweight varistors. This cut the erection time on site, significantly reduced the component cost, and slashed delivery time from 12 weeks to two. Innovation by anticipation is a fundamental part of ABB's Customer Focus program. That's our way of finding out what you need first, then examining, even changing the way we work in order to achieve it. Planning in strategic partnership with our customers has dramatically improved our efficiency, so you can introduce more efficient new technology sooner.

As a leader in electrical engineering for the generation, transmission and distribution of power, and in industry and transportation, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB operations are local and flexible, with a habit of standing close to the customer. That's so we can hear what you're thinking.

# ABB

ABB Asea Brown Boveri Ltd., Reader Services Center, P.O. Box 822, CH-8021 Zurich

سكرا من الامن





There is only one problem with a car designed by computer. It looks just that; designed by computer: functional, predictable, soulless. That's why we entrusted the design of the GS300 to Giorgetto Giugiaro. The result is perfection down to the smallest detail. Like the LS400, the GS300 is a perfect union of aesthetics with technology. For instance, everything, from the headlights to the door handles, has been designed to create the lowest possible wind resistance. Inside, a choice of leather or velour upholstery, air conditioning and

7 speaker CD player, defies the notion that beauty is only skin deep. Under the bonnet, the GS300's 212 hp (156 kW), 3-litre, 24 valve engine is mounted on its own sub-frame, before it is assembled on the body to absorb the slightest vibration. Its 4-speed automatic transmission adapts to the driver's mood and its independent double wishbone suspension guarantees high speed stability, confident braking and precise cornering. For peace of mind, the GS300 comes equipped with a host of safety measures. Advanced electronic ABS

brakes and seat belt pre-tensioners are standard, as are driver and front seat passenger airbags. However, to truly understand what we mean by 'the relentless pursuit of perfection', get behind the wheel of the Lexus GS300. A test drive is worth a thousand words.



THE RELENTLESS PURSUIT OF PERFECTION

# Lexus GS300.

## The pursuit of perfection drives the pursuit of pleasure.

FOR MORE INFORMATION, PLEASE CALL: AUSTRIA: 0222/610 04 203, BELGIUM: 02 730 76 86, DENMARK: 042 91 40 00, FINLAND: 9800 3663, FRANCE: (1) 47 10 81 15, GERMANY: 0190 4144, IRELAND: 01 456 79 05, ITALY: 06 65 96 23 00, NETHERLANDS: 01621 85900, NORWAY: 32 20 5420, SPAIN: 91 563 33 96-93 280 30 31, SWEDEN: 08 706 71 00, SWITZERLAND: 062 999 911, U.K.: 0800 343434.

## MANAGEMENT: THE GROWING BUSINESS

## In a Nutshell

## Italian investment in Yorkshire company

The Italians are coming to Pudsey, West Yorkshire. A new joint venture between two of Italy's oldest families - Benetton and Bonomi - has made its first development capital investment in the glass bottle mould manufacturer, Johnson Radley.

The £13.5m deal, mainly funded by Charterhouse Development Capital, will be the first move for the new venture, called 21 Invest, according to Andrea Bonomi, who will be its managing director.

Bonomi says the two families will each invest about £10m in deals over the next two years through 21 Invest. He says the group will try to differentiate itself from some other private equity investors by helping companies to grow and will not simply make financial investments.

In the case of the first deal, Johnson Radley will be able to invest in new capacity to overcome current constraints on production. The company already has about half the UK market and exports half its £15m turnover.

21 Invest picked local venture capital houses to the Johnson Radley deal after making contact through the packaging interests of Invest, the Bonomi family investment company.

## Customs goes behind frontiers

The UK's Customs and Excise is introducing a new procedure aimed at streamlining imports and export procedures.

Instead of checking for fiscal and regulatory matters at frontiers, Customs officers will move surveillance to importers' and exporters' premises, which will be visited specially. This, Customs and Excise says, will save time for traders who develop a record of complying with the filing requirements. The first companies to be covered by the new system will be included in a pilot system to be introduced in 1996.

This time last year Paddy Hopkirk was on a roll. His Bedfordshire company, which makes cycle racks and other car accessories, was expecting big new orders from Germany. He was introducing new Japanese production techniques that invigorated his workforce and led to productivity improvements. And after some loss-making years, the former Monte Carlo rally driver felt his company was back on the road.

That optimism has now evaporated. Last month, Paddy Hopkirk Ltd received court approval for the appointment of administrators. As sales failed to materialise and overheads ballooned, the company faced a cash crisis and the prospect that the directors risked trading while insolvent.

"You do not take this decision lightly," says Hopkirk, the majority shareholder, who having injected fresh equity in recent years this time was advised not to provide his personal guarantee.

"But it is the only way of protecting the business."

The administrators, Leonard Curtis, say the core business is sound. They say they are confident that potential investors from continental Europe might want to buy the Paddy Hopkirk name and manufacturing base as a cheap way into the UK car accessory market.

But as potential buyers troop around the factory in front of a worried workforce, this relatively happy outcome is far from certain. It could have been a lot worse. It is still rare for insolvent companies to go into administration, the UK procedure that accounts say provides most protection for a business while it tries to agree restructuring or an arrangement with creditors.

So far this year about 20,000 companies have gone directly into liquidation, many of them small companies with few assets worth retrieving. Only about 2,000 companies have gone into receivership and there have been fewer than 200 appointments of administrators, according to figures compiled from the DTI and accounting firms.

What is more, it is almost impossible to enter a Company Voluntary Arrangement (CVA), which also confers protection on the business's assets, without going through the expensive procedure of applying to a court for administration first.

Figures like these and the failure of CVAs to live up to expectations since they were introduced in 1986, have prompted the Department of Trade and Industry to improve insolvency procedures and encourage what the chancellor called a "rescue culture" in his November Budget. The government plans to introduce a 28-day moratorium for all parties to allow insolvent companies time to reach voluntary arrangements with creditors.

## Richard Gourlay on the rare case of a company that sought protection by calling in the administrator

## Uncertain road



It could have been a lot worse for Paddy Hopkirk which risked trading while insolvent

The government's case - challenged by some in the insolvency profession - is that too many businesses are closed by their creditors before all rescue options have been explored. This debate gives the Paddy Hopkirk administration significance beyond the question of whether its business can be saved. The 28-day moratorium could work as a similar, but cheaper version of administration.

The attitude of the banks will remain crucial. Hopkirk's bank, Northern Bank of Northern Ireland,

had fixed and floating charges over the company's assets. It was therefore in a position to put the company directly into receivership.

Jeff Jones, the administrator for Leonard Curtis, says the bank chose to accept his firm's plan for administration, acting with a degree of integrity sometimes not shown by creditor banks.

The problems at Hopkirk may be familiar to a large number of companies that have not tipped over the edge into insolvency. The company had focused considerable manage-

ment time on improving the productivity of its manufacturing processes. Late last year it had called in the services of consultants from the Krizan Institute who were trying to introduce ideas of continuous improvement and the notion that the workforce is the best source of ideas on improving productivity (see Management page, January 4).

Hopkirk admits that while there was so much focus on the shop floor, management's attention might have wandered from more pressing issues elsewhere. Despite good computers and software, the board lacked a clear idea of its cost of materials and the gross margin made on its six basic products.

"We thought we knew how much the products were costing us but in hindsight we got it wrong," says Hopkirk. "In manufacturing that is very common."

There was also the over-optimism of some managers, who have now left, who had rapidly expanded the workforce and overhead base to cope with sales that did not materialise. "They had the overheads for a £10m plus business rather than a £5m business (the actual sales level last year)," Jones says.

The company was also "cheating sales," he says. "They had a good core product but they seemed to expand into hundreds of variations to satisfy complicated orders that damaged the core business."

The company believes that many of the financial control problems of six months ago have been addressed.

Some of the least viable product lines have been suspended or closed. And the workforce has been reduced from a peak of more than 180 to 83 - a level below which Jones believes he will not need to go. But the company is at the point of its year when cash is most squeezed - its sales of car bicycle racks, for example, are greatest in the summer and yet it has to build for stock now.

Hopkirk tried to raise extra capital from an investor but when this did not materialise, he got in touch through his auditors with the administrators.

Jones says Hopkirk's decisive early approach to the administrators after the refinancing fell through was not only valuable for the business but also unusual.

"We were introduced to the business at a sufficiently early stage that allowed steps to be taken to secure the business to give it an opportunity to protect its future," says Jones.

That future remains as uncertain as the proposition that a 28-day moratorium will improve insolvency procedures. But Hopkirk, who has a strong sense of loyalty to his workforce, may have taken the best steps to ensure part of his business survives, if not his company.

## Banking on the ombudsman

## Alison Smith on the extension of a complaints scheme to small firms

The greatest pleasure, as described by Charles Lamb, the essayist, was "doing a good action by stealth and having it found out by accident". This approach is less desirable when the ability to do the good action depends to a large extent on publicity.

It is therefore unfortunate that the extension of the banking ombudsman scheme to any complaints from small businesses as well as those from personal customers has had such a low profile.

The report from the banking ombudsman for 1993-94, published last week, marked the first time that the scheme has separated complaints made about banks' behaviour by business customers from those made by personal account users.

Sole traders, partners and unincorporated companies have been able to have their complaints heard by the ombudsman since the scheme first started in 1986.

But only since January last year has the scope been extended to limited companies which have an annual turnover of up to £1m. The ombudsman can only take up complaints after banks' internal procedures for addressing grievances have been exhausted. It is therefore really only this year that the extension has had much impact.

Some small business groups had hoped that businesses which already had access to the ombudsman might also come forward with their grievances. But since the new rule has gained little coverage such businesses have not been encouraged to air their views.

Despite the lack of publicity, the report revealed that more than 1,700 complaints related to business - about one in five of the total 8,700 complaints received in the year to the end of September.

This is an increase of about five per cent on the proportion then represented in the previous year's report.

Laurence Shurman, the ombudsman, expects the number to rise gradually, as the business dimension to the scheme becomes

better established. "It takes a while for things to pick up," he says.

At the same time, he believes there will be fewer cases reaching the ombudsman as banks show themselves increasingly ready to resolve business complaints.

This is, he believes, partly because business customers often have more leverage with the banks than do the personal customers.

"Where a complaint relates to a very modest personal account, there is less room for profit. But where a bank is hoping to profit from a business that complains, it may decide that even if it doesn't

## High street banks have their own procedures for dealing with small businesses

agree in this particular instance, it makes good commercial sense to go along with it."

Nonetheless, the ombudsman does not rely heavily on this possibility where small businesses are involved.

Shurman instead has called for the voluntary code of banking practice to be extended to small businesses.

It is therefore uncertain whether they would welcome any extension of the code, which will not be tested in a revised form again until 1997.

Shurman may have to demonstrate the advantages that have followed from the extension of his own role to small businesses, if an extension of the code is to occur.

John Parsons, chairman of the Confederation of British Industry's small companies panel, says anecdotal evidence suggests there has been no major impact. Even so, he is clear that the move is worthwhile.

"If you're running a growing business and you have a complaint against a bank, you may well not have the resources to deal with it yourself," he says. "But businesses ought to be more aware of the scheme."

## BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

**PACKAGED FINANCE CAN HELP YOUR BUSINESS EXPAND.**

With Packaged Finance you can say "YES" to: Flexible finance; increased financial headroom over your existing overdraft; maximising your sales; finance for export sales; stock finance to meet seasonal peaks in your cashflow; accelerated profit growth and a financial partner who fully understands your business.

To find out more please telephone **081 940 4646**

John Jenkins today.

**FREE BUSINESS CONSULTANCY!**

A large multinational company is interested in offering free Business Strategy Consultancy by a team of its senior executives. If you employ 20-100 staff, turnover £1-100 Million/annum and 2hrs from London.

CALL 0483 271403 STEVE WESTON.

**GOLF COURSE & HOTEL**

374 acre historic 18 hole links course founded 1891, 25 bedrooms, 15 lodges, salmon river, 1 mile beach. PLANNING PERMISSION FOR 20 hotel suites, 20 lodges, leisure complex, etc. £200,000 for 24.5%.

Write to Box B3785, Financial Times, One Southwark Bridge, London SE1 9JL.

**MENS CLOTHING MANUFACTURER**

We seek a strategic alliance with a retailer, importer, distributor.

Design led and highly flexible we have a modern UK factory producing mens mainstream fashion jackets, trousers, waistcoats and ladies tailored wear. Principals only.

Write to Box B3590, Financial Times, One Southwark Bridge, London SE1 9JL.

**PROFITABLE FITTED KITCHEN/ BEDROOM MANUFACTURER**

Turnover £4.3m seeks up to £0.5m from Business Angel to fund expansion.

Write to Box B3589, Financial Times, One Southwark Bridge, London SE1 9JL.

**COMMERCIAL FINANCE** Venture Capital available from £25,000 upwards. Suitable Rates, Sensible Fees. Broker enquiries welcome. Anglo American Ventures Ltd. Tel: 0204 520185. Fax: 0204 520177

**ESTABLISHED YACHT BROKER**

(20 years) seeks additional boat stock finance; fully secured. Call Carl 0784 477577 (7 days)

**Hampshire Ambulance Service NHS Trust**

**Replacement of IT Systems**

The Trust is submitting a business case to replace & update its IT systems which relate to the dynamic elements for Accident & Emergency Command & Control. The current estimated cost may be in the region of £1.5m.

In connection with this venture, the Trust is inviting expressions of interest for the supply of Private Finance to the project. Any financial organisations wishing to register their interest should write to:

Mr C Chandler, Development Director, Hampshire Ambulance Service NHS Trust, 10 City Rd, Winchester, Hants, SO2 8SD. Applications should arrive no later than Friday 30th December 1994.

**RACEHORSE OWNERSHIP**

CHRISTMAS PRESENT!

Bury Hills, Trainer of three Classic Winners in 1994 has some well bred yearling colts and a filly available for purchase. The filly is eligible for the Tattersalls Hoveon Sales Sales to be run at Newmarket in September with total prize money in excess of £500,000.

These horses were purchased at Public Auction and will be sold to cover costs only. Partnerships will be considered.

The horses can be viewed at my new Pedigree Place Stables with its modern facilities in Lambourn.

Enquiries in confidence to: R.W. Hills, South Bank, Lambourn, Berkshire, RG16 7LL. Telephone 0848 71548

**OUR CLIENTS REQUIRE PRIVATE INVESTOR EQUITY/LOAN**

For very exciting national project. Well researched and developed high return for small investment circa £20k.

For further details ring Solicitor on 081 237 1753 or Fax 081 228 0423

**CHANNEL ISLANDS**

Channel Islands Company Formation and Administration. Also Licenses, Patents & BVI etc Total offshore facilities and services.

For details and appointment write: Guy Trust Ltd, Channel Islands, 2-6 Belvedere Rd, St Helier, Jersey, J.L. Tel: 0334 78774. Fax: 0334 25401. Telex: 412222 CHANNISL C.

Does your business need equity capital? Voted Best Business Angel in the Capital Markets and expertise to invest. Tel: 0491 579999

**OFFICE EQUIPMENT**

**OFFICE FURNITURE**

We have - direct from the manufacturer - new high quality executive and system ranges - conference and receptions. Large choice of veneers, melamine and/or laminate finishes

with discount of up to 40% from R.R.P.!

London Showroom for viewing: Ariel House, 76 Charlotte Street, London W1 Tel: 0374 741439 Full camera and planning services.

**LINEABURO LTD** Tel: 0992 503313

**BUSINESS SERVICES**

**Call USA** Only 17P/Min 30 Mins Free

**Australia** Only 29P/Min H.Kong 44p/min Tel: +44(0)181-490-5014 Fax: +44(0)181-568-2830 Dial Int. Telecom UK

**Save on International Phone Calls!**

USA only 24p per min Australia 40p per min No VAT

Ask about our low rates to other countries.

**Callback**

Call USA 1-206-284-8800 Fax USA 1-206-282-6666 419 Second Ave W, Seattle, WA 98119 USA

**ACQUISITION**

Fast growing Company in the communication/retail sector with profits rising from £500k in 1994 to £1m in 1995 would like to reverse into quoted Company. With its strong management and liquid balance sheet it could transform the existing shell.

For a confidential discussion please write to: Box B3762, Financial Times, One Southwark Bridge, London SE1 9JL.

**SHELL WANTED**

Fast growing Company in the communication/retail sector with profits rising from £500k in 1994 to £1m in 1995 would like to reverse into quoted Company. With its strong management and liquid balance sheet it could transform the existing shell.

For a confidential discussion please write to: Box B3762, Financial Times, One Southwark Bridge, London SE1 9JL.

**Electronics Companies Wanted**

Cambridge based Electronics Company seeks to acquire Electronic Businesses within the Cambridge and East Anglia Area.

Principals only apply to Box B3764, Financial Times, One Southwark Bridge, London SE1 9JL.

**AIRCRAFT FOR SALE**

**NOTICE OF PUBLIC SALE**

NOTICE IS HEREBY GIVEN THAT RICHARD DALE AGNEW AND KEVIN JAMES BEARSLEY (collectively, "Receivers") as receivers under certain Mortgages dated December 15 and December 28, 1989 made by Intercredit Corporation to the Nippon Credit Bank, Ltd., Los Angeles Agency ("Secured Party"), will foreclose and sell, by public tender, for cash, the following property ("Property"): One Boeing 767-200ER aircraft bearing manufacturer's serial number 22682 and registration number ZK-NBH with two Pratt & Whitney JT9D-7R4D engines bearing manufacturer's serial numbers 707655 and 709637; one Boeing 767-200ER aircraft bearing manufacturer's serial number 22681 and registration number ZK-NBH with two Pratt & Whitney JT9D-7R4D engines bearing manufacturer's serial numbers 707629 and 707530 (currently under lease to Air New Zealand Limited ("ANZ")); and one Pratt & Whitney JT9D-7R4D engine bearing manufacturer's serial number 707548 (currently under lease to ANZ). All tenders must be lodged no later than 2.00 p.m. New Zealand time on February 16, 1995, with the Receivers at the offices of Coopers & Lybrand, 23-29 Albert Street, Auckland, New Zealand, Tel: 64-9-358-4888, Fax 64-9-358-1212. The Property may be purchased in one or more lots and will be sold "AS IS-WHERE IS" without representations or warranties, but free and clear of all publicly recorded security interests or liens, including the security interest held by Secured Party. Secured Party reserves the right to lodge a tender and to credit the amount of its tender against its secured claim, and the Receivers reserve the right to adjourn, delay or terminate the sale. The specifications of the Property and tender documents (including conditions of sale) are available from, and all interested parties desiring to make an appointment to inspect the Property should contact, the Receivers at the above address; or R.W. Panaki, Bouillon Aviation Services, Inc., 500 108th Avenue N.E., 25th Floor, Bellevue, WA 98004, Tel: 206-454-9108, Fax 206-454-1919; or R.A. Greenstein, Leffler & Walters, 285 Third Avenue, New York, NY 10022, Tel: 212-906-1200, Fax 212-751-4864, counsel for Secured Party.

**FOOD INGREDIENTS**

Acquisitive manufacturer of ingredients for the food industry seeks to purchase UK or Continental companies with similar activities.

Write to Box B3766, Financial Times, One Southwark Bridge, London SE1 9JL.

**BUSINESS WANTED IN BIRMINGHAM/W. MIDS AREA**

Anything considered except heavy industrial, with a proven track record. £10.5m. Confidentiality assured. Write to Box B3876, Financial Times, One Southwark Bridge, London SE1 9JL.

**BUSINESSES FOR SALE**

**BUSINESS FOR SALE**

- Plastic packaging factory
- Established in Hong Kong in 1982
- Sales in 1993 US\$ 1.0 million
- Net profit in 1993 US\$0.30 million
- Rented office in Hong Kong
- Owned factory premises in mainland China (Two 2-storeyed and one 4-storeyed buildings located on a land of approx. 45,000 sq.ft)
- Have official quota to sell 20% factory products to domestic market (China) without tariff
- Have three trucks (one in China, one in Hong Kong, one licensed truck to & fro between Hong Kong & China)
- Can keep all the technicians, skillful workers and management staff in China factory to the buyer or be laid-off for resell by the buyer
- Selling price US\$4.0 million (include the business, machinery, building and land)

For 852 4919543 person to be contacted: Miss Chia.

Neither this advertisement nor the receipt of any offer by the seller will create any obligations or commitment to the bidder. The seller retains the right whether to sell or not by his own discretion.

**£ GREETINGS CARDS £**

Exclusive distribution territory covering all Central London. Currently Company pilot scheme. Over 370 fully stocked operational outlets producing in excess of £1,500 p.m. net profit. Motivated ethical individuals sought. Excellent scope for expansion. Price £100,000 + SAV £60,000. May split into 2 areas for 2 single owner operators.

Call Samantha on 081 332 0506 or fax 081 332 1286 for further details

**FOR SALE SHEET METAL COMPANY**

Location - South Coast

T/c £800k - Good Customer base

BS 5750 Pt. 2 & MOD CONTRACTOR

Professional and effective management team

Principals only. Write to Box B3764, Financial Times, One Southwark Bridge, London SE1 9JL.

**MADRID**

based Construction Machinery Distribution Company, established 1988. Prestigious Representatives, British Management, wholly owned Street Level Offices 24/6m plus Light Parts Warehouse 280m in City with Heavy Goods Warehouse 600m. City Periphery

For Sale or Lease. FAX Int3471/359 78 49

**BUSINESSES FOR SALE**

Appear in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact Karl Layton on 071 873 4780 or Lesley Sumner on 071 873 8308

**FT** FINANCIAL TIMES

## Succession at Schrode

Succession at Schrode

Jones moves up at Reed

Succession at Schrode

Allied Leisure

Succession at Schrode

Coopers & Lybrand

Golf De

Succession at Schrode

The Victoria

Succession at Schrode

CHRISTIE

ELECTRONICS

Succession at Schrode



## Succession settled at Schroders

Schroders, the investment bank, announced yesterday that Win Bischoff, the chief executive, is to succeed George Mallinkrodt as chairman of the group when Mallinkrodt retires from the post next May and becomes president.

Bischoff, seen as a driving force in strategy since his appointment as chief executive in 1984, will be partnered by Peter Sedgwick, chief executive of Schroder Investment Management, who will become vice-chairman.

Mallinkrodt, who is connected with the Schroder family through his marriage to Charmaine Schroder, said yesterday that he had decided to retire as chairman in order to allow others in the group to move up to senior positions.

"The right thing is that people must have the opportunity to progress. You cannot have a chairman who sits at the top until he is 80 and blocks people," says Mallinkrodt, 64, who will maintain links with international clients as president.

Sedgwick, who has developed the bank's asset management arm into one of its most valuable operations, will become vice chairman on January 1. Mallinkrodt says he and Bischoff would form a "partnership" at the helm of the group.

Jean Solandt, who heads treasury and trading, will become chairman of J. Henry Schroder Wagg, the merchant bank, and chair the group executive committee. William Slee and David Challen will be joint vice-chairman of the merchant bank.

John Govett will become managing director. He was also responsible for the launch of the successful TV listings magazine What's on TV before becoming chief executive of business publishing in 1992.

Tom Moloney, formerly group and of EMAP's women's titles, has been appointed chief executive of its UK consumer magazine division.

Chris Davies, who has been with WILLIAMS HOLDINGS since 1992, has been appointed operations director.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

## Jones moves up at Reed

Keith Jones, who has spent his entire career at IPC Magazines, is to become chief executive of Reed Business Publishing next May when John Matthews, the present chief executive, retires.

Jones, 38, who joined IPC, now part of the Reed Elsevier group, as a graduate trainee in 1971, is at the moment managing director of the specialist publishing group within IPC.

Specialist publishing covers a total of 40 titles and the portfolio includes sectors such as

golf, fishing, football, equestrianism and science.

Jones, who was chosen as Publisher of the Year in 1991 by the Periodical Publishers Association, will become deputy chief executive of Reed Business Publishing on January 1 in preparation for the hand-over.

Matthews has spent a long career with Reed Elsevier. He joined the printing division of Odhams at Watford in 1963 and ultimately became managing director. He transferred to IPC Magazines in 1984 and, following the acquisition of Independent Television Publications by IPC Magazines, was appointed

managing director. He was also responsible for the launch of the successful TV listings magazine What's on TV before becoming chief executive of business publishing in 1992.

Tom Moloney, formerly group and of EMAP's women's titles, has been appointed chief executive of its UK consumer magazine division.

Chris Davies, who has been with WILLIAMS HOLDINGS since 1992, has been appointed operations director.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

Chris Simpson has been promoted to the board of FIELD GROUP.

## Non-executive directors

VCI, the video and audio publishing group which was floated on the London Stock Exchange earlier this year, has appointed Michael Grade non-executive chairman as from January 2.

As chief executive of Channel 4, Grade, a former director of programmes at the BBC, is allowed to have two non-executive directorships. He is already a non-executive of First Leisure Corporation.

Steve Ayres, at the moment both chairman and chief executive of the company, is to give up the chairman's role to concentrate on being chief executive. Ayres was a pioneer of the video "sell-through" market in the UK - selling rather than renting videos. The company has since moved on to include audio tapes and is now experimenting with multi-media technology. VCI's stock reached a new high of 160p on news of Grade's appointment, valuing the company at more than \$50m. *Raymond Snoddy*

Norman Lamont MP at EQUITY CONSORT INVESTMENT TRUST; John Green-Armytage has resigned.

Victor Blank, chairman of Charterhouse, at WILLIAMS HOLDINGS; Jim Kigg is retiring.

Lord Wakeham, former leader of the House of Lords, and Nicholas Barber, deputy chairman of Royal Insurance, at BRISTOL & WEST Building Society.

Tony Mitchell, chief executive of Avon Rubber, at AUTOMOTIVE PRECISION HOLDINGS.

John Evans, about to retire as investment manager of the Courtlands Pension Fund, as chairman at NORTHERN RETAIL (General Partner).

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

Raymond Setts (below), former US ambassador to the Court of St James, at GEC.

## Businesses for sale

State Property Agency (SPA) invites a one round, open tender for the purchase of the shares of

Dohányfermentáló Rt. Budapest (Tobacco Fermenting plc. Budapest)

in state ownership.

The capital stock of the association is HUF 1,031,190,000, consisting of 103,119 ordinary shares with a face value of HUF 10,000 each.

Bids can be submitted for 54.4 percent of the subscribed capital, with a face value of HUF 561,100,000. Bidders can exclusively submit their bids in cash.

Bidders must deposit HUF 10 million or the equivalent in foreign currency as retention money.

Deadline for submitting bids: February 8, 1995, between 12.00 am and 14.00 pm.

Place to submit bids: the official premises of the State Property Agency, Budapest, 1133 Pozsonyi út 56. 8th floor, room 804.

Bids must be valid for 90 days.

Bids must be submitted to the address indicated above in a sealed, unmarked envelope, in three copies, in Hungarian. Foreign bidders can also submit their bids in English or in German, in addition to the Hungarian, but even in this case the Hungarian language copy will rule.

Bids must be submitted within the time specified above in the presence of a notary. Envelope must be marked: "FÁLYAZAT Budapesti Dohányfermentáló Rt."

Bidders are obliged to mark the original copy with the following lettering: "EREDETI". If bidders fail to do that, the Opening Committee will select one from the copies submitted, which hereinafter will function as the original. If there are differences among the copies, the copy so marked will rule.

The SPA reserves the right to declare the tender unsuccessful, to invite a second round or to request bidders to complete their bids.

The purchase of the tender documents, including the detailed tender invitation at a price of HUF 50,000 plus VAT at the SPA's Customer Service Office (1133 Budapest, Pozsonyi út 56.) is a precondition of the submission of the bids. On purchasing the tender documents a declaration of secrecy must be signed.

An invoice on the purchase of the tender documents must be attached to the bid.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

## Businesses for sale

State Property Agency (SPA) invites a one round, open tender for the purchase of the shares of

Dohányfermentáló Rt. Budapest (Tobacco Fermenting plc. Budapest)

in state ownership.

The capital stock of the association is HUF 1,031,190,000, consisting of 103,119 ordinary shares with a face value of HUF 10,000 each.

Bids can be submitted for 54.4 percent of the subscribed capital, with a face value of HUF 561,100,000. Bidders can exclusively submit their bids in cash.

Bidders must deposit HUF 10 million or the equivalent in foreign currency as retention money.

Deadline for submitting bids: February 8, 1995, between 12.00 am and 14.00 pm.

Place to submit bids: the official premises of the State Property Agency, Budapest, 1133 Pozsonyi út 56. 8th floor, room 804.

Bids must be valid for 90 days.

Bids must be submitted to the address indicated above in a sealed, unmarked envelope, in three copies, in Hungarian. Foreign bidders can also submit their bids in English or in German, in addition to the Hungarian, but even in this case the Hungarian language copy will rule.

Bids must be submitted within the time specified above in the presence of a notary. Envelope must be marked: "FÁLYAZAT Budapesti Dohányfermentáló Rt."

Bidders are obliged to mark the original copy with the following lettering: "EREDETI". If bidders fail to do that, the Opening Committee will select one from the copies submitted, which hereinafter will function as the original. If there are differences among the copies, the copy so marked will rule.

The SPA reserves the right to declare the tender unsuccessful, to invite a second round or to request bidders to complete their bids.

The purchase of the tender documents, including the detailed tender invitation at a price of HUF 50,000 plus VAT at the SPA's Customer Service Office (1133 Budapest, Pozsonyi út 56.) is a precondition of the submission of the bids. On purchasing the tender documents a declaration of secrecy must be signed.

An invoice on the purchase of the tender documents must be attached to the bid.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

## Businesses for sale

State Property Agency (SPA) invites a one round, open tender for the purchase of the shares of

Dohányfermentáló Rt. Budapest (Tobacco Fermenting plc. Budapest)

in state ownership.

The capital stock of the association is HUF 1,031,190,000, consisting of 103,119 ordinary shares with a face value of HUF 10,000 each.

Bids can be submitted for 54.4 percent of the subscribed capital, with a face value of HUF 561,100,000. Bidders can exclusively submit their bids in cash.

Bidders must deposit HUF 10 million or the equivalent in foreign currency as retention money.

Deadline for submitting bids: February 8, 1995, between 12.00 am and 14.00 pm.

Place to submit bids: the official premises of the State Property Agency, Budapest, 1133 Pozsonyi út 56. 8th floor, room 804.

Bids must be valid for 90 days.

Bids must be submitted to the address indicated above in a sealed, unmarked envelope, in three copies, in Hungarian. Foreign bidders can also submit their bids in English or in German, in addition to the Hungarian, but even in this case the Hungarian language copy will rule.

Bids must be submitted within the time specified above in the presence of a notary. Envelope must be marked: "FÁLYAZAT Budapesti Dohányfermentáló Rt."

Bidders are obliged to mark the original copy with the following lettering: "EREDETI". If bidders fail to do that, the Opening Committee will select one from the copies submitted, which hereinafter will function as the original. If there are differences among the copies, the copy so marked will rule.

The SPA reserves the right to declare the tender unsuccessful, to invite a second round or to request bidders to complete their bids.

The purchase of the tender documents, including the detailed tender invitation at a price of HUF 50,000 plus VAT at the SPA's Customer Service Office (1133 Budapest, Pozsonyi út 56.) is a precondition of the submission of the bids. On purchasing the tender documents a declaration of secrecy must be signed.

An invoice on the purchase of the tender documents must be attached to the bid.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.

Questions not touched upon in the present tender invitation are included in the detailed tender invitation, therefore it will rule in every question.







# The Valkyries ride at La Scala

Richard Fairman reports from Milan on Riccardo Muti's opening production

The management of La Scala, Milan, will no doubt have been relieved that the opening night of the season passed off so peacefully this year. The renowned student demonstration failed to materialise and the audience responded with reasonable enthusiasm to the performance.

Some reports suggest that Riccardo Muti, the musical director, would be happy to see the opening night ritual done away with altogether. While the riot police are outside guarding the glittering audience, many of the performers inside like the atmosphere to be put on trial: the unfortunate ones who fall from grace (including Pavarotti recently) finding themselves on the receiving end of whistles and jeers.

The worst incidents have occurred on opening nights devoted to Verdi. La Scala's presiding genius, some say, may have been caused by this season's choice of opera - why Wagner when there were so many Italian operas? - but in other respects Muti has found a good way of diffusing the tension. Italian temperament does not burn on such a short fuse when the opera is German.

There is another reason, too. Ironically, it is easier to cast a Wagner opera well at the moment

than it is one of the grand operas by Verdi. For this new production of *Die Walküre* La Scala has assembled not one, but two all-star casts, the first of which exhibited a high level of purely vocal accomplishment on Saturday (like most people interested in the opera rather than the occasion, I attended the second performance).

As Siegmund and Sieglinde, Plácido Domingo and Waltraud Meier poured out a stream of rich tone with no hint of strain or forcing. Domingo habitually swallows his

German consonants and Meier's Sieglinde was less exciting than her famous Knudry, but at least they made a handsomely sung couple. Matthias Höller's menacing Hunding completed a strong trio for the opening act.

In the second cast Jane Eaglen will be making her La Scala debut as Brünnhilde, but the first cast offers the well-versed and powerful Gabriele Schnaut, wielding a laser-beam soprano which can jar on the nerves when it is not exactly in tune. Monte Pederson has stepped

into Wotan's shoes early in his career and his youthful, carefully-contained baritone is still growing to the right stature; his vocal reserves were waning fast some way before the end. Marjana Lipovšek's Fricka was as sure as a rock (fortunately she was placed on a propitiatory cloud) and there was a strong band of Valkyries, including Susan Anthony, Ruth Floren and Penelope Walker.

Muti himself received widespread public acclaim, although his sleek Wagner conducting might not go

down well everywhere. The music sped through the fast passages as though flying weightlessly, only to become becalmed when the tempo had to slow; and it was strange that the excellent, apparently well-rehearsed La Scala orchestra should have a brass section that could get itself into such a pickle.

It is not clear yet what definite plans the company has for the other *Ring* operas. If this *Walküre* is a one-off assignment, it will matter less that André Engel's production showed so little inclination to

get a grip on the *Ring's* intellectual issues. The best course was to enjoy Nicky Rietl's strangely alluring stage pictures and not trouble oneself asking why Hunding's hut seemed to be an underground dwelling in the middle of a desert or what Siegmund was doing wandering among a consignment of white doves (were they clouds?) before he died.

There was, however, one stunning coup de théâtre. For the Ride of the Valkyries four remarkably lifelike mechanical horses appeared at the back of the stage, rearing their heads and galloping towards the audience in awesome slow motion. Every staging of the *Ring* gets one of the special effects right. It is just a shame one cannot collect them over the years and put together a definitive production.

## Focus on the figure

Working from the figure is rather an issue these days. Should the life model be available to the student and, if so, what kind of use should be made of it? Should it be a focus of objective and technical study, or merely a prompt for subjective interpretation and response? In the old days the answer would have been taken as read, that of course it must be the first alternative, for without such a fund of knowledge and practice, how could one possibly move on usefully to the second?

By chance, several current London shows, and one in particular, make the point. The Lefevre has had a number of shows lately of the work of that most idiosyncratic of English surreal romantics, Edward Burra. The latest is of a fascinating group of works on paper from his time as a student in the 1920s, and his first years of independence.

Here is the mature artist in embryo, wearing his influences on his sleeve, flirting with caricature and making his first moves towards the vigorous mannerism and wicked imagery of café, low cabaret and hotel, that were soon to mark him out. Nothing is inconsistent to the artist we know, for all that the young Burra as cartoonist was looking to Lear, as illustrator to Rackham and Dulac, as artist to the still-lives, interiors and gardens of David Jones and the brothers Nash. These last, views taken in and around Burra's family home at Rye, are most beautiful drawings.

To declare an influence is never to betray oneself, if it is taken as something direct, useful and self-conscious. It is indeed the great paradox of creativity that the artist is most himself when least concerned with himself. This is nowhere more evident than in the life-drawings and figure studies which punctuate this show. How typical of the period they are, with that swift, incisive contour and judicious modelling through the form, shades of Strang and Kennington and Randolph

Schwabe, who taught him at the Royal College.

But even so, Burra's personal inclination always comes through, with just a shift of an emphasis here, and an exaggeration there. Suddenly we see how firm and knowing was the base that he had acquired in his study of the figure, and how necessary it was to every graphic liberty he was subsequently to take. It underpins, and validates, the entire oeuvre.

Next door, at Roy Miles, Sergei Chepik, a Russian painter now living in Paris, is showing his latest work. Chepik, who had an orthodox academic training in Leningrad, is

And yet, as one recalls somewhat from the 1930s, one cannot but acknowledge and even respect the artist buried beneath it all, who may yet struggle free. For the more straight-forward the work becomes, and the less forced the symbolism and the portentousness, the better it is. A still-life, a portrait or two, some compositions in the Russian illustrative tradition, all other much hope. The figurative skill and knowledge are there, and the discipline too, though dormant. Perhaps Chepik should not try so hard.

Patrick Proctor, now at the Redfern with a mind-retrospective, is a painter who in the past has seemed, perhaps, not to be trying hard enough. His pictorial wit, his lightness of touch, his graphic sensibility and charm were quite enough to carry us along, and not notice too unkindly that the image was skimped and the painting perfunctory. But all is not always as it seems, and this little show gives us pause for thought in adding some retrospective substance to the work.

What is most useful is to see the latest paintings, of landscapes and figures, against the figure painting of the early 1980s, when Proctor first sprang upon an astonished world. That work was a sophisticated expressionism founded in the old discipline of life painting, worked directly from the model. And what we find is that while not so closely disciplined, this new work marks a return to that richer surface and a closer selective working of the paint within the looser general statement. And these more lightly stated paintings in the interim, portraits, views of Venice and the like, they are not so slight after all.

Edward Burra: *The Formative Years 1920-27*; the Lefevre Gallery 30 Bruton St, W1 until December 21. Sergei Chepik: *New Works*; Roy Miles Gallery 29 Bruton St, W1 until December 21. Patrick Proctor: *Paintings and drawings from the 1980s to the 90s*; The Redfern Gallery, 20 Cork Street W1, until December 22.



A mature artist in embryo: an early watercolour by Edward Burra

**William Packer reviews the early figurative work of Edward Burra together with more recent paintings and drawings by Sergei Chepik and Patrick Proctor**

evidently talented and prodigiously prolific. And it is typical of the prolific that too often they do not know when to stop. More to the point, so anxious are they to move on that too much is left perfunctory and unresolved. Chepik is prepared to work on an epic scale, and with epic themes, composing and ordering them with remarkable vigour and invention. And these too often lead him into the abyss of gothic fantasy, essentially literary and sentimental, peopled by armies of ghouls and madmen, clowns and monsters, all gesticulating with fearful histrionics. Someone should tell him quietly that the white-faced clown, indeed any clown, is the first and final disqualification for any serious regard.

### Concert/Antony By

### Goldschmidt premiere

and his two operas have recently been staged in Germany.

The violin concerto offers no grandiose world-view such as one might expect from a composer who was instrumental in getting Mahler's music recognised in Britain. It owes more to Stravinsky and Elgar, an attractive four movement work, new-classical in outline but shot through with darker undercurrents. The fourth movement is perhaps less convincing than the first three, which are beautifully crafted and idiomatically written for the violin. The first, in particular, shows Goldschmidt at his finest: rhapsodic in form, one

idea generates the next in a succession of episodes which embrace a gamut of moods from bitter-sweet lyricism to turbulent polyphony. My only doubts lay with the quality of the work's raw materials. The gestures are all in place, but are the melodic materials enough?

The young Canadian violinist Chantal Juillet certainly tried to convince us that they were, dispatching the often fiendish solo part with heroic aplomb. Charles Dutoit and the Philharmonia Orchestra provided firm, colourful support, on top form after opening with a reliable but solid account of Bizet's Second and L'Arlésienne Suite.

In spite of the obvious attractions of the Goldschmidt, however, it was a magisterial account of Prokofiev's Fifth Symphony which provided the most nourishing experience of the evening. Even though the orchestra's guest leader, Hugh Bean, collapsed dramatically during the first movement (necessitating his removal and a break in the performance - he was later reported to be comfortable in hospital), the orchestra responded to the upset with playing of great power and warmth, fully at one with Dutoit's broad, romantic conception and firm structural command of a work which can all too easily sound protracted and coarse - a fine tribute to the Philharmonia's professionalism and Dutoit's consummate artistry.

Sponsored by PER Vehicle Management Services.

## Theatre Calamity Jane

If you like your ham hickory smoked, this is surely the show for you. The Steam Industry's production of *Calamity Jane* (at BAC, Battersea), is a hoot from start to finish: wildly energetic, noisy, sweetly, totally over the top and thoroughly enjoyable.

Paul Willmott's staging gallops through the story of the pistol-toting tomboy, Calamity Jane, her efforts to please the local waters by fetching a glamorous actress to perform in Deadwood, Dakota, her fights and her eventual romance with Wild Bill Hickock, manages to send it up comprehensively, but in a generous spirit.

Willmott hooks his audience from the outset with the dashing opening. The show begins very quietly as little groups of two and three filter on to the stage in the dark to stand and wait, until the stage is filled with two dozen silent people and the anticipation cannot be sustained any longer. Then the remainder of the 30-strong cast bursts into the auditorium and thunders down through the audience singing "The Deadwood Stage" at full throttle. From then on the pace is furious, the company putting everything into a staging that is corny and camp, but never churlish.

The choreography, by the appropriately named Jack Gunn, is of the wide-eyed, thigh-slapping, cheesy-grinning variety - Gunn must have raided every musical on offer to pilfer every cliché in the book. The cast shuffles and stomps, the girls do high kicks, the men in the bar move as one, like a shoal of fish, while the stars leap onto furniture and pound up and down the stairs. This is not a show for those with a nervous disposition or a passion for subtlety.

At the centre of it all, Leigh McDonald holds her own in the Doris Day role as a tremendously appealing Calamity Jane. A tough, chirpy little body, she has a strong voice - a little breathless at times, but that is because she throws herself into the part with such exhausting energy. She is nicely matched by Michelle Bissell as the sweet and wholesome Katie Brown and Jason Griffiths as the sky Mr Wild Bill Hickock.

There is no danger of any deep psychological interpretation of Calamity Jane's insistence on dressing like a man and playing tough, indeed there is no danger of any depth or subtlety at all. But, as Calamity would say, what the heck. The Steam Industry is an interesting company, whose work ricochets from the inspired to the dire, but this production is irresistible, pure entertainment on a shoestring, and it generates enough energy to rival Battersea power station in full swing.

Sarah Hemming

At BAC, Battersea (071 223 2223).

### Three Graces unveiled at the V&A

The Three Graces were unveiled in the Victoria & Albert Museum in London yesterday, ending a five year battle over ownership of the 19th century sculpture.

The Graces have been the subject of controversy since the Marquess of Tavistock, whose ancestor commissioned sculptor Antonio Canova in 1814, offered the work to the V & A almost a decade ago. The museum did not afford the £1m price, condemning the Three Graces to years in a London warehouse, the property of the mysterious Fine Art Investments & Display.

In 1989 the J. Paul Getty Museum at Malibu paid \$7.6m for the work, but attempts to export it were thwarted by British heritage

groups, which raised £3m from the National Heritage Fund, £1m from John Paul Getty II, £800,000 from Baron Thyssen, £500,000 from the National Art Collections Fund and the remainder from the V & A and the National Gallery of Scotland.

National heritage secretary Stephen Dorrell said yesterday that the unveiling of the sculpture was a boost for the nation's heritage and the end of a "long saga". The Graces will leave London in July for Edinburgh, where they will spend the next four years in the National Gallery of Scotland. They will return to the V & A in 1999 then rotate between the two institutions every seven years.

Antony Thorncroft

For all the confrontational nature of much of its art, the 20th century has given us a surprisingly large number of accessible violin concertos by composers as diverse as Bartók, Britten, Prokofiev, Shostakovich and Walton. At its first British concert performance on Thursday at the Royal Festival Hall, 40 years after its completion, Berthold Goldschmidt's Violin concerto was given every chance to succeed as well: the interpretation, at least, seemed everything the composer could have wished for.

New belated premieres are nothing new for the Jewish refugee who settled in England, where he abandoned composition entirely. Recently Goldschmidt's fortunes have changed and he has resumed composing. CDs of both his earlier and later music are proliferating

● Die Verurteilung des Lukullus: by Paul Dessau. Concerto for orchestra, production by Berghaus at 8 pm; Dec 15, 18 (5 pm)  
● Die Zauberköche: by Mozart. Conductor Daniel Barenboim, production by August Everding at 7 pm; Dec 14, 20, 23, 25  
● Domredecker: by Tchaikovsky. Conducted by Stoltz, choreographed by Nureyev at 7 pm; Dec 26, 27  
● La Traviata: by Verdi. Conducted by Rizzi, production by Kirst. In Italian at 7 pm; Dec 17

#### LONDON

CONCERTS  
Barbican Hall Tel: (071) 638 8891  
● Royal Philharmonic Orchestra: Christmas concert with conductor Oveas Arwel Hughes at 7.30 pm; Dec 20, 26  
● The Dream of Gerontius: by Elgar. The London Symphony Orchestra with mezzo-soprano Anne Sofie von Otter conducted by Sir Colin Davis at 7.30 pm; Dec 15  
● The Messiah: by Handel. City of London Sinfonia conducted by Richard Hickox at 7.30 pm; Dec 13  
● International Series: The London Philharmonic conducted by Bernard Haitink plays Berlioz Overture, Benvenuto Cellini, Ravel (Mother Goose) and Vaughan Williams (Symphony No.5) at 7.30 pm; Dec 15  
● Philharmonia Orchestra: conducted by Charles Dutoit and with pianist Pascal Rogé plays Mozart and Mahler at 7.30 pm; Dec 18  
GALLERIES  
Royal Academy Tel: (071) 439 7438

● The Glory of Venice: a major survey of Venetian art in the 18th century; to Dec 14  
● OPERA/BALLET  
English National Opera Tel: (071) 632 8300  
● Ariadne on Naxos: by Strauss. A Graham Vick production at 7.30 pm; Dec 14  
● Figaro's Wedding: in house debut for conductor Derrick Inouye at 7 pm; Dec 13, 15, 17  
● The Klovner's new production of Mussorgsky's opera. Director Francesca Zambello at 8.30 pm; Dec 16  
● Festival Hall Tel: (071) 928 8800  
● The Nutcracker: by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30 pm; from Dec 21 to Jan 2 (Not Sun)  
● Royal Opera House Tel: (071) 240 1911  
● Ashton Remembered: celebration of the Royal Ballet founder choreographer Frederick Ashton. Includes pieces by Mendelssohn, Offenbach, Massenet and Walton at 7.30 pm; Dec 15, 17 (2 pm)  
● Cinderella: music by Prokofiev. Created by Frederick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Dec 23 (2 pm), 26 (2 pm), 27  
● La Traviata: by Verdi. A new production by Richard Eyre. George Solti conducts for the first five performances, then Philippe Auguin. In Italian with English surtitles at 7.30 pm; Dec 13, 18, 19  
● Mixed Programme by the Royal Ballet Company: includes Fearful Symmetries choreographed by Ashley Page at 7.30 pm; Dec 14  
● The Sleeping Beauty: a new production of Tchaikovsky's ballet.

Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30 pm; Dec 20 (2 pm), 21, 22  
THEATRE  
National, Lyttelton Tel: (071) 928 2252  
● Out of a House Walked a Man: by Danil Kharms. A Royal National Theatre and Theatre de Complicité co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Dec 13, 14 (2.15 pm), 23, 26, 27  
● The Children's Hour: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Dec 15, 16, 17 (2.15 pm), 19

#### NEW YORK

GALLERIES  
Whitney Museum  
● Franz Kline: Black and White 1950-51: major Abstract Expressionist works from the last decade of the artist's life; from Dec 16 to Mar 12  
● OPERA/BALLET  
Metropolitan Tel: (212) 362 6000  
● Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8 pm; Dec 22  
● Don Giovanni: by Mozart, sung in Italian at 8 pm; Dec 16, 20, 24 (1.30 pm)  
● Madama Butterfly: by Puccini at 8 pm; Dec 14, 17, 21, 27  
● Peter Grimes: by Britten. English at 8 pm; Dec 15, 19, 23  
● Rigoletto: by Verdi at 8 pm; Dec 13, 17

#### PARIS

CONCERTS  
Champs Elysées Tel: (1) 47 23 37  
21/47 20 08 24

● French National Orchestra: Jeffrey Tate conducts Beethoven Symphonies Nos. 2 and 3 at 8 pm; Dec 15, 17  
GALLERIES  
Louvre Tel: (1) 42 60 39 26  
● British Art in French Public Collections: paintings by Gainsborough, Reynolds, Constable, Lawrence and Turner. Closed Tue; to Dec 19  
● OPERA/BALLET  
Champs Elysées Tel: (1) 47 23 37  
21/47 20 08 24  
● Casse-noisette: Tchaikovsky's ballet performed by the Kirov ballet company, St. Petersburg at 8.30 pm; Dec 22, 23, 25, 26, 27  
● La Fontaine de Bakhchisarai: ballet by the Kirov company, St. Petersburg at 8.30 pm; Dec 20, 21  
● Opéra National de Paris, Bastille Tel: (1) 47 42 57 50  
● Le Lac des Cygnes: by Tchaikovsky. Choreographed and produced by Rudolf Nureyev. Conducted by Vello Pihl/Ermanno Florio at 7.30 pm; to Dec 31 (Not Sun)

#### ROME

CONCERTS  
Teatro Dell'Opera Tel: (06) 481801  
● Cronache Italiane: ballet in two parts based on work by Stendhal at 7 pm; Dec 14, 15, 18, 20, 21, 22, 23

#### WASHINGTON

CONCERTS  
Kennedy Centre Tel: (202) 467 4600  
● National Symphony Orchestra: performs Handel's Messiah. With conductor Peter Bay, soprano Janice Chandler and mezzo-soprano

Stephanie Blythe at 8.30 pm; Dec 16, 17, 18, 19  
GALLERIES  
National Gallery Tel: (202) 737 4215  
● Italian Renaissance Architecture: Brunelleschi, Sangallo, Michelangelo, the Cathedrals of Florence, Pavia and St. Peter's; from Dec 18 to Mar 19  
● OPERA/BALLET  
Kennedy Centre Tel: (202) 467 4600  
● The Nutcracker: music by Tchaikovsky. Presented by the Jeffrey Ballet, choreographed by Robert Joffrey. No show Dec 12th, mats at 2pm otherwise at 8 pm; to Dec 17  
THEATRE  
Gaston II Tel: (703) 418 4808  
● An Evening with Tom Stoppard: a series of three one act plays by the British playwright presented by the Washington Shakespeare Company at 8 pm; to Dec 17

#### TURIN

Teatro Regio Tel: 011 8815 241  
● Lo Schiaccianoci: ballet in three parts by Tchaikovsky. Performed by the Kirov company, St Petersburg. Sun mat only at 3 pm; to Dec 18 (Not Mon)

#### WOLFSBURG

GALLERIES  
Kunstmuseum Tel: (05381) 26890  
● Bart van der Leek wide and representative selection of work from the early 20th century artist who made the transition from figurative painting to geometrical abstraction; from Dec 16 to Feb 26 (Not Mon)

#### WORLD SERVICE

BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

#### EUROPEAN CABLE AND SATELLITE BUSINESS TV

(Central European Time)  
MONDAY TO FRIDAY  
NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

#### MONDAY

NBC/Super Channel: FT Reports 1230.

#### TUESDAY

Euronews: FT Reports 0745, 1315, 1545, 1815, 2345

#### WEDNESDAY

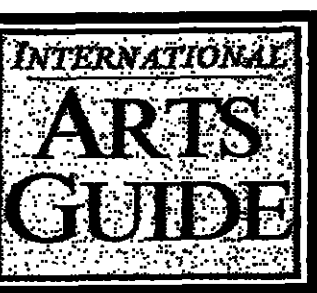
NBC/Super Channel: FT Reports 1230

#### FRIDAY

NBC/Super Channel: FT Reports 1230  
Sky News: FT Reports 0230, 2030

#### SUNDAY

NBC/Super Channel: FT Reports 2230  
Sky News: FT Reports 0430, 1730;



#### AMSTERDAM

CONCERTS  
Het Concertgebouw Tel: (020) 671 8845  
● Philippe Herreweghe: with the Freiburger Barockorchester and the Collegium Vocale Gent conducts Bach at 8.15 pm; Dec 20, 22  
● Sir Georg Solti with the Royal Concertgebouw Orchestra conducts Beethoven and Bartók at 8.15 pm; Dec 14

#### BERLIN

CONCERTS  
Berlin Philharmonic  
● Berlin Philharmonic Orchestra: conducted by Claudio Abbado and with soloist Maurizio Pollini plays Brahms and Mussorgsky at 8 pm; Dec 14, 15, 16, 19, 20, 21  
● OPERA/BALLET  
Deutsche Oper Tel: (030) 31 42 92 49  
● Siegfried: by Wagner. Conductor Horst Stein, production by Götz Friedrich at 5.30 pm; Dec 14, 27  
Staatsoper Unter den Linden Tel: (030) 2 00 4762





Policy makers around the world who seek the Nirvana of frictionless capital markets have enthusiastically endorsed the US model of securities laws and other investor protection rules. The imitators may not, however, appreciate the costs.

US rules to protect investors and the integrity of stock markets impair firm governance. They discourage shareholders from providing informed oversight and induce executives to neglect their fiduciary duties. The worldwide scramble to mandate accurate and complete disclosure, incarcerate insider traders and eliminate shady trading practices will likely benefit stockbrokers rather than stockholders.

As the experience of Continental countries suggests, liquid equity markets do not easily sustain themselves. Wall Street financiers, who argue passionately for free enterprise, in fact owe a great debt to their regulators. The Securities and Exchange Commission reassures the speculators who provide market liquidity by certifying the integrity of exchanges. Cautious with reputations for rigged games even- tually drive away patrons. Penalties for insider trading similarly undergird a liquid market in which many buyers bid for stocks without much regard for the identity or motivations of the seller. The fear of trading against better-informed insiders would otherwise require protracted negotiations between known parties.

The SEC's enforcement of accurate disclosure facilitates the trading of claims on companies that neither buyer nor seller has personally examined. Early this year, for example, the SEC filed a complaint accusing the Bank of Boston of failing to disclose fully the deterioration of its loan portfolio. Whatever the merits of the case, such actions reassure traders that they can buy a company's stock without an independent audit of its loans.

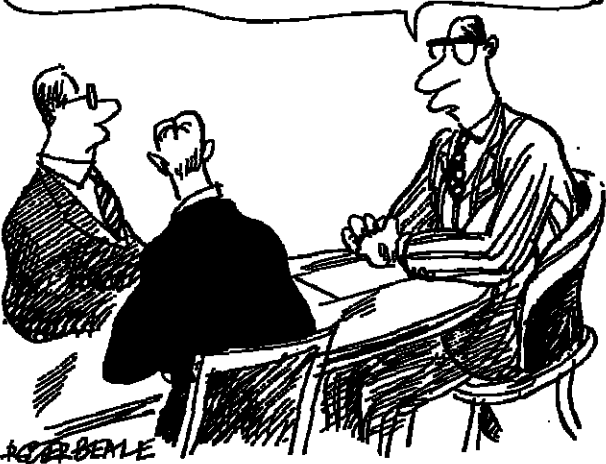
Laws that protect mutual fund investors and pension plan beneficiaries by enjoining broad diversification of portfolios also contribute to market liquidity by fragmenting shareholding of stocks. The concentration of stockholding in a few hands impairs liquidity.

Diffused, arm's-length stockholding also discourages investors from playing an effective role in the governance of com-

## High cost of liquidity

Amar Bhidé on the downside of US investor protection rules

PM IN FAVOUR OF FULL DISCLOSURE PROVIDED THE SHAREHOLDERS DON'T FIND OUT ABOUT IT



panies. Pension and mutual fund rules that direct their trustees and investment managers to diversify holdings widely make relationships with a small number of managers unlikely.

The seemingly inapproachable insider-trading rules place special restrictions on investors who hold large positions in a company's stock, serve on its board, or receive any confidential information about it. They must report their transactions, forfeit short-term gains, and try to avoid any appearance of trading on inside information. But why should investors become insiders and be subject to these restrictions just so that every one else can enjoy the benefits of a level trading field?

They don't. Institutional investors, with fiduciary responsibilities, usually refuse to receive any private information from managers. They may grumble about a company's performance, but they will not sit on its board for fear of compromising the liquidity of their holdings. Without such rules, the same institutions would likely demand access to confidential information before they even considered investing. The rules thus make large investors resolute outsiders.

And outside shareholders

cannot provide effective oversight. Evaluating chief executive officers - distinguishing between their luck and ability - requires considerable confidential and contextual information. But managers have a fiduciary duty to conceal strategic information from shareholders. The dialogue between managers and the public investment community therefore usually revolves around quarterly earnings estimates even though both sides are dubious about their long-run significance.

Disclosure requirements, too, impose special burdens on insiders and thus encourage arm's-length stockholding. For example, rules requiring disclosure of transactions with insiders make a company's banks, suppliers or customers less willing to hold large blocks of stock or serve on boards. Disclosure rules, intended to treat all investors equally, make anonymous shareholding safe. If company reports were sketchy or unreliable, shareholders would likely require an inside role and ongoing access to confidential information.

Market liquidity itself weakens incentives to play an inside role in firm governance. All

companies with more than one shareholder face what economists call a free-rider problem. The oversight and counsel provided by any one shareholder benefits all others; therefore all of them may shirk their responsibilities. The issue is of particular concern if a company faces a crisis. The absence of a liquid market prevents shareholders from running away easily and forces them to pull together to solve the problem. With stock liquidity, however, it makes more sense for each investor to sell out instead.

US investors who have been locked out of an inside role see many CEOs as entrenched, overpaid and self-serving while CEOs complain about their shareholders' short-sightedness. The alienation helps make public equity markets an unreliable source of equity. Accepted beliefs notwithstanding, the exceptional liquidity of US markets does not give publicly traded companies advantages in issuing equity. Investors regard stock issues with suspicion and companies issue equity as a last resort, or opportunistically, in overheated markets. Managers in fact go to considerable lengths to insulate themselves against nimble investors. They renege on promises, sometimes in marginal projects. Or they acquire companies in unrelated businesses to generate counter-cyclical earnings.

Managers also don't try very hard for anonymous shareholders. Several studies have shown dramatic improvements in a company's performance after it has been subject to a leveraged buy-out, with just a few private shareholders. Overall, the robustness and vitality of US business owes little to publicly traded companies. Closely-held entrepreneurial companies have for more than two decades provided the principal source of innovation and growth.

In the US it may be too late to undo the damage. Elsewhere, regulators ought to rethink their opposition to multiple classes of stock, poor disclosure, limited float, insider trading and other impediments to stock market liquidity. Liquid markets play a valuable economic role - in physical commodities or well-secured, standardised contracts such as government bonds or currency futures. With the more anonymous equity claims, the traditional private relationships are usually best.

The author is associate professor, Harvard Business School

## Joe Rogaly Playgroups for politicians



British taxpayers are about to spend more on teaching under-ones. Do not hesitate. Rush out and buy. Pick companies

heavily into egg-boxes, watercolours, paint sets, plastic bricks, and sharp objects suitable for throwing at random. The auction for the toys' vote has begun. Mr John Major made his bid at the Conservative conference in October. Good quality preschool places will in due course be provided for four-year-olds whose parents want to take them up. What? Reluctant to invest in the prime minister? Not a penny! Have no fear. Labour's policy is more expansionary than Mr Major's, and just as cheap. The opposition offers universal nursery education - without increasing any taxes, you understand. Taxes? Heaven forbid!

On the government side the education secretary, Mrs Gillian Shephard, is inventing a means of delivering her boss's careful promise. She is juggling a familiar mix of potential providers: playgroups, private and voluntary establishments, and local education authorities. Choice will be her slogan. Let us decide upon the basis of what would be educationally beneficial, she will say. You can bet on at least a few more places for four-year-olds before the next election. Her Labour opposite number, Mr David Blunkett, has a more complicated task. He is preparing to reposition Labour's policy, so that it may become a close replica of the Conservative scheme, while looking different. He is working with the same list of providers as Mrs Shephard, but appears to want "integration", favouring elected authorities while not upsetting the power-

ful voluntary movements or challenging the existence of private nurseries. Choice will be his implied slogan.

The word-play used to express Labour's strategy once it is settled should be a source of infinite delight. Mr Blunkett's boss looks with greater favour on schools that have opted out of local education authority control than I suspect Mrs Shephard does, yet the process of converting the people's party is turning out to be predictably tedious. The main difficulty is this: Labour is lying under its blanket, keeping perfectly still, not daring to breathe, deeply afraid that it might wake up and find

**Labour lies under its blanket, still, not breathing, afraid it might wake to find that what has been happening to the Tories is a dream**

the academy?

Yet Dr Lawlor is half-wrong this time. She sees local education authorities as inherently evil wasters of money and purveyors of politically-correct schooling designed to shape society. Kindergartens controlled by Labour-run education authorities would turn out what were once called in the trade "state babies". Dr Lawlor knows how to defend us from her nightmare. Give parents £700 a year in vouchers, she argues, allow them to contribute as much again from their own pockets, and the private and voluntary academies could capture the market. You can hear Mrs Shephard and Mr Blunkett in chorus: "But vouchers are so cumbersome". Perhaps they are. Deployed

as Dr Lawlor proposes they would constitute an elaborate mechanism for circulating money from all tax payers to middle class parents, which she implicitly rejects. A means-tested voucher system, which would help children of low-income parents, is dismissed on the ground that it "would go against the tradition in this country of providing free schooling". In effect, it would also be a levy on middle and higher income tax payers. That, however, is the point. The results of studies in the US suggest that children in poor families in city centres do better if given a "head start" in a nursery. Dr Lawlor questions the applicability of these conclusions to the general population (and indeed doubts the research methodology), but the evidence is strongest when applied to the least well off. Here is Mr Blunkett's opportunity, as indeed Mrs Shephard's. The latter has not ruled out any system, yet she, and he, should promise vouchers for poor families. Both could explain to their separate constituencies why a variety of school organising principles, state and voluntary, suits the mood of the times. Both might profit from Dr Lawlor's observation of the French, who educate the majority of their toddlers in state schools, but 11.8 per cent privately. The basis for their success, she says, is "a greater consensus between state, teachers and parents than in Britain - a shared confidence in a system which favours the transmission of knowledge and rigorous but distinct academic or vocational education, and reflects a long tradition of enlightened state control of schools". We can't emulate that, she argues. We could try.

\*Nursery Choices. CPS. £5 from 53 Rochester Row, London SW1P 1JU.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## No dramatic change in UK labour market

From Mr Peter Robinson.  
Sir, Simon Burgess and Hedley Rees are to be congratulated for nailing another myth about the UK labour market: that lifetime jobs have become a thing of the past (Personal View, "Jobs for life still available to many", December 9). Their research findings showing only modest changes for men in the average duration of

jobs and no change for women need to be taken on board by all those interested in welfare, employment and training policy.

Evidence from the US matches that for the UK. In 1979, 30 per cent of Americans reported that they had been in their current jobs for more than eight years. In 1991, 31 per cent said they had been in

their jobs for more than eight years. So in the two most flexible western labour markets, the length of job tenure has either changed very little or not at all.

These findings go alongside other research, for example relating to the absence of significant growth in temporary employment, which suggests

that changes in the structure of employment in the UK in recent years have been far less dramatic than is commonly supposed. Peter Robinson, research officer, Centre for Economic Performance, London School of Economics, Houghton Street, London WC2A 2AE

## The democratic deficit

From Mr Brian H Gill.  
Sir, I do not take issue with Lord Plumb (Letters, December 8), but I believe there is a rather more important lesson to be drawn from your public-spirited Anglo-German opinion poll, even allowing for the known imperfections of such exercises. It demonstrates the very substantial gap (should we call it a "democratic deficit") that exists on matters European between EU national governments and their electorates. One should also note that the

one head of government that is in tune with this aspect of his electorate's concerns is the UK prime minister.

The "European project" has much to recommend it, and is probably essential to the future of the peoples of Europe. What the politicians appear to have lost track of is the sensibilities of their electorates, and until that problem is addressed, the European grouping will continue to stutter rather badly. Brian H Gill, 261 Grove Street, Deptford Wharf, London SE8

## No joy for smugglers

From Mr A W Russell.  
Sir, I do not suppose many, if any, smugglers read your newspaper, but in case they do I would not like them to be misled by Mr Mike King (Letters, December 8) into thinking that there is such a thing as a Customs-free airport as far as they are concerned. Anti-smuggling staff will continue to be active in airports and ports throughout the UK according to the level of risk posed. Fast response teams are based on site at lead-

ing ports and airports, smaller places being covered by area mobile teams. We are confident that by putting greater emphasis on quality results in terms of seizures, and concentrating even more on drug trafficking organisations, the department's success rate will be enhanced. Indeed, we have set targets to prove it. A W Russell, deputy chairman, HM Customs and Excise, New King's Beam House, 22 Upper Ground, London SE1 9PJ

## VAT on fuel: democracy and penalties

From Mr Joseph Wright.  
Sir, Is democracy really the winner, as is stated by William Bakewell (Letters, December 9) in response to the government's defeat over an increase in VAT on domestic fuel? Perhaps it is when one considers that the majority of the electorate would not seem to support the move. However, as far as parliamentary democracy is concerned we are so sure? Did every member of all the opposition parties vote according to their conscience, or did they vote politically to bring about a humiliating defeat on the government? Equally, did all the unrepentant Conservatives vote with

the government for the former reason or were they simply trying to prevent such a humiliation?

If political motives did indeed determine how MPs voted, then democracy has not been served. The outcome in reality acts merely as an example of how enormous political power can be wielded by small minority groups or parties whatever the electoral system is prevalent when governments take through coalition or small minorities. Joseph Winner, Philips Communication and Security Systems, Cromwell Road, Cambridge

From Ms Sarah Lees.  
Sir, I am bemused by the future over VAT on fuel. I thought public interest required a reduction in unnecessary consumption of non-renewable fossil fuels and imposition of VAT was to serve as an incentive for households to reduce consumption. Trade and Industry Secretary Michael Heseltine has claimed a reduction in price in real terms of gas through privatisation, which suggests fiscal penalties are even more necessary now. Have I got it wrong? Sarah Lees, Cockshott Farm, West Wycombe, High Wycombe, Buckinghamshire HP14 8AR

## Highest and lowest

From David J. Critchley.  
Sir, Frank Blackaby (Letters, December 7) asks what the ratio between the highest and lowest paid members of a company should be. It may be of interest to know that in 1935 Admiral Jellicoe, who was described as the one person who could lose the war in an afternoon, was paid £1,825 a year, while an Ordinary Seaman earned £12 3s (£12.15) a year - a ratio of 1:150. By 1957, the ratio had dropped to 1:100. David J. Critchley, 46 Station Road, Winslow, Buckingham, MK18 3EH

## Mandatory institutional voting would curb executive pay excesses

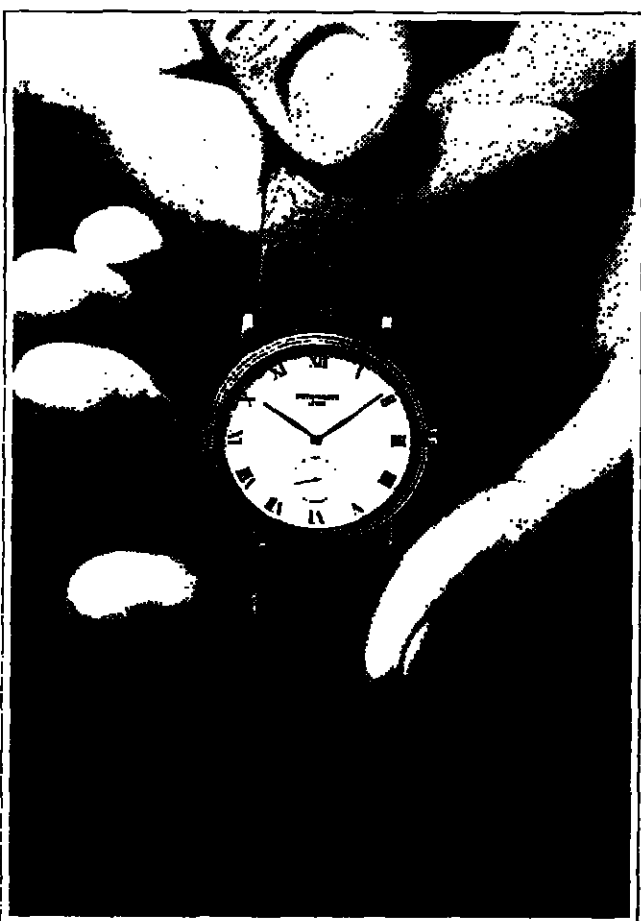
From Ms Anna Simpson.  
Sir, The belated cabinet concern over excessive executive pay is to be welcomed. But if institutional investors are expected by the cabinet to monitor and supervise it, they will have to be given the tools to do the job. Expecting executives themselves, serving as non-executives on other company boards, to exercise restraint is unrealistic because of their conflicts of interest. Turkey will not vote for Christmas.

The solution lies in enabling institutional investors to exercise appropriate supervision over those whom they elect to manage company assets. At present, these investors cannot vote on the total remuneration package for directors, but only part of it (the rather arbitrary elements like share options, compensation and five-year contracts). But voting on remuneration packages will not be enough unless the principles of integrity, accountability and openness which Cadbury set out for companies are also operated by City fund managers who exercise (or not) votes on behalf of pension scheme members and insurance policy holders. To keep the Christmas fowl in mind, Cadbury sauce for the company goose should also be sauce for the investment manager gander.

Where should John Major begin unravelling these conflicts? The first step would be to oblige institutions to cast their votes in the first place. At many companies, most proxy votes are filed in the waste paper bin. A minor amendment to the Pensions Bill making voting mandatory would catch the majority of institutional investors and would also bring UK pension funds in line with their American cousins, which are already under such an obligation in respect of their shares in British companies. But will such votes be cast in the interests of pension scheme and insurance policy holders? To ensure that insti-

tutions are up to the mark on this they should make their voting policy public (see Cadbury recommendation, but most have ignored) and keep records of their voting activity which are open to inspection by the beneficiaries/policy holders. Unless the government digs a little deeper into the conflicts of interest, a worthy reform in favour of voting on directors' pay could simply be used to engineer a mandate for further unacceptable and unjustified pay rises. Anna Simpson, Pensions & Investment Research Consultants, 19-21 Clerkemwell Close, London EC1R 0AA

For more than a century and a half, Patek Philippe has been known as the finest watch in the world. The reason is very simple. It is made differently. It is made using skills and techniques that others have lost or forgotten. It is made with attention to detail very few people would notice. It is made, we have to admit, with a total disregard for time. If



a particular Patek Philippe movement requires four years of continuous work to bring to absolute perfection, we will take four years. The result will be a watch that is unlike any other. A watch that conveys quality from first glance and first touch. A watch with a distinction: generation after generation it has been worn, loved and collected by those who are very difficult to please; those who will only accept the best. For the day that you take delivery of your Patek Philippe, you will have acquired the best. Your watch will be a masterpiece, quietly reflecting your own values. A watch that was made to be treasured.



**PATEK PHILIPPE**  
GENEVE

Exclusive Patek Philippe showroom: 65 New Bond Street, London • Asprey, 165 New Bond Street, London  
Garnall & Co Ltd, 112 Regent Street, London • George Pagnell Ltd, 5 Wood Street, Stratford-upon-Avon  
Hamilton & Inches Ltd, 87 George Street, Edinburgh • Hettich Ltd, 1 King Street, Jersey • Chancel Islands  
John H. Lunn Ltd, Queen's Arcade, Belfast • Weir & Sons Ltd, 96-99 Grafton Street, 1-3 Wicklow Street, Dublin  
Watches of Switzerland - Selected Branches Nationwide

مركز الامن



Italy  
r politician  
HE EDITOR  
UK labour  
o joy for  
penalties  
Laws

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday December 13 1994

A new target for inflation

Sterling's expulsion from the ERM on September 16 1992 was followed by a typically British improvisation of a new framework for monetary policy. The time has now come to put that framework on a longer-term basis.

Yesterday's figures for producer prices show why the counter-inflationary framework needs to be fortified. Output prices for manufacturers were up only 0.1 per cent in November. But strong inflationary pressure is revealed in the 2.4 per cent jump in input prices over the month and the 7.9 per cent over the year.

The more credible the framework, the easier it will be to hold the line on output prices. Credibility has not yet been achieved, however, as is shown by the gap between yields on index-linked and conventional gilts, now running at slightly over 4 per cent. Similarly, yields on gilts are 1 percentage point above those on D-mark bonds.

The current framework has three principal elements: a target for the retail price index (less mortgage interest payments) of 1.4 per cent, falling to the lower half of the range by the end of the year; the Bank of England's inflation report; and the publication of the minutes of the monthly meetings between the chancellor and the governor of the Bank of England.

This framework suffers from four defects: first, the chosen inflation index includes changes in indirect taxation, to which monetary policy should not normally respond; second, the range of 1%

percentage points for the end of the year is too narrow to be consistently hit, given current knowledge, with potentially serious consequences for credibility; third, there is no target beyond the end of the year, within less than two and a half years, while the lag between policy action and outcome is at least two years; and, finally, many financial contracts have a much longer maturity than the life of a parliament, which means the target's duration is self-evidently too short.

The solution to the first problem is to switch to a target for what the Bank of England calls RPI-X, which excludes indirect taxes. The solution to the second is to move to a range of 3 percentage points once more, but at a lower level, to reflect the fact that the annual rate of inflation is now substantially lower than the 4 per cent or so of late 1992. A sensible range would be 0-3 per cent.

The solution to the third and fourth problems is to challenge the opposition to reject the proposed new target range. That would put Messrs Brown and Blair on the spot, since refusal would imply that they are inclined towards higher inflation. Ideally, however, they would accept it. Certainly, it would be in their interest to do so, since they too need long-term interest rates. If Labour were to accept, the UK would possess a cross-party consensus on the long-term monetary framework. It would have reached that destination in a typically muddled way. But at least it would be there.

China and 1997

It is in everybody's interest that the UK's handover of Hong Kong should be a success. Britain needs a dignified exit from its colonial past; China requires a prosperous and peaceful Hong Kong if it is eventually to reintegrate Taiwan. As 1997 gets closer, China will increasingly be calling the tune. The question is how it plans to use that influence. Last weekend's meeting in Beijing of China's preliminary working committee, which is examining details of the handover, was not encouraging.

China plans to install a provisional Legislative Council in 1997 in place of the body elected last year under Governor Chris Patten's reforms. It has now made clear it intends that council to run for at least a year. It is also prevaricating about the shape of the court of final appeal which is to be the territory's supreme legal authority after 1997. This is unsettling, not only because Britain thought the arrangements were already agreed. Without some guarantee of judicial continuity, Hong Kong's future looks bleak.

China will damage its own interests if it lets rampant over electoral reform impede practical progress on the handover arrangements. There is a pressing need to ensure that Hong Kong can remain an economic and social success after 1997. Civil servants need to be sure their careers will continue after that date. The business community needs to know that the provisional LegCo will not be used to impose capricious and repressive legal changes that will undermine confidence in the economy.

To prevent a legal vacuum, China should agree quickly to the establishment of the court. It may be unable to go back on its LegCo plans. But when Chinese officials meet their British counterparts in London this week, they could at least make a categorical commitment to limit the scope of the provisional council's mandate to passing essential legislation, rather than allow it to enact more far-reaching changes. For its part Britain should leave the door as wide open as possible to practical co-operation, allowing formal contacts between government officials and the preliminary working committee and taking more care to consult on policy.

One problem is China's apparent obsession with the notion that, since it will not recognise the Legislative Council elected under the Patten reform, it will also not recognise any laws it passes. That only makes for maximum uncertainty. A more constructive approach would be to work for a good showing by pro-mainland parties in next year's elections.

The world would then see that Hong Kong's Chinese citizens did not all view 1997 as a threat. Many are deeply patriotic and would welcome reversion to mainland rule were it not for their fear of the Communist party. Beijing cannot succeed in this enterprise unless it tries harder to win the hearts and minds of the Hong Kong people.

Bravo, Jacques

Mr Jacques Delors' decision not to stand for next year's French presidential election was a brave and realistic move. Although he faces criticism from the Socialist party for handing a near-certain victory to the conservatives, it is the right decision for Mr Delors and for France. It ends up helping to clarify the French debate about widening and deepening European integration, the decision could turn out, too, to be the right one for Europe.

The French head of state wields far more power than most European heads of government. Mr Delors' trump card would have been the breadth of his electoral appeal. Nonetheless, the balance in his decision seems to have been tipped by the fragmentation of the Socialist party, combined with his own weariness after 10 years at the European Commission. Mr Delors is probably right to judge that, had he won the presidency, he would have been unable to assemble a working majority in the National Assembly, his role in economic and social reform, as well as foreign and defence policy, would have been shackled.

Even assuming a new parliamentary election, Mr Delors would have been forced into an uncomfortable "cohabitation" both with the Gaullists and with his own party, in which he lacks a strong power base. None of this would have been conducive to decisive government. A President Delors would have had an agenda, but little chance of carrying it through.

Mr Delors' step inflames the Socialists' self-inflicted wounds, but it gives the party a better long-term chance of finding a younger leader. As for the right, the benefits need to be weighed against the disadvantages that may ensue from intensified fighting between the two main presidential contenders, Mr Edouard Balladur and Mr Jacques Chirac.

Both rivals support European integration in co-ordination with Germany. Compared with Mr Delors, however, they ascribe to the nation state a stronger role in European affairs. It is thus almost certain that President Mitterrand's successor will adopt an agenda for reforming the EU's institutions and enlarging its membership that falls well short of the federal ambitions of Mr Delors and Chancellor Helmut Kohl. By vacating France's political middle-ground, Mr Delors' decision could indirectly encourage a regrouping of the French centre-right with more convincing policies for combining national and European decision-making than those at present espoused by the Gaullists alone.

By steering through the Single European Act and supporting Mr Kohl over German unification, Mr Delors has already decisively aided European integration. If his withdrawal from the race helps bring about more coherent European policies on the right, Mr Delors' decision may eventually be seen as one more contribution to the European cause.

More than 9m French people turned on their television sets on Sunday night to hear Mr Jacques Delors announce that he would not run for the Elysee. The level of interest showed how central he was to the consequences this would mean for the presidential election and possibly for French policy towards Europe.

"This is not an easy decision to take," said the European Commission president, who had led all other possible presidential candidates in the polls over recent weeks. Having said he wanted a break after 50 years of work, and that he did not want office for the sake of it, he concluded: "I will without doubt be criticised by certain people for an attitude that is not frequent in political life."

In fact, his decision won praise from many commentators, with the *Liberation* newspaper describing him as "the best president France never had", and gained backhanded commendation from the nationalists on the extreme right and left for his honesty in recognising there was no pro-European majority in the country to elect him.

However, by "certain people" Mr Delors really meant his fellow Socialists. Most understood Mr Delors' personal reasons for not wanting another seven years in harness, though some noted that General de Gaulle was almost Mr Delors' age at 68 when he became president. What dismayed them was the openness of his analysis that winning the Elysee would be a pyrrhic victory. No Socialist president would have a hope of converting the present large conservative majority of 480 out of 577 parliamentary seats into a majority and a government he could work with.

Inevitably, many Socialists see this public admission, if not as a stab in the back, then as queering the pitch for a future Socialist presidential candidate. One who might fill that slot is Mr Jack Lang, former education and culture minister. Mr Lang said he could not understand Mr Delors' reasoning. "Jacques Delors would have been able to create a majority for his action and ideas which would have come from the very depths of society."

Even if this were true of Mr Delors, however, it is not so of Mr Lang, or anyone else in the Socialist party. The right's problem with Mr Delors' decision is that it removes their electoral need for unity. The plan by the ruling coalition, of the Gaullist RPR and centre-right UDF parties, to hold US-style primaries to select a single candidate for the

Mr Jacques Delors' decision to step down as president of the European Commission has been a surprise to many. But it may say more about the fragile state of public opinion in France towards Europe.

As president of the European Commission since 1985, Mr Delors has been a driving force in Franco-German efforts to build an "ever closer" European Union. The single European market, economic and monetary union, the Maastricht treaty: each bears his indelible mark. Now, with the Elysee seemingly within reach, Mr Delors has flinched.

The disappointment of French socialists is nothing to compare with the sense of let-down felt by European supporters of faster, deeper integration. Mr Delors was their champion. He hoped he would form a "dream ticket" with Chancellor Helmut Kohl of Germany to dominate the 1996 inter-governmental conference that will review the Maastricht treaty.

"When I first heard about his decision, I felt an explosion of anger," says a long-time Eurocrat and friend of Mr Delors. "He could have made this decision three months ago. Now I am afraid we will have to go slower in 1996."

In time, more sober conclusions may be drawn. The absence of one man, a towering figure such as Mr Delors, will not alter

Delors' decision creates problems for the French left and right, says David Buchan

Tilt in the balance of power



Millions watched Delors (right) decide not to run against Chirac (top left) and Balladur for the French presidency

Elysee had already collapsed. Now so will the need for unity on which Prime Minister Edouard Balladur has, in particular, based his campaign strategy against his fellow Gaullist, Mr Jacques Chirac.

To offset the greater hold that Mr Chirac has over the RPR party machine that he created and led for nearly 20 years, Mr Balladur has assiduously courted the UDF. There are more UDF members in his government than RPR ministers, and he has tried to cater to the UDF's centrist, pro-European susceptibilities. But to the dismay of the Balladur camp, the UDF spokesman said yesterday that "circumstances are becoming more favourable for the UDF to advance its ideas in the

presidential campaign". This could presage presidential bids by ex-President Valéry Giscard d'Estaing or his former prime minister, Mr Raymond Barre, thus driving a wedge into the constituency sought by Mr Balladur.

The reason for the UDF's desire to speak up is its fear that, with the battle now being fought on the right, the main Gaullist contestants may start listening to "the siren voices of the anti-Europeans", as Mr Jacques Barrot, a centrist, put it yesterday.

In fact, both Mr Balladur and Mr Chirac have reasons for not wanting to make Europe too much of an issue. The prime minister recently crit-

icised Euro-federalism as outdated, but this was partly a pre-emptive move to mark his distance from Mr Delors. Given the impossibility of saying anything on Europe that would please UDF Euro-enthusiasts and RPR Euro-sceptics equally, Mr Balladur would probably prefer to say nothing.

Without a real UDF following, Mr Chirac has less of a balancing trick to perform. Euro-sceptics are part of his natural catchment area. But he will want to remove competition for their votes by persuading Mr Philippe de Villiers, the anti-Maastricht conservative, to stay out of the race. But whatever their inclinations, the main candidates will probably have Europe thrust upon them.

Dream ticket's demise

Lionel Barber on the let-down felt by Euro-enthusiasts

France's calculation that Germany is its most important ally, or that French influence, especially over Germany, is best projected through a united Europe. The question is: what type of Europe?

When Mr Delors leaves Brussels in January, his successor will be Mr Jacques Santer, the Luxembourg prime minister. Mr Santer sees himself as a consolidator, not a promoter of new ideas in the mould of Mr Delors.

For the past decade, the Delors-Kohl-Mitterrand troika has driven forward the plans for European monetary and political union, sweeping aside the doubters led by Mrs Margaret Thatcher, former UK prime minister. Yet the end product, the Maastricht treaty, was an uneasy compromise that fell far short of the ambitions of its promoters.

Mr Delors still chides himself for being caught up in the planning for a single European currency while the British sabotaged provisions for "political union" in Europe - the German-led push for greater powers for the European parliament, progressive elimination of the national veto in the Council of Ministers, and a common defence policy.

Yet Mr Delors would be the first to admit that the British were assisted in their efforts by the French. It was Mr Pierre de Bois, now France's ambassador in Brussels, who devised Maastricht's "pillar system" that divides European decision-making into different areas: some such as the common agricultural policy are decided at supranational level; others such as foreign policy, justice and immigra-

heavily shelled Bosnian town of Mostar.

"There is trench warfare between the Commission and the member states," he says.

Euro-activists hope that 1996 will end the battle over national and supranational responsibilities, seeing the role of the inter-governmental conference as akin to the Philadelphia convention of 1787 that created the US constitution. Euro-sceptics vow to roll back Maastricht, mainly by depriving the Commission of its main power, the sole right to propose legislation on areas of EU competence.

France stands somewhere in the middle, worried about following Germany into political union, but equally wary of the Thatcher-Santer gain model of Europe as little more than a free trade area.

Mr Delors' answer is an inner circle of integration-minded states led by France and Germany. This hard-core would be committed to common economic, political and security policies inside a European Union enlarged by the former communist countries of central and eastern Europe. Those unable to join the inner core at an early date (possibly Italy or Spain) or those unwilling (possibly the UK, Den-

The exit of Delors lessens the prospect of a strategic bargain between France and Germany in 1996

tion affairs are subject to looser inter-governmental co-operation. Inside the European Commission, contempt for the pillar system is rife. A senior official describes justice ministers' efforts to reach agreement on issues such as tackling organised crime as a "sham". Another official involved in the common security and foreign policy says nothing of substance has been accomplished, beyond the establishment of an EU presence in the

Lomax 'in transition'

Just when we thought that Britain's brain drain was coming to an end, another high-flier jumps ship. Worse still, she is one of the few women economists to make any mark in the upper reaches of Her Majesty's male-dominated Treasury.

Rachel Lomax, currently head of the cabinet's economic secretariat, is to take up a well-paid job at the World Bank.

Lomax, 49, is off to Washington in the new year to be a country director in Wilfrid Thalwitz's Europe and central Asia division, with responsibility for bank programmes in three "economies in transition" - Romania, Bulgaria and Macedonia - as well as Portugal and Turkey.

The recent cuts in the size of the Treasury and the increasing power of the Bank of England may have had something to do with her decision. She'll be able to forget such trivia as VAT on fuel and turn her mind to a far more challenging task: the historic economic transformation under way in eastern Europe.

well-qualified "women and men" in that order. Could Lomax, a former deputy chief economic adviser to the UK Treasury, be the running to take over from Thalwitz when he retires? If so, could this herald the return to the UK of another Treasury exile: John Odling-Smee, now the IMF's point man on Russia?

Give your all

Short of ideas for this season's perfect gift? The Christmas catalogue from Dallas-based retailer Neiman-Marcus can perhaps retrieve the situation. How about an electric gondola for a swing round the nearest canal? The modest \$7,400 price-tag includes a removable cassette player, ice bucket and an emergency paddle. Or there's the scaled-down but five three-foot-high donkey - to which the retailer attributes an "affectionate nature" - at anything between \$1,200 and \$9,000, depending on sex and pedigree. Perhaps the 800-gallon elephant-shaped aquarium for \$120,000 grabs your fancy. Just perfect for an elephant-shaped fish.

Toeing the line?

Spotted in Westminster yesterday, Derek Conway, a government whip, hobbling along on crutches with his left foot in

OBSERVER



"If you didn't win the lottery, how come you smell of money?"

plaster following a weekend accident. Tory Eurosceptics are claiming he shot himself.

Winning touch

Britain's tabloid newspapers are hot on the scent of the £18m national lottery winner. Yesterday's hunt was focused on Ravenshoe in Dewsbury, West Yorkshire, where a house was under continuous surveillance although neighbours said the occupant was in Portugal.

The only clue so far is that the winner is the 1,500th richest person in the UK, according to

BusinessAge Magazine - which likes to think of itself as Britain's answer to Forbes magazine, the self-styled capitalist tool. Unnaturally, the creature may fail for once to name the lucky winner.

Frauded upon?

When foreigners have restored their two-person beachhead on the board of CS Holding, the financial services group built around Credit Suisse. Since the departures earlier this year of John Hennessy, former chairman of CS First Boston, and Hans Jörg Radloff, only Allen Wheat, the new CS First Boston boss, interrupted the solid ranks of yodellers.

Now Phillip Colebatch, the Australian former finance director of CSFB in London who moved to Zurich headquarters 16 months ago, has picked his way up the line.

Mercifully, the board's operating language is English, not Schwyzerdtitsch. "We are becoming much more liberal as we continue to project ourselves as a global group," CS says.

Productive

Audio on at last at Granada Television. The Independent Television Commission will this Thursday decide what action to take over repeated violations of the

France assumes the presidency of the European Union from January 1 right through the campaign. Governments holding the EU's rotating presidency can usually get away with - and sometimes must adopt - a position of bland neutrality on EU controversies. But it is hard to see French politicians - particularly Mr Balladur's rivals and opponents outside government - keeping their lips buttoned for so long.

Mr Philippe Seguin, the pro-Chirac national assembly president, can be counted to speak up on Europe, as may Mr Delors himself in support of whatever candidate the Socialist party chooses.

Increasingly unavoidable, too, is the EU's looming constitutional conference in 1996. France's EU partners, particularly Germany and the UK, have begun to formulate their views on reforms of institutions and policies, and are impatient to know what Paris thinks.

The ruling conservatives who are now likely to produce the next French president are caught in the middle. They broadly share UK government views on institutions - believing that the inter-governmental council of ministers should hold dominance over the supranational bodies of Commission and parliament. And they, conversely, dislike the institutional federalism avowed by some leading Christian Democrats.

But on new policy initiatives they see little common ground with the UK, except in defence, while converging closely with Bonn on a wide range of policies.

Clever technicians such as Mr Alain Lamassouze, France's EU affairs minister, have been working hard on compromises. Out of Mr Lamassouze's fertile mind have come proposals to reduce EU competences, satisfying the UK, while at the same time giving the European Parliament greater co-decision powers on remaining legislation, pleasing the Germans.

He has also proposed a novel overhaul of the Council of Ministers, turning it into a directorate on internal policy, which would award bigger states such as Germany, the UK, and France greater relative say, and giving it a powerful secretary general to steer external policy.

But these are the sort of ill-gest compromises that will get shot through when the presidential candidates start firing off on Europe.

What does France propose for 1997? Clearly its EU partners want a straight answer. But a presidential campaign is the wrong time to ask for one.

mark (or Sweden) would be free to catch up later.

Mr Delors' views are broadly similar to the ideas put forward in a recent analysis by the ruling CDU-CSU party in Germany. Together they represent an act of faith in proclaiming the virtual end of the nation state and

an attempt to prevent the paralysis of the Union's decision-making as it prepares for the next round of enlargement in eastern Europe.

The exit of Mr Delors from France's presidential race diminishes the prospect of a strategic bargain between France and Germany in 1996 on political union. But Euro-sceptics will find that his absence does not diminish the powerful forces supporting European co-operation and integration.

First, there remains strong support for establishing a single European currency by the end of the decade. Second, as the UK has grasped, US political and military dominance from Europe is forcing consideration of new forms of defence co-operation. Third, an unstable Russia may accelerate the integration of eastern Europe into the Union, forcing a streamlining of decision-making and a corresponding erosion of national sovereignty.

Mr Delors' withdrawal may have removed Mr Kohl's natural ally in this programme. But Germany's chancellor, who sees Europe's future as a master of war and peace, will not easily be rebuffed.

French lesson

An Englishman was explaining to a Frenchman and his wife what the British mean by *sangfroid*. "It's when you come home early, discover your wife in bed with your best friend, and slip away unmolested to return at your normal time," he said.

"That's not *sangfroid*, that's *savoir faire*," the Frenchman protested. "*Sangfroid* is when you interrupt them, but invite them to carry on."

"That's *laissez-faire*, *sangfroid* is when your husband invites you to carry on and your lover can."





Manufacturer of  
Generating sets,  
aerospace ground  
power equipment &  
battery based systems

**Dale Power Systems plc**  
Electricity Buildings, Play North, York Road, YO14 9R  
Tel: 0723 514141 Telex: 52183 Fax: 0723 516733

# FINANCIAL TIMES

Tuesday December 13 1994



**Shepherd**  
DESIGN, MANAGEMENT,  
CONSTRUCTION & ENGINEERING  
Tel: 0171 495 5633 Fax: 0171 495 5634

## Italian lira falls to new lows on political fears

By Robert Graham in Rome

The lira fell to a new low against the D-Mark yesterday, as confidence in the Italian currency was shaken by concerns about the country's public finances and increasing political instability.

There was uncertainty about the outcome of the Milan magistrates' intervention, due today, of Mr Silvio Berlusconi, the prime minister, in an atmosphere of heightened tension between government and judiciary.

The questioning concerns the alleged payment of bribes to members of the Guardia di Finanza, the financial police, while Mr Berlusconi was running his Fininvest business empire. Mr Berlusconi said last night he was convinced the questioning would establish his innocence and that he had no intention of resigning.

Financial markets were also concerned that the weak and divided rightwing coalition was increasingly unlikely to pass a convincing 1995 budget through parliament. The International Monetary Fund, which last week concluded a routine review, is understood to have reached the same conclusion.

The lira fell to L1,040 against the D-Mark from a midday Bank of Italy fixing of L1,036, and L1,032 on Friday. Share prices on the Milan bourse fell more than 3 per cent and Italian government bonds also weakened. In recent days, government ministers have admitted that the 1995 budget

objectives have been rendered impossible by higher than anticipated interest rates and additional unforeseen costs. These include some L10,000bn (\$6.3bn) to cover flood damage by the disastrous November floods in Piedmont.

But the government's calculations have also been undermined by removing pensions reform measures from the budget to head off a general strike. The coalition has failed to hold together on pensions and last week the populist Northern League pushed through further amendments which will burden the treasury.

Bonds Page 24  
Currencies Page 36

Parliament is due to approve the 1995 budget by the end of the year. But prominent commentators like Professor Mario Monti, due to become an EU commissioner in January, have warned that immediate corrective measures will be necessary. To keep the public deficit close to the planned 8 per cent of GDP, a minimum of L20,000bn will have to be raised - almost certainly through fresh taxes, which Mr Berlusconi has opposed.

A new twist in the confrontation between Mr Berlusconi and the judiciary came yesterday with the resignation of Mr Arnaldo Valente, a senior judge heading a division of the Italian

appeals court. He resigned in protest at the public criticism directed at him following his ruling that an inquiry by Milan magistrates into corruption in the Guardia di Finanza must be moved to nearby Brescia to avoid a potential miscarriage of justice. The Guardia di Finanza inquiry centred on a wide-spread practice of the police receiving bribes from companies in return for benign tax assessments and favourable inspections of balance sheets.

When announced on November 30, the decision was seen as an attempt to slow down the inquiry, as Brescia lacked the personnel to take on the investigation. The transfer contributed to the resignation last week of Mr Antonio Di Pietro, the country's best known magistrate.

Mr Valente claimed in his resignation letter that he had been victimised by political commentators in Palermo, Sicily. Palermo magistrates claimed Mr Biondi had sent inspectors to gather information for his own purposes about sensitive cases they were pursuing involving links between business and the Mafia.

The atmosphere was further poisoned by revelations of a row between Mr Alfredo Biondi, the justice minister, and magistrates in Palermo, Sicily. Palermo magistrates claimed Mr Biondi had sent inspectors to gather information for his own purposes about sensitive cases they were pursuing involving links between business and the Mafia.

## Plan to increase capital held by UK banks

By Norma Cohen in London

British banks will have to hold additional capital to cushion them against market movements, such as rising interest rates, under proposed rules intended to bring the UK into line with a new European directive.

The proposals, drawn up by the Bank of England and due to take effect in January 1996, will set tougher standards than those required by Brussels in some areas to ensure that banks remain solvent under adverse trading conditions.

The move is a strong rebuff to the banks which have warned they risk losing business to French and German competitors, whose regulators may not take such a tough stance.

Yesterday the British Bankers' Association expressed concern about the proposals, released in a consultative document, saying the "super-equivalent" demand could leave them at a competitive disadvantage.

However, Bank officials made clear that they would not weaken their plans simply in response to concerns about competition.

"We are certainly not in a Dutch auction on capital requirements," one official said.

However, the Bank stressed that many institutions would have an unchanged capital requirement overall, and some may even have lower requirements.

This is because the European directive relaxes capital requirements for certain types of bank investment.

One of the key rules would set much higher requirements than sought by the directive for UK banks holding equities issued by companies outside the European Union or Group of Ten leading industrial countries. Thus, UK banks with portfolios of say, emerging markets equities, or of Australian equities, could be hit harder than their Continental counterparts.

The consultation period will end early in the new year and a final version of the rules will be issued by next spring.

Bank officials signalled that Brussels may modify its directive if it emerged that similar capital adequacy guidelines from the Basle committee on banking supervision currently under discussion were "superior".

The proposed rules will allow banks to "net" their exposures so that an institution which both lends to and borrows from a counterparty will only need to hold capital against the difference. The EU is said to be considering a separate directive on "netting" which will spell out how risks may be laid off against each other more easily.

Some bankers said that the main cost of the directive would be the requirement for investment in computer systems.

## Franc falls on Delors' decision

Continued from Page 1

Mr Delors' departure. "We have lost our best player and so we have a difficult match to play," said Mr Henri Rammannelli, the party leader. The French press was more pessimistic. "Goodbye Delors, Ciao the left, Hello Balladur-Chirac," was the headline in the daily Le Parisien.

Most economists said the French franc would remain vulnerable in the run-up to the elections and that the spread between French and German bonds could increase to between 70 and 75 basis points from about 55 basis points at present. But they said the risk of a sustained and strong assault on the French currency and bonds was limited.

Ms Esther Baroudy, chief economist at Credit Lyonnais, cited the strong fundamentals of the French economy, which has recovered from recession more quickly than expected this year and is forecast to grow by about 3 per cent in 1995. Inflationary pressures remain minimal, as demonstrated by yesterday's announcement of stable consumer prices in November, giving an annualised increase of 1.6 per cent.

## Major signals move on EU referendum

By Kevin Brown, Political Correspondent

Mr John Major, the British prime minister, yesterday moved the government substantially closer to announcing the offer of a referendum on further integration of the European Union.

Mr Major told the Commons in a statement on the EU summit in Essen: "I have indicated that the circumstances might be appropriate to have a referendum, and if they are, we will."

Officials said the prime minister's statement was in line with previous Commons comments recognising that a referendum might be appropriate.

However, Mr Major's comments amount to his clearest endorsement yet of the widespread view on the Conservative backbenches that a referendum has become inevitable before further constitutional change.

His statement followed strong support for the principle of a referendum on the outcome of the 1996 inter-governmental conference from Mr John Prescott, the deputy Labour leader.

Mr Prescott told BBC radio that Labour would "definitely" support a referendum if the conference resulted significant con-

stitutional changes.

He stopped short of committing the party to a referendum in any circumstances, but in Labour's warmest declaration of support so far, he said: "An issue we think is of constitutional significance should be put fairly to the people - have the debate and a referendum."

The cabinet remains split on the issue, with pro-Europeans such as Mr Kenneth Clarke, chancellor, and Mr Michael Heseltine, trade and industry secretary, in a rare alliance against a referendum with Mr Michael Portillo, the Eurosceptic employment secretary.

However, there were signs that Mr Douglas Hurd, the foreign secretary, is preparing for a shift of policy. Officials said he was not thinking "beyond Christmas."

Backbench divisions on the issue re-emerged at a meeting of the right wing 92 group at which several MPs opposed a referendum unless the government commits itself to a Eurosceptic approach to the intergovernmental conference.

Sir Edward Heath, the former prime minister, said Mr Major should rule out a poll. He said: "The only way forward is for him to show he is in command."

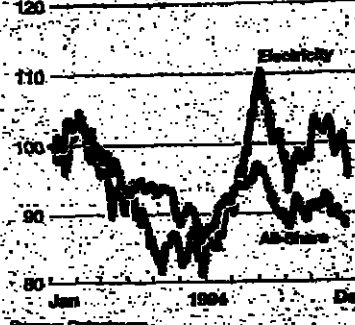
## THE LEX COLUMN

### Stores of value

FT-SE Index: 2943.4 (-33.9)

UK electricity

FT-SE A indices released



description. If Morgan Stanley/Warburg intends to buy out the minority so MAM can be merged with Morgan Stanley's own fund management arm, a premium will be needed.

The opposite extreme is that of a share swap between two equally-sized groups. The idea then that premiums must be paid to both by giving each group of shareholders a larger share of the combined entity is nonsense. Their reward, rather, comes from enjoying the fruits of merger - provided it works. Does this logic apply when one company is twice the other's size? There are two reasons why it may not. First, in such a share swap, the smaller company's shareholders will enjoy only a third of any extra value created through the merger. Second, by merging, the smaller group loses the option of selling itself for cash. In such cases, a modest premium could be the answer.

### UK electricity

Large dividend increases yesterday by Eastern Group and Northern Electricity did nothing to reverse the sector's recent underperformance. Northern's 30 per cent dividend rise demonstrates the benefits of buying back 10 per cent of its shares: the underlying increase was only 16 per cent. Eastern's pay-out is up 25 per cent, a tribute to its thorough cost cutting. Both regional electricity companies profited from moves away from distribution. This core business will suffer earnings decline when tougher price caps are implemented next year. Northern's focus on deregulated sales to customers buying more than 100kW of electricity was vindicated by a sharp

increase in profits from such sales. Eastern also saw profit from deregulated sales jump while power generation and gas supply made contributions too. Eastern says that in two years more than a quarter of profits should come from businesses other than distribution.

Both companies are committed to reducing dividend cover to two times. Together with growth in unregulated income, this leaves scope for further dividend growth, despite next year's lower electricity profits. Politics has hurt electricity shares - Northern is the exception, due to bid speculation - but any windfall profits from a future Labour government remains relatively distant. Indeed, recs could anticipate such action by giving more cash to shareholders now. They also offer more immediate upside from next year's National Grid demerger. The recent sell down looks overdone.

### German equity culture

German private investors are almost pathologically disinclined to invest in equities, so any step to reverse this is welcome. Reducing the nominal value of shares from DM50 to DM5 - a move now under active consideration by Allianz and Dresdner Bank - will help. Though it will not alter the fundamental attractions of German shares, it will slash their high share prices. Dealing will become less unwieldy as a result.

Only 5 per cent of German households own shares, compared with more than 30 per cent in the UK or US. Share splits will not make share-owning popular overnight. Two factors point to changes ahead. First, the past year's poor performance of bonds may drive more investors into equities. Second, the forthcoming Deutsche Telekom privatisation will require the government to whip up enthusiasm for shares. Professional investors will not swallow the whole lot, and the government may need to stimulate demand with tax breaks for equities.

German companies could also do more to create value for shareholders. Allianz, though at the vanguard of the move to lower denomination shares, is behind on the shareholder value front. The DM20bn it has spent in the past four years on acquisitions have probably earned less than if the cash had been left in the money market. Even allowing for its deep discount rights issues, Allianz's shares are down nearly a quarter against the market over the period.



Without us,  
it wouldn't be such a  
merry Christmas.

Over 700 French wine growers rely on John Crane's Propac 50 seals to ensure that their fine wines aren't contaminated during three critical production pumping processes.

First, the must - grape juice, skins and crushed pits - is pumped from the grape presses to fermentation vats. Then the wine is pumped from the bottom of the vat to the top to avoid creating a chapeau or crust of skins. Finally the wine is pumped for bottling. At each stage, contamination would be disastrous but John Crane seals guarantee purity which satisfies the most demanding palate - taste for yourself this Christmas!

John Crane is one of TI Group's three specialised engineering businesses, the others being Bandy and Dowdy.

Each one is a technological and market leader in its field. Together, their specialist skills enable

TI Group to get the critical answers right for its customers. Worldwide.



**TI GROUP**

WORLD LEADERSHIP IN SPECIALISED ENGINEERING

For further information about the TI Group, contact the Department of Public Affairs, TI Group plc, Lambourn Court, Abingdon, Oxon OX14 4JH, England.

## FT WEATHER GUIDE

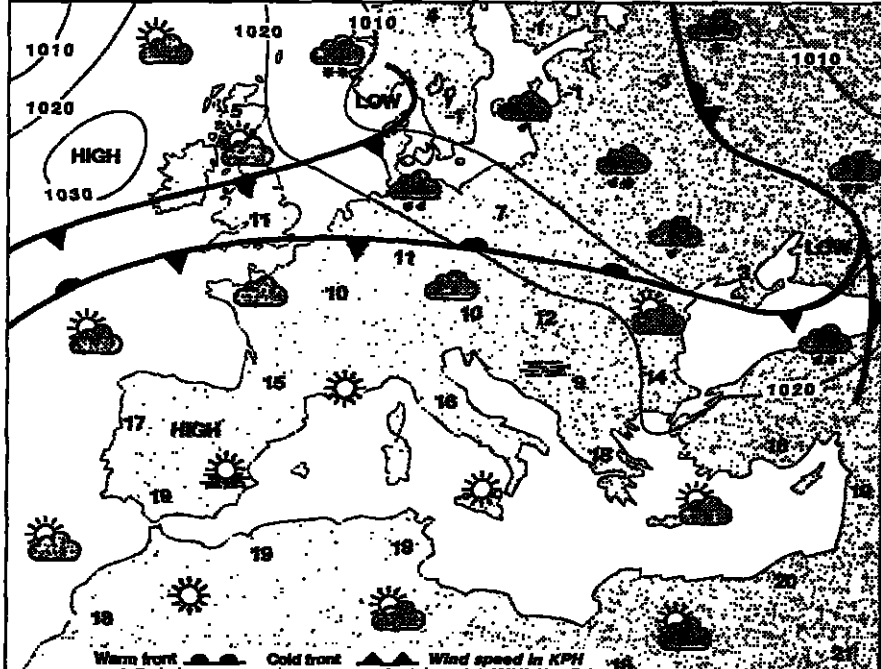
### Europe today

Surges of colder air from the North Atlantic will push moist and unseasonably mild air over the continent southward. That will cause thick cloud and occasional rain or drizzle to form over the UK, the Benelux, Germany, much of eastern Europe, and southern Scandinavia. Cooler air will spread into Scotland and Denmark.

The Norwegian mountains will have snow, while further inland clear and dry conditions will prevail. From central France to the former Yugoslavia, conditions will remain mainly cloudy with maximum temperatures about 10C. The Balkans will have fog and sunshine. Conditions in the eastern Mediterranean will improve. Keen daytime frost and snow will persist in western Russia.

### Five-day forecast

Western Europe will have cooler conditions, but still seasonable temperatures. The northern Alpine regions may have snow. Scandinavia and Russia will remain wintry with widespread frost. By the end of the week, a strong westerly air stream will bring western Europe's cold spell to an abrupt end.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

### TODAY'S TEMPERATURES

Maximum	Beijing	fair	2	Caracas	fair	29	Faro	fair	19	Madrid	sun	18	Rangoon	sun	32		
Cebu	Belfast	cloudy	7	Cardiff	rain	12	Frankfurt	rain	18	Manila	sun	18	Rajahmundry	cloudy	24		
Abu Dhabi	fair	24	Belgrade	cloudy	13	Casablanca	sun	18	Geneve	rain	7	Mexico	sun	11	Calcutta	fair	24
Accra	sun	31	Berlin	rain	10	Chicago	fair	1	Gibraltar	fair	17	Manchester	rain	10	Rome	fair	18
Algiers	sun	19	Bermuda	sun	24	Cologne	rain	11	Glasgow	shower	7	Marseille	sun	8	S. Paolo	shower	11
Amsterdam	rain	12	Bogota	fair	18	Dakar	rain	27	Hamburg	shower	20	Medan	shower	20	Shanghai	fair	1
Athens	sun	16	Bombay	sun	32	Dallas	fair	16	Helsinki	fair	-1	Montreal	sun	21	Singapore	shower	31
Atlanta	fair	14	Brussels	rain	12	Delhi	sun	21	Hong Kong	fair	22	Miami	sun	25	Stockholm	fair	-1
B. Aires	shower	27	Budapest	cloudy	13	Dubai	rain	26	Honolulu	fair	28	Milan	sun	11	Strasbourg	cloudy	9
Barcelona	rain	11	Chennai	rain	8	Dublin	rain	9	Isfahan	sun	10	Montreal	sun	-10	Sydney	fair	26
Bangkok	fair	32	Cairo	sun	20	Dubrovnik	rain	19	Jakarta	shower	6	Moscow	sun	-5	Taipei	sun	19
Batavia	sun	17	Cape Town	sun	29	Edinburgh	shower	7	Jersey	fair	13	Munich	cloudy	11	Taipei	fair	18



# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday December 13 1994

For a wealthier business  
and a healthier life  
phone David Rogers on 0952 293262  
**Telford.**

## IN BRIEF

### Woolworth snares former Macy chief

Woolworth, the troubled US store group, yesterday pulled off a coup by securing the services of one of the most highly regarded figures in US retailing: Mr Roger Furah, formerly chief operating officer of the R.H. Macy department store group. Page 22

### Canfor in all-share bid for forestry rival

The rationalisation of Canada's forestry industry is poised to take a big step forward with an all-share bid by Vancouver's Canfor for Slocan Forest Products, also based in British Columbia. Page 22

### Wise Stores files for protection

Wise Stores, an eastern Canadian retail chain with 182 units, is filing for protection from creditors. The move results from its 1992 acquisition of Peoples Stores from Marks & Spencer Canada, part of the UK stores group. Page 22

### Cariplo emerges as contender for Role

Potential suitors for Gruppo Bancario Credito Romagnolo (Role), the Bologna-based banking group, continued to stir speculation about a possible counter-bid for the bank. Page 20

### UBS denies wrongdoing in share vote

Union Bank of Switzerland denied that it had done anything improper to win its board's controversial share unification proposal at last month's extraordinary general meeting. Page 20

### Banco Santander looks to sell Ebro stake

Banco Santander is believed to have offered a 10 per cent stake in Ebro, the leading Spanish food company, to Tabacalera, the state-controlled tobacco conglomerate. Page 20

### JFI at £1.75bn after six months

Mr. the Italian holding company controlled by the Agnelli family, yesterday reported a consolidated profit before tax of £1.75bn (£107m) for the six months to September 30. Page 20

### Fiction pays off as Allders gains

The benefit of last year's flotation was seen in the fourfold increase in profits at Allders, the department store and tax and duty free retail group. Page 20

### API advances 30% to £7.02m

Pre-tax profits at API Group, the UK packaging, coatings and office consumables company, rose 30 per cent from £5.4m to £7.02m (£11.5m) in the year to October 1. Page 25

### Losses rule out final dividend from JFB

Johnson & Mirth Brown, the UK-based specialist engineering group, failed to declare a dividend for the first time in 10 years after heavy restructuring costs. Page 26

### Hunters Army rises 29%

Hunters Army, the UK commercial printer which last week expanded with the purchase of a private Bristol-based printing company, increased pre-tax profits by 29 per cent in the year to September. Page 25

### Acquisitions power Protean's 57% rise

A first full contribution from acquisitions made at the end of last year helped Protean, the UK laboratory equipment and water purification company, to lift interim profits by 57 per cent. Page 29

## Williams to take over gas rival

By Richard Waters in New York

Williams Companies, a US natural gas and telecommunications group, has announced an agreed cash and stock takeover of Transco Energy, a rival gas company, which was valued yesterday at \$677m.

The acquisition, which will be made with part of the cash Williams expects to raise on completion of the \$2.5bn sale of its telephone business, signals the consolidation under way in the US natural gas transmission and marketing businesses.

Shares in Williams slumped 10 per cent to 24¢ on fears that the deal would add to its debt. Moody's and Standard & Poor's, the US rating agencies, were considering a

downgrade of Williams' triple-B ratings in the light of Transco's \$2.3bn of debt, although S&P indicated that it expected the company to retain an investment-grade rating.

The substantial premium offered by Williams drove Transco's shares up by 3%, or 28 per cent, to \$18.

Together, Williams and Transco would control one of the US's biggest natural gas distribution businesses. Transco, with after-tax profits of \$66m on sales of \$2.9bn last year, runs two interstate gas pipeline systems totalling 16,600 miles that cover the Midwest and east coast.

Williams' interests include three pipeline companies covering 13,900 miles and

serving north-western and central US states. The company is also one of the biggest gatherers and processors of natural gas through its Williams Field Services. Some 90 per cent of its \$2.4bn of revenues and 78 per cent of its \$411m operating income came from the natural gas business, with the rest from its WITel telephone operations.

The deal will give Williams the second-biggest gas pipeline system in the US, behind Enron.

The fall in Williams' share price yesterday morning in part reflected disappointment about how the company had chosen to use part of the proceeds from the previously announced sale of WITel to LDDS.

The profitability of gas transmission in the US is expected to come under greater pressure, following last year's deregulation to allow utility companies to buy and store their own natural gas.

The company had earlier indicated to analysts that it planned to use \$600m of the cash to buy back its shares, and would invest much of the rest in operations with better profit prospects than the pipeline business.

Under the transaction, Williams will pay \$17.50 a share in cash for 60 per cent of Transco, totalling \$430m. After the fall in Williams' share price yesterday morning, the stock offer for the remaining 40 per cent was valued at around \$15 a share.

## John Gapper explains why changes at the top of Schroders are causing a stir

### No chance for quiet evolution amid revolution

Under other circumstances, the news that Mr Win Bischoff is to succeed Mr George Mallinckrodt as chairman of Schroders, the UK investment bank, might not attract much attention. "I would be very surprised if it came as a surprise to anyone here. It is totally evolutionary," said Mr Mallinckrodt yesterday.

But in the week after S.G. Warburg's announcement that it intends to merge with Morgan Stanley, the move is likely to renew speculation about Schroders' future. In particular, it begs the question of whether Schroders will become a fully integrated investment bank by acquiring a UK broker.

Schroders already distributes equity in the US through its wholly-owned subsidiary Wertheim Schroder, but has not yet followed Warburg and others in acquiring UK distribution. Its conservative policy during the Big Bang deregulation of the City in 1986 has served it well, but could change.

"We were asked at the time of Big Bang, 'Where does that leave Schroders?' This is another Big Bang, a global one, and hopefully we will answer the question correctly," says Mr Bischoff, who has helped Mr Mallinckrodt to set Schroders' strategy since their dual appointment in 1984.

These questions are partly prompted by its rapid growth between 1984 and 1993. Net asset value more than quadrupled and staff grew from 2,680 to 3,911. It has also gained plaudits from analysts for its relatively low exposure to volatile trading income.

Yet it remains collegial, with all but one vote in 10 years in the group executive committee



From left: George Mallinckrodt, who is to be succeeded by Win Bischoff, with Peter Sedgwick

being unanimous. "We are not a bunch of yes men. Debate is vigorous, but when we make a decision we stick to it," says Mr Peter Sedgwick, head of its asset management arm, who is to become vice-chairman.

One reason for what Mr Mallinckrodt calls "a partnership feeling" is that it remains largely controlled by the Schroder family, which holds more than 40 per cent of its equity. One token of this is Mr Mallinckrodt, who is married to the sister of Mr Bruno Schroder, the leading family shareholder.

Mr Mallinckrodt says having

the backing of shareholders who "have been through some substantial vagaries in the past 10 years" helps to give the bank stability, although Mr Bischoff emphasises that stability has been combined with sufficient financial strength to finance growth out of earnings.

Its investment management arm has expanded funds under management to \$60bn (\$86m). Mr Sedgwick argues that it has already achieved some of the inroads into the US pension fund market which has been cited as a benefit of merger for Mercury Asset Management, which is 75 per cent owned by Warburg.

Yet management stability will

now be tested. As the bank has grown, the management task has become more complex. It now includes overseeing Wertheim Schroder, which employs 1,200 people, as well as expanding operations in the Asia Pacific and other emerging markets where Schroders is strong.

Mr Bischoff argues that Schroders cannot simply sit back with its current mix of business. "Once you say to yourself that you can stop a strategy of growth, you're on a slippery slope."

But he says it would be "mathematically impossible" to sustain recent growth rates.

Schroders' record of ignoring siren voices may give it more chance than others of avoiding pitfalls in the second Big Bang. Yet it will have to pick its way carefully to maintain growth without committing errors and incurring the cost burdens that weighed down Warburg.

## Tiphook agrees a \$12m US settlement with bondholders

By Christopher Price

Tiphook, the transport leasing group, yesterday announced that it had reached a \$12m settlement of a lawsuit being brought by some of the group's US bondholders. The agreement will go before a US federal court within the next two weeks for approval.

The bondholders, who started their legal action last January, had been seeking \$700m, the amount Tiphook raised from three tranches of bond issues between November 1992 and April 1993. They claimed that they were sold Tiphook bonds and shares on the basis of "materially false and misleading" information. Shortly after the final bond prospectus was issued, Tiphook announced that interim profits would be some 20 per cent below those previously indicated. The company yesterday denied

claims made by the bondholders, that the final bill for Tiphook would be "several million dollars higher", owing to modifications agreed on how the bonds are structured.

Mr Leonard Barrack, of Barrack, Rodos and Baccine, lead attorneys to the bondholders, said: "These are non-cash benefits to the bondholders which will be agreed to over the next two weeks, prior to the final signing of the settlement papers." He added: "Given the financial situation of this company, we are happy with the result."

Tiphook said that the case resolved one of the biggest financial uncertainties hanging over the company. "As far as we are concerned the \$12m settlement is the end of all outstanding claims against the group in relation to the class action."

The company also stated that

its half-year results, due to be announced on Thursday, would show improved trading leading to a small operating profit.

However, it also warned that the results "are likely to incorporate further exceptional provisions," and "after payment of interest the company will report a loss."

Company sources said that group debt, currently standing at \$512.5m, would be little changed, as would its hefty interest bill, which for the year to April 90 was \$76m (\$124m). The group's pre-tax losses for the year were \$231.1m.

Tiphook refused to comment on the financial affairs of Mr Robert Montague, its chief executive, who is facing a petition for bankruptcy. Royal Bank of Scotland is seeking repayment of its outstanding loans, worth in the region of £2.5m.

## MAM may keep independence

By Norma Cohen, Investments Correspondent

S.G. Warburg and Morgan Stanley are discussing arrangements which would maintain their fund management arms as two separate companies even if a merger between the two investment banks goes ahead.

Top officials of the two fund management companies are understood to be meeting today to discuss the structure.

A merger between Warburg's 75 per cent-owned asset management company, Mercury Asset Management, and Morgan Stanley Asset Management had been part of the deal's rationale.

It is thought that there have been concerns within MAM about the possible loss of autonomy.

Currently, MAM has its own board and its own executive committee. Although Mr Hugh Stevenson, MAM chairman, would probably join the board of the combined Warburg/Morgan Stanley group, it remains unclear how MAM would maintain its independence.

"They have more power as two separate entities," said one official involved in the talks. "As time goes by, we may decide to merge," the official said, adding that the senior managements of both firms preferred to see how an association worked before seeking full integration.

It is understood that talks have been going on between the two fund management arms for about a month and that senior officials on both sides would prefer to

keep the organisations separate.

Several MAM clients, who are also shareholders, said maintaining MAM's independence was a primary concern. "I would like to see that they are not wholly owned by this company," said one. "If they are not operationally independent, all sorts of problems could come up."

Maintaining MAM as a separate shareholder would ease the pressure on Warburg and Morgan Stanley to make an offer to the holders of the 25 per cent of the company Warburg does not already own. It is understood that Morgan Stanley would prefer that a minority "rump" Warburg did not continue for a long period of time.

Lex, Page 18; Background, Page 29

## Bavarian bank limits trading damage

By Andrew Fisher in Munich

Bayerische Vereinsbank yesterday rounded off the autumn reporting season of Germany's big banks by producing results which showed a greater resilience to this year's tough trading conditions than most of its competitors.

In spite of a collapse in profits from trading on its own account - caused by the weakness in bond markets - group operating profits for the first 10 months were only 2 per cent lower, at DM901m (\$571m), than in the same period of 1993.

Higher mortgage lending and lower risk provisions kept the decline in check.

Only its Bavarian rival, Bayerische Hypo-Bank, produced comparable results. Its operating profit also eased by 2 per cent to DM807m. Deutsche Bank reported a 15 per cent drop in operating profits to DM3.6bn, with Dresdner Bank 17 per cent lower at DM1.5bn and Commerzbank down by 27 per cent to DM650m.

"The Vereinsbank group has held up well in a difficult environment," said Mr Albrecht Schmidt, chairman. Continued growth in mortgage lending was the main force behind a 14 per cent increase in the interest surplus, to DM2.8bn, though property financing had lost some of its strength this year.

Commission earnings were 1 per cent lower at DM654m, mainly because of weaker securities markets. After an 11 per cent rise in operating expenses to DM2.8bn, including heavy spending on information technology, partial operating profits (excluding own-account trading) were 10 per cent higher at DM1.8bn.

Sharply eroding the bank's performance was the collapse in trading profits on its own account. These were 98 per cent lower at DM6m - after a loss at the six-month stage - as a result of bond market weakness. Mr Norbert Juchem, a director, said the bank changed its trading strategy in May as interest rates kept rising. "We woke up from our interest rate sleep."

Operating profits benefited, however, from a 12 per cent fall in risk provisions to DM683m. Mr Schmidt said the bank had made high provisions in previous years and could thus set aside less now. German insolventcies were still on the increase, although economic recovery had slowed the trend.

Shephard  
DESIGN MANUFACTURE  
CONSTRUCTION  
of value  
GROUP

This announcement appears as a matter of record only.  
November 1994

**CHF 130,000,000**  
Acquisition and Working Capital Facilities  
to support the acquisition of

**EBEL**  
Ebel S.A.  
an acquisition arranged by  
**INVESTCORP**

Arranger  
**Bankers Trust International PLC**

Lead Managers  
**Bankers Trust Company**  
**The Mitsubishi Trust and Banking Corporation**  
**Dresdner Bank AG**  
**Westdeutsche Landesbank Girozentrale**

Senior Manager  
**Bank of Scotland**

Managers  
**Barclays Bank PLC**  
**Société Générale**

Participant  
**Credit Suisse**

B Note Lenders  
**Merrill Lynch Senior Floating Rate Fund, Inc. and Senior High Income Portfolio, Inc.**  
**Van Kampen Merritt Prime Rate Income Trust**

Agent  
**Bankers Trust Company**  
Member of SFA

## INTERNATIONAL COMPANIES AND FINANCE

## UBS denies wrongdoing in vote

By Ian Rodger in Zurich

Union Bank of Switzerland yesterday dismissed suggestions that it had done anything improper to win its board's controversial share unification proposal at an extraordinary general meeting last month.

Two leading Swiss newspapers said at the weekend that the recent discovery of some large off-market transactions made during October and November in UBS registered shares raised questions about the bank's role in the market during that period.

UBS confirmed that one of its subsidiaries was the buyer of 1.45m registered shares on October 28 in "a normal options deal". At that day's

closing price, those shares were worth nearly Sfr400m (\$239.3m). UBS did not comment on a 2.5m-share deal on October 17 or a 946,000-share transaction on the day of the extraordinary general meeting.

"There were some transactions in the normal process of business, but we have done nothing against the law," UBS said yesterday.

Mr Martin Ebner, chairman of BK Vision, the investment fund appealing against the share unification scheme, said his BZ Bank, a market-maker in UBS securities, was not involved in any of the transactions.

He suspects that UBS directors secured votes for the EGM by having the bank or its affiliate

write option deals for large registered shareholders at favourable terms. Such deals would remove the risk of retaining the registered shares but leave the holder still able to vote them.

Mr Nikolaus Senn, UBS chairman, said at the EGM that the bank had only entered into normal agreements and fulfilled normal contractual conditions. "In no case did we influence the vote. All larger transactions were checked by our internal auditors," he said.

In the end, the UBS board won by only 65,449 votes out of 31.6m represented at the meeting. Under its plan, the registered shares would be converted into bearer shares on terms that eliminate their

extra voting power. BK Vision has obtained an injunction blocking its implementation.

In the past year, the registered shares have traded at an effective premium to the bearer shares because BK Vision is contesting the bank's governance.

The question that is being asked in Swiss financial circles is why anyone, other than BK allies, bought UBS registered shares during October and November. UBS directors insisted they would win the two-thirds majority necessary to approve their proposal. If that forecast was accurate, the price of the registered shares was certain to fall about 15 per cent after the EGM, to parity with the bearers.

## Cariplo emerges as contender for Rolo

By Andrew Hill

Potential suitors for Gruppo Bancario Credito Romagnolo (Rolo), the Bologna-based banking group, continued to stir up speculation yesterday about a possible counter-bid for the bank.

Credito Italiano (Credito), the Milan-based bank, formally launched its £20,000-a-share bid for Rolo at the weekend. The offer for 65 per cent of the company will open on December 19 and run until January 18. If shareholders accept the offer, Credito will have to spend nearly £2,800m (\$1.7bn).

Rolo has deliberately left itself open to possible counter-bids, and attention is now focused on Cariplo, the unquoted Italian savings bank, which is said to be preparing an alternative offer in alliance with IMI, the Italian financial services and banking group.

Without confirming those rumours, Mr Sandro Molinari, Cariplo's chairman, indicated yesterday that there would "certainly" be more news before Christmas.

Under Italian takeover rules, Cariplo has until the end of the first week in January to launch a counter-bid. It would have to be pitched at least 5 per cent higher than the Credito bid, both in terms of the price per share, and the overall amount offered.

Mr Gianguglielmo Sacchi Morandi, chairman of Rolo's local rival, Cassa di Risparmio di Bologna (Carisbo), said yesterday that his bank would also be ready to take part in an alternative bid. However, he said Carisbo had not yet talked to Cariplo about making a friendly approach to Rolo.

Rolo and Carisbo have cross-shareholdings in one another of just over 3 per cent. Rolo originally planned a merger with CAER, the parent company of Carisbo, as a defence against Credito's first, hostile offer. Those plans were dropped 18 days ago, when Rolo's chairman said that Credito's plans for a higher offer were an improvement on the initial approach.

## Consortium issues bid for Italian steel group

By Andrew Hill in Milan

A Franco-Italian consortium yesterday issued a bid for Iva Laminati Piani (ILP), Italy's state-owned flat steel company. The bid opened what should be the final phase in the break-up and privatisation of Italy's state steel industry.

The consortium is headed by Lucchini, the private Italian steel producer, in alliance with Usinor Sacerlo, the French steelmaker, and Bolmat, a company headed by two Italian steel traders.

The value of the bid was not revealed, but it is understood that Lucchini has a dominant stake in the consortium. Lucchini and Usinor made their

offer through their jointly-owned company, Lubrix.

IRI, the state holding company which owns ILP, would not say whether other offers were tabled before yesterday's noon deadline.

Mr Emilio Riva, the Italian steel magnate, was considered the most likely counter-bidder. Riva made a conditional offer for ILP at the beginning of this month with Tarnoff, a consortium of local entrepreneurs, but it was withdrawn when IRI announced it wanted to remain open to other offers.

IRI is expected to evaluate the offer at a board meeting on Thursday, in the hope of striking a deal by the end of the year, the deadline set by Italy's

European Union partners for the privatisation of the Italian steel industry. If IRI and its advisers are not happy with the original offer they could call for new bids, or open private negotiations.

The Franco-Italian bid follows weeks of talks set in motion by Mr Bruno Bolfo and Mr Vittorio Malacalza, who head Duferco, a steel trading company, and Bolmat.

They had originally indicated that a number of international steel producers including Bethlehem Steel of the US, Dofasco of Canada, and CSN of Brazil, were interested in buying ILP but apparently none was prepared to join the final consortium.

## Banco Santander may sell Ebro stake

By Tom Burns in Madrid

Banco Santander is believed to have offered a 10 per cent stake in Ebro, the leading Spanish food company, to Tabacalera, the state-controlled tobacco conglomerate. The move could signal renewed foreign assaults on the country's sugar sector.

Santander denied it had approached Tabacalera, which owns 4.6 per cent of Ebro, although it said it was seeking to dispose of its stock in the profitable sugar and rice producer.

The offer to the government's tobacco group was, however, confirmed by well-placed market sources, who viewed it as a tactical move by Santander before placing the

stake with a foreign group. Tabacalera is understood to have told Santander it could not increase its shareholding because it was restructuring the group and concentrating on its core tobacco business.

"Santander talked to Tabacalera, but it was merely being deferential with the government before seeking a buyer abroad for the Ebro stock," said Mr Joan Bastos, managing director of Madrid brokers Ibersecurities.

The 10 per cent shareholding in the food company, worth Ptas7.2bn (\$56m) at current market prices, had been owned by Mr Javier de la Rosa, the Barcelona financier and former chief executive of the Kuwait Investment Office (KIO) in Spain, who was imprisoned

pending fraud charges in October. Santander took the stake when it executed outstanding loans to Mr de la Rosa following his arrest.

The clear signal from Santander, the leading domestic banking group, that it is not interested in being an Ebro shareholder, and Tabacalera's reported rejection of the equity offer will not escape European groups such as Saint-Louis of France and the UK's Tate & Lyle.

The two groups were recently blocked by the government when they attempted to increase their minority joint stake in General Azucarera, Spain's second-ranked sugar company, through an agreed bid for a controlling shareholding in the company, owned by

Banco Central Hispano, BCH.

The government said it did not want see Azucarera in foreign ownership, in the interests of protecting the domestic sugar quota. This argument does not, however, apply to Ebro, which is already partly foreign controlled. Its main shareholder, with 36.5 per cent of the equity, is Grupo Torras, the KIO's Spanish investment arm.

The KIO announced plans two weeks ago to write off Grupo Torras debts of Ptas18.4bn to bring the investment arm out of receivership. The Kuwaiti group is reviewing its long-term strategy in Spain, and the re-think will focus closely on its plans for Ebro, the crown jewel of its Spanish investments.

## Northern Electric lifts interim payout 30%

By Michael Smith in London

The strong financial performance of the regional electricity sector was highlighted yesterday when Northern Electric lifted its interim dividend by 30 per cent and Eastern Group by 25 per cent.

Northern's increase, by 2.2p to 8.6p, is the second highest in this year's electricity results season. All six England and Wales regional companies which have reported so far this year have lifted dividends by

more than 20 per cent. Eastern's dividend rose to 8.25p from 6.6p.

The payouts, which have come on top of healthy profit increases of 20 per cent or more, will increase the political controversy surrounding the companies.

The Labour party has called for a "windfall profits" tax on utilities, arguing that the power companies were sold off at too cheap a price four years ago and have been not been regulated rigorously enough

since then. Political debate is likely to become more heated before the likely flotation of the National Grid next May or June. The government is opposed to a windfall tax, but is under pressure to act on what many see as the power companies' excessive profits.

Northern, based in Newcastle upon Tyne, said profits for the six months to September 30 were £63.4m (\$89.9m), a 20.5 per cent increase.

Eastern Group, based in Ipswich, reported a 27 rise in

pre-tax profits to £98.1m.

Both companies said the high dividend increases were made possible by recent buy-backs of their shares. Northern has bought 10 per cent of its shares and Eastern 5 per cent. Buy-backs allow companies to lift dividends because there are fewer shares in issue.

Northern said its underlying dividend increase was 18 per cent while Eastern said total dividend payments would rise 19 per cent.

Lex, Page 18; Details, Page 26

## IFI posts L175bn at halfway

By Andrew Hill

IFI, the quoted Italian holding company controlled by the Agnelli family, yesterday reported a consolidated profit before tax of L175bn (\$107m) for the six months to September 30.

It is the first time IFI has presented consolidated figures for the half year so there is no comparative figure for the first six months of 1993-94.

For the whole of 1993-94, IFI recorded a consolidated loss of L285bn, mainly because of

heavy losses at Fiat, the automotive and industrial group.

The absence of a dividend payment by Fiat hit IFI parent company profit in the first half. It fell to L37.3bn before tax from L155bn a year earlier.

IFI controls 30 per cent of Fiat, including an indirect stake through the Agnelli's other quoted holding company, IRI.

The company said since September 30 it had realised a parent company capital gain of L84bn on the conversion of

bonds into shares in Fiat and Unicom, the cement subsidiary, and had received a 1994 dividend of L4bn from Enx, the French investment company.

IFI said net parent company profit for 1994-95 was likely to be lower than the L100.4bn profit in the previous year, but enough to allow a dividend payment at least equal to the 1993-94 payout of L30.3bn.

More than 80 per cent of IFI's shares are controlled by the private Agnelli holding company.

## Stanhope to seek debt standstill

By Simon London in London

Stanhope, the UK property developer on the brink of collapse, will today ask banks meeting to decide its future for a debt standstill of up to three years.

The company was last night trying to finalise details of a deal which would offer the banks the prospect of full repayment of their £140m (\$218.4m) loans, with interest, at the end of a standstill period.

Stanhope's existing loan facility runs out next Monday. The 16 banks, led by Barclays, must decide whether to

appoint receivers or give the company more time to come up with an acceptable rescue package.

The other rescue proposals for Stanhope come from British Land, the property investment company headed by Mr John Ritblat, and Postal, the post and telecommunications pension fund run by Mr Alastair Ross Goobey.

Under the latest proposal, Stanhope's estimated £5m-£10m a year running costs would be met during the standstill period by an unknown investor in return for an equity stake.

The total cost of funding the company through the period

would be £25m-£30m, against a current market capitalisation of less than £20m.

Before giving Stanhope more time to finalise the plan, though, the banks will want to know the identity of the investor, and be given assurances that sufficient working capital can be found.

Stanhope's main asset is its 50 per cent stake in Broadgate Properties, which owns much of the Broadgate and Lodge office developments in the City of London.

According to Broadgate Properties' last accounts, published in October, its assets were valued at £1m and Stanhope's stake at £16m.

## HUNGARIAN INTERNATIONAL BANK LTD

LONDON

The board is pleased to announce for the year ended 30th September 1994 an audited pre-tax profit of \$4,395,304. Extracts from the consolidated balance sheet are:

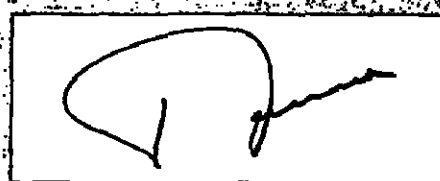
Issued fully paid capital	22,900,000
Reserves	25,416,353
Consolidated primary capital	47,416,353
Consolidated balance sheet total	251,548,645

During 1994 the group maintained a high level of liquidity and low gearing:

Liquidity	43.99%
Primary capital/total assets	18.85%

From 8th December 1994, shareholdings are:

National Bank of Hungary	93.18%
National Savings and Commercial Bank Ltd	6.82%



Dr. J. Rajta, President &amp; CEO

The above information is extracted from 1994 audited report and accounts. To receive a copy of the 1994 report and accounts contact the Company Secretary on 0171-606 5371 or write to: Finance House, 95 Gresham Street, London EC2A 3BH.

SOCIÉTÉ GÉNÉRALE  
QUALITY OF RESEARCH AND EXECUTION  
ON FRENCH EQUITIES RECOGNISED AGAIN

France: equity research		
Rank	Firm	Score
94 (93)		94 (93)
1 (1)	Chevreux de Virieu	40 (49)
2 (4)	Société Générale	37 (23)
3 (8)	James Capel	34 (8)
4 (3)	Exane	33 (-)
5 (5)	Barclays de Zoete Wedd	28 (-)
6 (2)	SG Warburg	24 (39)
7 (11)	Enskilda	13 (7)

France: economic research		
Rank	Firm	Score
94 (93)		94 (93)
1 (1)	Société Générale	11 (22)
2 (-)	Crédit Lyonnais	9 (-)
3 (-)	James Capel	8 (-)
4 (-)	Barclays de Zoete Wedd	8 (6)
5 (4)	Chevreux de Virieu	6 (10)
5 (-)	Exane	6 (-)

France: equity execution		
Rank	Firm	Score
94 (93)		94 (93)
1 (5)	Société Générale	13 (9)
2 (1)	Chevreux de Virieu	10 (24)
3 (3)	SG Warburg	9 (15)
4 (-)	Exane	6 (-)

Source: Euromoney/Global Investor.

The 1994 Euromoney/Global Investor survey, in which major investors took part, has recognised the quality of our French research and execution with an even higher ranking than last year.

We are particularly pleased that the fund management community has recognised the significant progress made by Société Générale.

For further information please contact Hugh Hughes at Société Générale Equities International in London on 0171-638 9000.



SOCIÉTÉ GÉNÉRALE EQUITIES &amp; DERIVATIVES

Société Générale Equities International Limited is a member of the Securities and Futures Authority and the London Stock Exchange.

سكاي من الاموال





## INTERNATIONAL COMPANIES AND FINANCE

## Former Macy chief moves to Woolworth

By Richard Tomkins in New York

Woolworth, the troubled US store group, yesterday pulled off a coup by securing the services of one of the most highly regarded figures in US retailing: Mr Roger Farah, formerly chief operating officer of the R.H. Macy department store group.

Mr Farah, 41, is to become Woolworth's chairman and chief executive. He faces turning around a company that reported six consecutive quarters of losses before making a small profit in the latest quarter.

Before joining Macy, Mr Farah spent

three years at Federated Department Stores, the US retailing group that owns the Bloomingdale's chain. As head of the group's central buying and product development arm, he earned a reputation as a skilful merchandiser.

When Mr Farah announced he was leaving Federated for Macy, Federated tried to block his move with a lawsuit claiming breach of contract. The companies settled out of court, and Mr Farah began working for Macy in July.

Two weeks later, Macy, which had been operating under bankruptcy protection since January 1992, agreed to merge with Federated, so Mr Farah,

who had alienated Federated by his perceived disloyalty, had to start looking for another job.

At Woolworth, Mr Farah will replace Mr John Adams, an outside director who had been acting as chairman and chief executive pending the replacement of Mr William Lavin, who previously held both posts.

Mr Lavin was stripped of the chairmanship in May after it was discovered the company had falsified some of its quarterly results to make losses look like profits. He remained as chief executive, but left the company in October.

Woolworth has been trying to

improve its financial performance by cutting back on its fading five-and-dime store operations and diversifying into specialty retailing. The strategy has failed to yield the expected results.

Yesterday, Mr Adams said Mr Farah had a record of accomplishment, particularly in growing businesses. "We are looking forward to benefiting greatly from his leadership and his merchandising expertise". Woolworth's shares were up 4% at \$13.75 at midday.

Mr Adams, the chief US discount store group, yesterday announced it was eliminating 900 full-time equivalent jobs at its Troy, Michigan headquarters.

## Haitai buys 17.2% of Korean audio group

By John Burton in Seoul

Haitai, the South Korean food group, has taken management control of International Korea Electronics (Inkel), the country's leading audio company, as part of its strategy of diversifying into electronics.

Haitai bought 17.2 per cent of Inkel from Mr Cho Dong-sik, its founder and largest shareholder, for an estimated Won200m (\$155.2m).

Inkel has 25 per cent of the domestic audio market. It exports to the US and Europe under the Sherwood brand name following its purchase of the UK audio company.

Inkel has come under financial pressure due to rapid production expansion and diversification into telecommunications. Sales have fallen sharply to Won125bn in the first 10 months of this year, against Won235bn for all of 1993, due to increased competition.

Operating profits, which were Won2bn last year, have been affected by a price-cutting campaign by rival companies. The takeover of Inkel is meant to improve the performance of Haitai Electronics, which also manufactures audio equipment.

## Brewer posts NZ\$93.2m loss

By Terry Hall in Wellington

DB Group, New Zealand's second-largest brewer which is controlled by Dutch and Singaporean brewery interests, yesterday announced a NZ\$93.2m (US\$69.4m) loss for the 16 months to September 30, mainly due to its involvement in Australia's largest pub group, Whitbread, with redundancy and payments, accounted for NZ\$113.2m.

Operating profit was NZ\$29.4m compared with NZ\$16.6m the previous 12 months, for a net after-tax loss of NZ\$93.2m, against a NZ\$24.6m loss. Sales of NZ\$672.5m compared with NZ\$761.45m.

## Seven Network leaves TV group

By Nikk Tait in Sydney

Seven Network, one of Australia's smaller commercial TV networks, is to withdraw from the Optus Vision consortium, formed a few months ago to build a national cable network across Australia.

Seven's involvement in the consortium - which includes Mr Kerry Packer's Publishing & Broadcasting group and Optus, the telecommunications carrier - was controversial, given that 15 per cent of Seven's shares are held by Mr Rupert Murdoch's News Corporation, and another 10 per cent by the government-owned Telecom group. News and Telecom have formed a consortium to build a rival national cable pay-TV network.

Seven said its withdrawal was prompted by the federal government's stance over the regulatory framework for broadband networks, announced last month. Seven said it considered the new rules had "marginalised the Optus Vision business opportunity".

Some commentators suspect that Seven's withdrawal heralds the collapse of the Optus Vision consortium.

Its future was thrown into doubt when Mr Michael Lee, the federal minister for communications, said he would not allow monopolies in cable infrastructure and would not act to stop geographical duplication of the networks planned by Optus Vision and Telstra. P&B has withdrawn from a potential A\$318m (US\$240m) investment in Optus as a result.

© Australia Media, the fledgling company which has promised to provide Australia's first pay-TV service at the beginning of 1995, said it planned to raise about US\$200m through an issue of senior discount notes in the US. Merrill Lynch has been retained to handle the public offering, which is expected to take place in the new year.

Australia said the proceeds would be used to fund a portion of the costs of rolling out subscription broadcast TV services.

## Soros unit agrees to buy Indian stakes

By Shiraz Sidhu in New Delhi

The Chatterjee group, an Indian affiliate of Soros Fund Management, has signed an agreement to acquire a 25 per cent stake in United Breweries and McDowell, two flagship companies of the Bangalore-based UB conglomerate, for Rs2.25bn (\$71.7m). The agreement says the Chatterjee group will acquire the equity by sale and/or private placement of shares and not by the sale of warrants.

The companies have agreed to jointly develop the globalisation and expansion of United Breweries' brands of beers and spirits, particularly in the Pacific Rim countries, also to protect and promote UB's beer and spirits in India. The UB group has a 29 per cent market share of the Rs50bn Indian liquor industry, and commands

32 per cent of the beer market with its Kingfisher brand.

The understanding says Mr Vijay Malviya, the chairman of the UB group will continue to manage the activities of the group. The Chatterjee group will have two representatives on the board of the company to contribute to the company's global strategies.

UB group has interests in brewing, distilling, pharmaceuticals, engineering, fertilisers and plastics in India. The company recently announced plans to build a brewery in Myanmar, Burma, and acquire three breweries in China, besides signing an agreement with Carlsberg International to produce Carlsberg beer in India.

Soros Fund Management, promoted by Mr George Soros, one of the world's largest fund managers, manages more than \$12bn in funds.

## Plasterboard group rejects takeover bid

By Claire Gascoigne in New York

National Gypsum, the second-largest US maker of plasterboard, has rejected a \$940m hostile bid from Delcor, an investor-group led by the company's non-executive chairman Mr C.D. Spangler.

A special committee of the board said the proposed price of \$43.50 a share was "inadequate" and the proposal "highly conditional". National Gypsum's shares were down \$1.75 at \$39 at midday.

Delcor, a division of investment company Golden Eagle Industries, owns 19 per cent of National Gypsum, which emerged from Chapter 11 bankruptcy last autumn.

It is supported in its bid by the North Carolina-based investment bank First Union Corporation and NationsBank. The bid is conditional on Delcor "satisfying itself" on National Gypsum's liability for asbestos claims. A trust fund was set up when the company emerged from bankruptcy to cover such claims.

Lafarge Coppée, the French building materials group which owns 10 per cent of National Gypsum, recently rejected a joint bid, although it is not clear whether it will be actively opposing it.

It had been seen as a possible partner after working closely with Delcor to acquire the stake last year.

Mr Allan Cecil, corporate spokesman for National Gypsum, said the company was not talking to any other potential bidders.

## Canfor in all-share offer for forestry rival

By Bernard Simon in Toronto

The rationalisation of Canada's forestry industry is poised to take a big step forward with an all-share bid by Vancouver's Canfor for Slocan Forest Products, also based in British Columbia.

Canfor offer values Slocan at about C\$715m (US\$515m), or C\$18 a share, which is one-third higher than Slocan's closing price on the Toronto stock exchange last Friday.

Canfor is Canada's biggest lumber company and second biggest pulp producer. Its flagship is the Howe Sound pulp and newsprint mill north of

Vancouver, a joint venture with New Oji Paper of Japan. Slocan's business centres on lumber and it has cutting rights to 3.7m cubic metres of timber a year.

Its shareholders would be offered 0.555 Canfor shares for each Slocan share. The offer is subject to a minimum acceptance of 75 per cent.

Slocan had not responded to the unsolicited offer by midday yesterday. Its shares are widely held, with its chairman and chief executive, Mr Irving Barber, holding a 9.5 per cent stake.

Canfor said the combination would increase its wood and

fibre self-sufficiency, strengthen its marketing clout and offer a better balance between solid wood products, pulp and newsprint.

The combined company would have posted sales of C\$1.6bn in the first nine months of this year, with cash flow of C\$188m.

The forestry industry's fortunes have improved in the past year, on the heels of unexpectedly sharp rises in pulp and paper prices. Canfor earned C\$28.7m in the third quarter, compared with a C\$7.9m loss a year earlier. Slocan's profit has surged to C\$25.5m from C\$10.1m.

However, many companies have been weakened by the protracted recession of the early 1990s and by heavy investments in anti-pollution equipment and other modernisation projects.

The Canadian industry has been especially slow to modernise, leading to predictions of an extensive shake-up as companies seek to maintain their competitive edge.

In one of the biggest deals to date, Slocan joined forces a year ago with Domolux, a Quebec-based producer, to buy Fily Forest Products, a troubled lumber and newsprint producer.

## Wise Stores files for protection

By Robert Gibbons in Toronto

Wise Stores, an eastern Canadian retail chain with 126 units, is filing for protection from creditors. The move results from its 1992 acquisition of Peoples Stores from Marks & Spencer Canada, part of the UK stores group.

Wise, a family-controlled company operating mostly in smaller cities, still owes C\$12.7m (US\$9.2m) to M&S under the terms of the 1992 leveraged buy-out of Peoples Stores.

It said M&S, a secured creditor, had obtained a court order naming an interim receiver for Peoples. M&S had agreed last August to delay loan repayments until July 1995.

## SmithKline sees another wave of pharmaceutical mergers

By Daniel Green

Another wave of mergers and acquisitions will effect the pharmaceutical industry as mid-sized pharmaceuticals succumb to larger competitors better able to compete with changes in the healthcare industries, Mr Jan Leschly, chief executive of SmithKline Beecham, the pharmaceutical company, said yesterday.

He was making the long-awaited account of progress in integrating the two US companies that SmithKline bought this year for \$5.2bn - DPS, the drug distributor, and Sterling Health, the over-the-counter medicine maker.

The acquisitions laid the ground for the company's transformation into a broadly-

based supplier of human healthcare whose customers paid for healthcare, not doctors, said Mr Leschly.

Mr Jerry Karabelas, SmithKline's president of North American Pharmaceuticals, said there had been "faster growth than expected" at DPS. This was the more controversial of the acquisitions, which cost \$2.5bn in May.

The deal was criticised as too costly for a small company with uncertain growth prospects and a fragile customer base.

Mr Karabelas said DPS's customer base had grown 27 per cent in eight months. New corporate customers for which it helps manage the cost of buying medicines included Disney, the entertainment company, Merrill Lynch, the US secur-

ties house, and the "very lucrative" United Mineworkers Union, which spent \$100m a year on drugs for retired miners.

He said DPS was likely to benefit as companies, which paid for their employees' healthcare, sought to control costs more tightly.

The acquisition of Sterling Health, which brought SmithKline its first OTC analgesic, Panadol, would help the company grow in developing markets, said Mr Harry Groome, chairman of SmithKline Beecham Consumer Healthcare.

SmithKline is second biggest foreign pharmaceutical company in China and expected to be number one in 1995, said Mr Jean-Pierre Garnier, chairman of SB Pharmaceuticals.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / December 1994



U.S. \$500,000,000

Hellenic Republic

9 3/4% Bonds Due November 28, 1999

CS First Boston

Salomon Brothers Inc

Bear, Stearns & Co. Inc.

Citicorp Securities, Inc.

Deutsche Bank AG London

Merrill Lynch & Co.

Morgan Stanley & Co.

Nomura Securities

UBS Limited

ABN AMRO Bank N.V.

Bank Bruxelles Lambert S.A.

BNP Capital Markets Limited

Chase Investment Bank Limited

Credit Lyonnais Euro-Securities Ltd

Daiwa Europe Limited

Goldman, Sachs & Co.

HSBC Markets Limited

Lehman Brothers

J.P. Morgan Securities Ltd.

Paribas Capital Markets

Smith Barney Inc.

The activities of the Underwriters in connection with this transaction are jointly led by CS First Boston and Salomon Brothers Inc.

## ARBITRAGE

Are you interested in potentially substantial stock market trading profits? We offer a unique performance related service. Contact: Arbitrage Dept. Michael LaRoc Partnership Ltd (Member of SFA)

Tel: 071 493 7050 Fax: 071 491 8998

## DO YOU WANT TO KNOW A SECRET?

The U.S. Gann Seminar will show you how the markets REALLY work. The amazing trading techniques of the legendary W.D. Gann can increase your profits and control your losses. Now? That's the secret. Ring 081 474 0080 to book your FREE place.

Signal

130+ software applications  
RT DATA FROM \$10 A DAY  
INTRA-DAY SOFTWARE GUIDE  
Call London 44 + (0) 7 231 3556  
for your guide and Signal price list

CITY INDEX

The Market Leaders in speed trading - Financial and Stock. For a brochure and an account application form call 071 281 3567. Accounts are currently opened within 72 hours. See our up-to-date prices B.L. in 7p.m. on Internet page 005

Traded Options Software  
INDEXIA  
Tel: (0442) 878015 Fax: (0442) 878034

REUTERS 1000  
24 hours a day - only \$100 a month!  
LIVE FEEDS. CMA DIRECT TO YOUR PC  
Fax 071 931 9100  
071 931 9100

Up to 15% off electricity  
Powerline  
0121 423 3018

FOREX  
Sovereign (Forex) Ltd.  
24hr Foreign Exchange  
Margin Trading Facility  
Competitive Prices  
Daily Fax Service  
Tel: 071 931 9108  
Fax: 071 931 7114  
4th Building, Police Road  
London SW1V 0SE

U.S. \$750,000,000  
Lloyds Bank Plc  
(Incorporated in the UK)  
Primary Capital Undated  
Floating Rate Notes  
(Series 1)  
For the six months December 13, 1994 to June 13, 1995 the Notes will carry an interest rate of 7.125% per annum with a Coupon Amount of U.S. \$350.21 payable on June 13, 1995. By: The Lloyds Bank, N.A. London, Agent Bank

TRANSWORLD BOND TRUST  
FCP  
2, Boulevard Royal  
LUXEMBOURG  
DIVIDEND ANNOUNCEMENT  
TRANSWORLD BOND TRUST will pay out a dividend of USD 0.20 per share on December 19, 1994 to each unit. Shares are traded ex-dividend as from December 12, 1994.  
The Board of Directors  
Transworld Bond Trust Management Company

سكرا من الراسل



FINANCIAL TIMES TUESDAY DECEMBER 13 1994

# Seven Network leaves TV

By Mike Fort in Sydney

Seven Network Australia's decision to leave the free-to-air television market and become a pay-TV station has been described as a "bold move" by industry observers.

The move comes as the network faces a decline in its audience share and a loss of advertising revenue. It is the first time a major Australian free-to-air network has made such a move.

Seven Network's decision to leave the free-to-air market and become a pay-TV station has been described as a "bold move" by industry observers. The move comes as the network faces a decline in its audience share and a loss of advertising revenue. It is the first time a major Australian free-to-air network has made such a move.

# Soros unit again buy Indian stock

By Mike Fort in New Delhi

The hedge fund unit of Soros Fund Management has again bought Indian stock, this time in the form of a large stake in the Indian stock market.

The move comes as the unit has been successful in its previous investments in the Indian market. It is the first time the unit has bought Indian stock since its initial investment in the market.

# INFUND

and the Industrial Development Corporation of India (IDCI) has agreed to provide a loan of 20,000,000 to the company.

The loan is for the purpose of financing the company's operations and is to be repaid over a period of 10 years.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

The company has also received a loan of 10,000,000 from the IDCI for the purpose of financing its operations.

هكذا من الامم



Approved by Morgan Stanley & Co. International Limited, a member of the Securities and Futures Authority. Morgan Stanley is a registered service mark of Morgan Stanley Group Inc.

## You want to attract a world of investors — but only of a certain stripe.

Finding enthusiastic investors for your privatisation is important. Finding *serious* investors is imperative. For they are the ones who will form an ideal shareholder base — global, diverse, stable yet capable of growth.

That's why you selected a firm that brought you a comprehensive plan for identifying the right mix of investors. They began by coordinating a global syndicate which would provide commitment and credibility to your offering in local markets around the world.

Each syndicate member had the responsibility to pinpoint and gather historic data on all potential investors. Then, working closely with you and the regional lead managers, the firm provided objective criteria and even-handed judgement in allocating shares. This assures the syndicate members of the fairness they want. Which, in turn, assures you of the strong global distribution you need.

You're now confident your privatisation will succeed. Because it is attracting a core group of investors who possess that one most important attribute.

A genuine appetite for your shares.

**MORGAN STANLEY**

Bombay Chicago Frankfurt Hong Kong London Los Angeles Luxembourg Madrid Melbourne Milan Moscow New York Paris San Francisco Seoul Shanghai Singapore Taipei Tokyo Toronto Zurich





صكزا من الامل

Some of the *little start ups* you'll find  
on The Nasdaq Stock Market:

Cadbury Schweppes

Microsoft

TOBACCO

REUTERS

REUTERS

In 1970 Nasdaq became the world's first computerized stock market. And changed the way shares were traded for the first time in 200 years.

Since then it has helped ambitious 'little start ups' like Apple, Intel, Microsoft and MCI grow into the dominant global corporations that we know today.

Increasingly it is also introducing major non-US corporations like Akzo Nobel, Reuters, Toyota and Volvo to US investors.

The future lists on

The stock market for the next 100 years

## COMPANY NEWS: UK

## Eastern advances 27% to £98m

By Michael Smith

Eastern Group said yesterday it was asking the regulator to lift limits on the amount of electricity it could generate as it revealed a 27 per cent increase in interim pre-tax profits from £77.4m to £98.1m.

Mr John Devaney, chief executive, said it had asked the regulator to lift a restriction that means it can buy only 15 per cent of its power from companies it owns or with which it is associated.

Eastern has used up 83 per cent of the limit, more than any other regional electricity

company. "We are prepared to supply competition to the generators," said Mr Devaney. "Why should we be falsely capped?"

Mr Devaney said his company had spoken to the electricity generators following their commitment to try to sell off up to 6 gigawatts of capacity. He said: "No-one is getting much clarity from the generators."

Mr Eric Anstee, finance director, said that even with existing interests, the company expected to make about a quarter of its profits from generation within a few years.

In the half year to September 30, Eastern increased turnover from £795m to £820.4m. Earnings per share were 28.4p (20.9p) and the interim dividend is 8.25p (6.8p).

The company announced a 25m rebate for domestic and small business customers, making a total of £46m for the year.

Cuts in staff helped the company to reduce operating costs in the distribution business by 7 per cent. Units distributed rose 2.4 per cent.

Distribution operating profits were 18 per cent ahead at £82.4m (£71m) while supply

showed a 38 per cent improvement to 28.7m (£8.8m).

Generation contributed profits of £22m, against losses of £800,000, and gas £300,000 (£200,000 loss). However, retailing made £15m, a sharp drop on the previous £1.1m.

Analysts believe Eastern's commitment to retailing through its Powerhouse joint venture may be challenged unless the performance improves.

Mr Anstee said gearing was likely to rise from about 18 per cent at September 30, when debt was £154m, to 20 per cent at the year end.

## Trio halved to £2.4m and calls for £6.5m

By Christopher Price

Trio Holdings, the international money and securities broker, blamed "subdued market conditions" for the halving of pre-tax profits from £5.06m to £2.4m in the year to September 30.

The group also announced a £5.5m rights issue to fund its modernisation programme and expand its operations further.

The issue, of up to 27.8m new ordinary shares, is on the basis of 1-for-3, priced at 25p. The shares closed 1p higher yesterday at 24p.

Mr David Hagan, chairman, said the company had already re-equipped a third of its workforce in its move to develop a comprehensive global money markets operation.

He said that during the year Trio had taken management control of a Japanese broker and had also extended and updated its market operations in the London, New York and Frankfurt markets.

Mr Hagan added that the group was keen to pursue joint venture opportunities in east Asia.

Recent interest rate rises in the UK and US pointed to an upturn in the group's fortunes, he said.

Turnover increased by 36 per cent to £89.1m (£72.7m). Earnings per share dropped from 3.1p to 0.71p and the dividend for the year is cut to a nominal 0.1p (2.5p).

Regent Pacific Group, a Canadian investment company which owns 14.95 per cent of Trio, and Invaluit Investments, another Canadian group, have underwritten the issue.

## £4.39m losses rule out final dividend from JFB

By Tim Burt

Johnson & Firth Brown, the specialist engineering group, yesterday failed to declare a dividend for the first time in 10 years after heavy restructuring costs and subdued demand undermined its results for the year to September 30.

Reporting pre-tax losses of £4.39m against profits of £3.06m, the group said it would concentrate on improving the performance of its core forging and light engineering activities rather than use reserves to pay dividends. A total of 1.35p was paid last time.

Although Mr Martin Llewarch, chairman, said the group was anxious to restore dividend payments, he ruled out such a move following a year in which the company

lost £2.49m on the disposal of six light engineering subsidiaries and incurred further restructuring costs of £1.87m.

"A lack of volume and reduced profits contributed to the poor results," he said. "And we had difficulty seeing where the light engineering companies were going."

Operating profits, including a £54,000 loss on discontinued operations, fell from £4.63m to £1.54m on turnover virtually unchanged at £130.1m.

Firth Brown, the group's UK forging and alloy business, reported profits down from £2.8m to £2.1m, while profits at its remaining light engineering businesses fell from £1.04m to £1.06,000.

Even so, Mr Llewarch said the company had seen orders increase 30 per cent in recent

months and both divisions were now enjoying healthy profits growth. He warned, however, that the businesses could come under margin pressure under the impact of raw material price increases, particularly for steel.

To counter such increases, he said the group would use provisions of £750,000 to reorganise Firth Brown's North American activities - mainly supplying aircraft engine manufacturers - and impose stricter controls on the light engineering businesses.

Gearing was unchanged at 36 per cent, although the £6.25m raised from the sale of non-core businesses helped reduce net borrowing from £18.2m to £16.5m.

Losses per share came out at 3.6p (earnings of 1.4p).

## Enlarged Brandon Hire jumps to £610,000

By Roland Adair, Wales and West Correspondent

Pre-tax profits at Brandon Hire jumped from £39,000 to £610,000, on sales doubled to £4.89m, in the six months to October 31.

Mr Brian Nathan, chairman of the Bristol-based hire of power tools and catering equipment and distributor of industrial fasteners, described the period as the most significant in the company's history.

Mr John Laycock became chief executive in May when his company JSL Fasteners was acquired by Brandon Hire, in which he now holds 42 per cent of the share capital.

Mr Nathan said Mr Laycock had "set out on the promised

path without delay and a programme of controlled expansion is proceeding". He added: "I do not wish to be over-optimistic but I look forward to the future with considerable enthusiasm."

In October, Beechwood Hire and Sales, with seven branches in south Wales and one in Bristol, was bought for £1.8m. Winchester Tool Hire was acquired earlier this month.

Earnings per share were 3.3p (0.86p).

The company is changing its year-end from April 30 to December 31 and the current trading period will cover the eight months to end-December. It intends to declare a combined interim and final dividend for that period.

## Upton chief defends tripled salary level

By Neil Buckley

Mr Jeffrey Gould, chief executive of the loss-making Upton & Southern retail group, earned £153,000 in the 18 months to July 31. The times what his predecessor the year was earning on an annualised basis.

According to Upton's annual report, Mr Alan Wicks, chief executive before new management was brought in in January 1993, earned £34,000 in his final 12 months.

Mr Gould defended the increase, saying that Upton, which ran into difficulties after acquiring the Belfast Shop in March, was now a "turnaround situation".

## Supply side improvement as Northern Electric rises 21%

By Michael Smith

A sharp improvement in the performance of its supply business helped Northern Electric lift pre-tax profits by 21 per cent to £63.4m, against £52.6m, in the six months to September 30.

Northern is among the most active of the regional electricity companies in the supply market, part of which was opened up to competition in April. Supply profits rose from £2.8m to £12.5m.

Mr David Morris, chairman, said this should lay to rest any uncertainty felt by others about the policy.

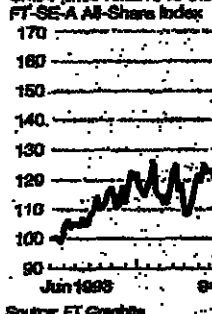
However, analysts were unconvinced, with some saying that the supply business had been helped by the regulatory cap on prices in the electricity wholesale pool.

Group turnover was £490.7m (£460.7m). The interim dividend of 3.6p (7.4p) will be paid from earnings of 39p (32.1p).

Mr Morris said the company

Northern Electric

Share price relative to the FT-SE-100 All-Share Index



Source: FT Graphics

coal mine closures, distribution volumes grew by 1.5 per cent for operating profits of £30m (£26m), but this was after a £10m charge for redundancy costs. Mr Hadfield said the underlying profits increase in distribution was 15 per cent.

Northern yesterday joined the growing number of rees which say they intend to demerge the whole of their holding in the National Grid. Northern owns 6.5 per cent.

Mr Alan Groves, finance director, said the company expected gearing to be 10 to 15 per cent by the year end. Net cash at the end of September was £91m but £12m payments for a share buy-back were made after the half year ended.

Mr Morris disclosed that the company had made an unsuccessful NZ\$90m (£36.6m) bid for 49 per cent of Capital Power, an electricity distributor in Wellington, New Zealand.

Northern cut 136 jobs in the period to 4,493 and expects to cut 300 more by the year end.

## Richards loss at £4.9m after provisions

The closure of its carpet factory in Northern Ireland and its knitwear activities in Yorkshire resulted in Richards, the Aberdeen-based textile company, reporting annual pre-tax losses of £4.92m, against £71,000.

The company had warned of a "significant write-off" when it announced the carpet closure in August. However, the shares still lost 5p yesterday to close at 38p. There were provisions and losses on the closures of £3.9m.

Turnover for the year to September 30 was £78.1m (£87.8m) with £15.7m (£17.8m) from discontinued activities.

Operating losses were £465,000 (£147,000) with losses on discontinued activities of £1.28m (£1.34m). Continuing operations showed a 54 per cent increase in operating profits.

Losses per share were 17.31p (earnings 0.54p) and the proposed final dividend is 0.53p for a total of 2p (3p).

## Samuel Montagu

### Mergers & Acquisitions

**BMW AG**

**£800 million**

Acquisition of Rover Group

BMW assisted by

**SAMUEL MONTAGU**

January 1994

**The Roxboro Group**

**£65 million**

Acquisition of Solartron Group

Roxboro advised by

**SAMUEL MONTAGU**

May 1994

**LWT (Holdings)**

**£812 million**

Offer by Granada Group

LWT advised by

**SAMUEL MONTAGU**

February 1994

**Elswick**

**£37 million**

Bid by Ferguson International Holdings

Elswick advised by

**SAMUEL MONTAGU**

August 1994

In a year of increasing Mergers and Acquisitions activity, the Samuel Montagu team has been particularly active. We were rated first in terms of completed Mergers and Acquisitions in the UK in the first half of 1994. We have advised most successful deals on large companies in both the public and private sectors. As well as the above, we are advisers to British Coal Corporation in the privatisation of its activities and to the Government in the privatisation of British Rail. We are also one of the expert advisers of teams in the major international financial centres and as a member of the HSBC Group, we are part of one of the largest financial services organisations in the world.

Samuel Montagu & Co. Limited  
18 Abchurch Lane, London EC4N 3DF, a member of The Standard Chartered Group  
Telex: 560000 SMOG G  
Telephone: 020 7620 7000

## Electronic Data slips to £4.12m

An increase in research and development costs led to pre-tax profits falling from £4.87m to £4.12m at Electronic Data Processing in the year to end-September.

Turnover also fell slightly to £14m (£14.3m) reflecting the "tough environment" at a time when the company was undergoing a period of transition, said Mr Michael Heller, chairman.

In the course of the past three years the group has shifted from being a supplier of hardware and some software to being primarily a software publisher and services provider, he added.

Research and development costs amounted to £1.67m (£1.41m) while net interest receivable fell from £563,000 to £540,000. Cash balances at the year end, however, had grown to £12.3m, compared with £10.9m at the beginning of the year.

An increased final dividend of 1.33p is proposed making 2p (1.83p), payable on earnings of per share down from 11.71p to 10.21p.

## Hamlet ahead

Hamlet Group, the clothing distribution company which came to the market in October 1993, raised pre-tax profits for the half year to September 30 from £2m to £2.32m.

The increase was struck on turnover ahead by 13 per cent at £34.6m, compared with £30.5m.

Mr Malcolm Dagnall, chairman, said the figures

represented expansion in both domestic and European markets, and incorporated the results of Hong Kong-based Citi-March for the first time.

Earnings per share were ahead to 4.44p (4.41p). The maiden interim dividend is 2.1p.

## Albrighton

Albrighton, the USM-quoted quarrying company, reported pre-tax profits down from £24,000 to £105,000 on turnover more than doubled from £1.74m to £4.21m for the six months to end-September.

The increase in turnover - largely the result of acquisitions made in the second half last year - had been below budget, directors said.

This, coupled with other factors, had led to an unfavourable product mix and higher costs over the period, they added.

After a £10,000 profit from an associate undertaking, against a £28,000, and increased interest payable of £120,000 (£73,000), earnings came out at 0.1p (0.6p) per share. The interim dividend is unchanged at 0.1p.

## MS International

MS International reported interim pre-tax losses of £816,000 following "exceptional and difficult trading" in two of its subsidiary companies, MSI Transportation Systems and Ernst Wilhelm.

Last year, there were pre-tax profits for the six months to October 29 of £462,000.

The interim dividend is passed (1p) while payment of a final will be considered when the full-year results are known. Losses per share emerged at 2.7p, compared with

## NEWS DIGEST

earnings of 1.1p.

The shares, which fell sharply last month following a profits warning, closed yesterday at 26p.

Turnover was flat at £14m (£13.9m), including £210,000 from acquisitions.

## British Thornton

Sega, the Japanese computer games group, has informed British Thornton Holdings that it will not be renewing its exclusive distribution contract when it expires next March.

BTH said the terms required to secure renewal would not have provided it with a satisfactory return, adding that it believed longer-term market volumes in the video games industry would continue to decline.

BTH said its trading results for the year to April 30 1995 would not be materially affected by the termination of the contract.

## Scotia licence

Scotia, the UK's third biggest biotechnology company by market capitalisation, has licensed a dermatitis drug to Galderma, a company jointly owned by L'Oréal of France and Nestlé of Switzerland.

The deal will bring Scotia "in excess of £2m in cash" over the next three years.

The drug treats seborrhoeic dermatitis, a fungal skin disease.

Galderma is already a licensee for the drug in Germany. The new deal extends that arrangement to the rest of Europe and the US.

Under the terms of the agreement, Galderma will bear the cost of clinical trials needed for regulatory approval in the US.

## BUSINESSES FOR SALE

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Karl Loynton on +44 71 873 4780 or Melanie Miles +44 71 873 3308



## FINANCIAL REGULATION REPORT

FINANCIAL REGULATION REPORT is a monthly service from the Financial Times. It provides subscribers with up-to-date and thorough information on worldwide regulatory developments and their implications for the financial services industry.

Written by professional experts.

FT-Financial Regulation Reports:

- describes and summarises new regulations and legislation;
- explains authoritatively but intelligibly the meaning and purpose of new regulations, putting them in their international context;
- comments on the implications for the markets concerned - whether short- or medium-term credit, long-term debt, equities or derivatives. The vital question of the competitive position of market players is regularly addressed.

With increasing market stresses and the accelerating pace of regulatory change it is simply not safe policy to be underinformed.

To receive a FREE sample copy contact:

Simi Benzel, Financial Times Newspapers, Marketing Department, Third Floor, Number One Southwark Bridge, London SE1 9HL, England. Tel: +44 71 873 3795 Fax: +44 71 873 3933

The information you request may be sent by email to [regulation@ft.com](mailto:regulation@ft.com).

FT Business Information Ltd, Registered Office: Number One Southwark Bridge, London SE1 9HL, England. Registered in England.

VAT Registration No. GB 228 3771 21.

Choose FT

AN INDISPENSABLE

The FT range of diaries contain meticulously and are presented in a finishes, reflecting the accuracy and consistency which the FT is responsible to use they discreetly the owner appreciates when offered as business volumes about you

FT DESK DIARY

The FT Desk Diary is an indispensable tool for the busy professional and manager. It contains a full year of dates, holidays, and important events. It is available in a range of formats and prices to suit all budgets.

FT PINK PAGE

The Pink Page is a special section of the FT that provides a comprehensive guide to the world of fashion. It features the latest trends, designer profiles, and insider information on the fashion industry.

FT PINK PAGE

With its stylish design and expert advice, the Pink Page is a must-read for anyone interested in fashion. It offers a unique perspective on the world of style and design.

THE WORK

There is no better way to get your work done than with a diary. The Financial Times diary is the perfect companion for the busy professional, offering a clear and concise way to manage your time and tasks.

Discounts start with

CONTACT KATE

TELEPHONE

1500 1500





Flotation  
Alders 1

## API advances 30% to £7.02m

Pre-tax profits at API Group, the packaging, coatings and office consumables company, rose 30 per cent from £5.41m to £7.02m in the year to October 1

Group turnover rose 8 per cent to £79.6m (£73.4m) and operating profits expanded 33 per cent to £6.8m (£5.11m). Within these, Arnold Belford, the specialist coatings company bought in June for £1.7m cash, contributed £799,000 to turnover and £73,000 to profits.

Diffusion, the only company left in the heating and ventilation division until its sale in February for £1.5m, made £185,000 (£208,000) on turnover of £1.39m (£3.93m).

Mr Michael Smith, chief executive, drew attention to the margin increases, both across the group on continuing operations from 7.1 to 8.5 per

purchase of 5% of our own shares, the issue of our £350m bond, the repayment of the government debenture loan and bonds and the consolidation of £174m non-recourse debt in respect of Peterborough Power, which together resulted in an increase in gearing to 17.6%. Our underlying cash flow remains strong, although operating cash inflow was £21m lower than last year largely as a result of

cent, and within the two divisions. In foils and laminates, the margin rose from 8.1 to 9.3 per cent and in converted film and paper products the growth was from 10.1 to 11.7 per cent.

**NATIONAL GRID**  
shareholder, Eastern has a valuable 12.5% stake in National Grid. We believe that the best value for our shareholders would be achieved by the flotation of the company and this it would be inappropriate to comment on any discussions with HMG have been finalised.

Mr Smith said that so far the group had managed to pass on raw material price rises, mostly experienced in the final quarter, and expected to be able to continue to do so.

phasis has been on the electricity business, we selected opportunities to use our proven expertise in profitable related businesses. These activities are expected to generate a good contribution in the second half of 1997. We look forward with confidence to the results for 1997.

However, he stressed that API was not beholden to the whims of raw material suppliers as other packaging groups were; rather, it made premium

Again, the alliances API had created with both suppliers and customers - accounting

and customers - accounting for 30 to 40 per cent of sales - were cited as strengths to help offset the pressures on prices, as was the group's commit-

**NEWS**  
**Hardys & Hansons**

**ahead 10%**

**Hardys & Hansons, the Nottingham-based brewer, lifted pre-tax profits from £7.04m to £7.72m during the 12**

The 10 per cent increase was achieved on turnover ahead just 3 per cent at £32.7m

A revaluation of the group's

هكذا من الأصل



## Flotation pays off as Alders leaps to £25.4m

By David Blackwell

The benefit of last year's flotation was seen in the four-fold increase in profits at Alders, the department store and food and drink retailer.

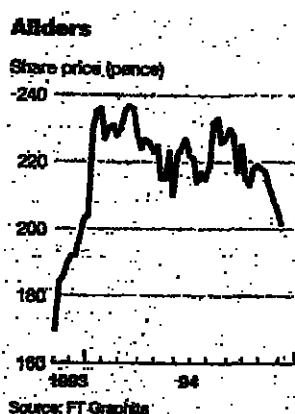
Pre-tax profits rose from £5.8m to £25.4m during the year to September 30. The previous period covered 53 weeks. Operating profits rose by almost 17 per cent from £3.1m to £5.1m on sales of £732.9m (£695.5m).

Mr Harvey Lipsith, chief executive, said the group was continuing to show healthy growth. Trading in the 12 department stores since the financial year-end was 6 per cent higher than last year "and the early indications are very encouraging for Christmas".

Mr Lipsith welcomed the Budget increases on drink and tobacco duties: "Let's have more of it, please - we celebrate when the duty goes up."

Operating profits at the department stores rose from £12m to £13.1m on sales of £296.8m (£266.6m). Trading was erratic, the group said, but there was good response to promotions.

A £1.4m rates refund offset profits lost while the Croydon

Alders  
Share price (pence)  
Source: FT Graphics

flagship store was being refurbished.

Alders International, the duty free division, lifted operating profits from £13.1m to £13.5m, while sales rose from £399m to £496.2m. Europe contributed £12m (£8.8m), while the North American side fell £1.3m into the red (£1.4m profit), hit by the costs of closing in San Francisco.

Interest payments fell from £8.9m to £1.2m, and would have been £400,000 lower if the flotation had taken place at the start of the financial year. The group ended the year with effectively zero gearing.

Fully diluted pro forma earnings per share before exceptional items were 17.4p (13.9p), while basic earnings were 20.5p (14.3p). The board is proposing a final dividend of 4.5p, giving a total for the year of 6.7p compared with a pro forma 6.1p.

### COMMENT

Encouraging signs in the approach to Christmas and a Budget targeting drink and tobacco put smiles on the faces of Alders' management yesterday. Once the figures - not as clearly presented as they could have been - are untangled, the underlying trends appear favourable. The department stores are benefiting from the bias towards consumer durables; the Croydon store has yet to show its full potential; and further stores are being added to the newer Alders at Home concept. Forecasting profits from the duty free side is more difficult. The group, which will be glad to see the back of the troublesome San Francisco contract, is making the business more international and is trying to reduce its dependency on drinks and tobacco sales. Profits of £25.5m this year give a multiple of 12.6, which looks fair value.

## Scholl shares dip on profits warning

By Geoff Dyer

Shares in Scholl, the healthcare products group, fell 18p yesterday to 125p, after it warned that trading conditions remained difficult.

At the same time the group said it would take an £8m exceptional charge against full-year profits to cover restructuring costs following a strategic review.

Mr Neil Franchino, chief executive, said: "Even with two new product launches, we do not anticipate that the shortfall in profits at the interim stage will be made up in the second half of the year." Pre-tax profits for the six months to June 30 fell from £11.7m to £9.96m.

UK sales were down, in part because of continued destocking by retailers and wholesalers. Sales were flat in continental Europe but strong in Asia Pacific.

The forecast final dividend of 3.8p, giving 6.4p for the full year, will be maintained.

The charge includes provision for the loss of 100 jobs. Cost savings should amount to £1.5m in 1996. The group will close 21 retail outlets, mostly in Germany, the UK and Canada. Brand management will be centralised and located in the UK.

Product rationalisation will include the reduction of the number of footcare products from 109 to 87 over the next two years, and a buyer is being sought for Valider, the French cosmetics business.

Goodwill of £2.7m, previously written off to capital reserves, will be written off through the profit and loss account.

## ED&F Man close to acquiring US financial services group

ED&F Man Group, the international trading and financial services company, yesterday confirmed that it was in "the final stages of negotiations" to buy Gelderman, a US financial services group, based in Chicago. An announcement is expected shortly.

A price of about £20m is thought to have been agreed with Gelderman's owner, the US food and agricultural giant, ConAgra. Gelderman has assets of \$30m (£18m).

## Contemplating a long engagement

### Norma Cohen on the prospective Morgan Stanley/Warburg merger

In exhibiting the virtues of a Morgan Stanley/SG Warburg merger, executives at both investment banks point to their asset management arms.

The combined entity - should it ever be created - would have roughly \$150bn (£91bn) under management, making it the eighth largest US fund manager and the single largest American manager of institutional money.

Moreover, the strengths of the two organisations complement each other; where MAM is strong, Morgan Stanley is non-existent, and the sectors where MAM has been weak are among Morgan Stanley's strongest selling points.

But melding two discrete fund management companies, each with their own approach to investment and loyal band of clients, is easier said than done. Indeed, it now appears that, at least initially, the two fund management arms will continue as separate businesses which benefit from their close relationship.

In the early stages, we think it should be independent," said one Morgan Stanley official. "We will have to see how the co-ordination and the synergy work before putting the two together," he added.

For one thing, a full merger would require the permission of Morgan's institutional clients, who under US rules must agree to a change of ownership of their fund manager.

Meanwhile, at MAM, senior executives enjoy managerial autonomy which they would be reluctant to surrender. Moreover, MAM's largest clients, many of whom are also shareholders of MAM and Warburg, are anxious that the merger does not spark the flight of the most talented fund managers.

But analysts and pension consultants say that there are indeed synergies which would be created by a merger of the two fund management units.

Morgan Stanley, for instance, has only a handful of European clients, and most of its clients are based in the US. MAM, by contrast, manages relatively little money in the US, and much of that is mandates to manage non-dollar fixed-interest portfolios.

Its strength is concentrated in the UK, and about two thirds of the £2.7m in total assets is managed for UK institutional clients.

Meanwhile, Morgan Stanley is a relative newcomer to the retail market, only in the past year launching a range of US mutual funds which now have about \$500m under management. MAM, by contrast, has launched an aggressive campaign into the retail sector with an impressive array of unit and investment trusts both in the UK and overseas.

Moreover, in performance terms, Morgan Stanley's strengths are MAM's weaknesses, according to pension

### Top asset managers

Rank	Fund	Funds under management Dec 1993 (\$bn)
1	Fidelity Management & Research	324.7
2	PNC Bank	192.5
3	Bankers Trust	164.2
4	Metropolitan Life	162.0
5	Merrill Lynch	158.9
6	Wells Fargo Bank	154.7
7	State Street	132.5
8	Combined	130.4
9	Vanguard Group	127.9
10	Alliance Capital	115.3
11	Mercury Asset Management	83.2
12	Morgan Stanley Asset Management	47.2

Source: Morgan Stanley and SG Warburg

consultants who scrutinise fund managers' returns. While MAM has turned in above-average performance in UK equities, in general, its investment in overseas equities has been below average for each of the past five years, according to data from Combined Actuarial Performance Services.

"What MAM definitely needs is a credible overseas presence," said one pension consultant. For one thing, MAM "did not go thumping into emerging markets" - an area which Morgan Stanley's fund management arm has specialised in - and it has also had particular problems with stock selection in the US and Japan.

Moreover, MAM's strengths are MAM's weaknesses, according to pension

differently for costs than other fund managers, its clients too have noticed some weaknesses. "Overall, they haven't been too bad," said one client, noting that there had been particular problems with stock selection in some regions.

Meanwhile, Morgan has made little headway in attracting European business, particularly the key UK institutional fund management market.

It is obvious that the mechanics of a merger could leave key members of each firm's senior management - and its star fund managers - unhappy. Both Warburg and Morgan Stanley are surely likely to opt for two expanding fund management businesses, than a larger one in danger of imploding.

## Waverley Mining raises £14.7m

By Michael Smith

Waverley Mining Finance yesterday announced a placing and offer to raise £14.7m net. Some £6.3m will be used to finance a proposed investment in Mining (Scotland), which is the government's "preferred bidder" to take over British Coal's Scottish interests.

The rest of the proceeds will be used to provide funds for further investments in "some or all" of the companies in WMF's portfolio and to make other investments.

Mr Willie McLucas, WMF's investment manager, said the injection of funds would more than double the asset base of the trust. He is to join the Mining (Scotland) board.

The value of WMF's proposed investment in Mining (Scotland) will represent about a quarter of its net assets following yesterday's placing and offer of 15.6m shares at 100p each. The offer opens to shareholders on a 7-for-10 basis.

WMF's £5.2m investment will give it 22 per cent of Mining (Scotland). Other

investors include Mr Malcolm Edwards' Coal Investments and Northern Natural Resources.

Mining (Scotland) is paying £39.4m for the Scottish coal region with an additional £10m for stocks and stores. The bid is funded by a £28m equity subscription from investors and £30m debt provided by Clydesdale Bank and the Royal Bank of Scotland.

The placing and offer was underwritten by Williams de Broe and the parent of Noble & Company, which advises WMF.

## Acquisitions behind 57% gain at Protean

By David Blackwell

A first full contribution from acquisitions at the end of last year helped Protean, the laboratory equipment and water purification company, to lift interim profits by 57 per cent.

Pre-tax profits for the six months to end-September increased from £1.73m to £2.72m, while sales rose by 26 per cent to £23.8m (£18.9m). Excluding acquisitions, operating profits rose 19 per cent.

Mr Geoff Spink, managing director, said the group was very pleased with its achievement over the past five years, during which earnings had doubled.

## Lex expands in Europe with FFr40m buy

By Kevin Done, Motor Industry Correspondent

Lex Service, the motor retailer, is making its first foray into continental Europe with the acquisition of a large minority in PGA Motors, France's largest car dealer group.

It has paid FFr40m (£4.75m) cash for a 26.7 per cent holding and will increase its stake to 34 per cent on conversion.

Earlier this year PGA acquired the Diace dealer group. Following the rationalisation of the business, it is expected that it will be operating about 28 dealerships by the end of the year, selling more than 31,000 new and used cars a year with a turnover of more than FFr2.5bn.

It operates dealer groups mainly in the areas between Bordeaux, Nantes and Tours, and between Avignon, Toulouse and Perpignan and holds franchises for Volkswagen, Audi, Seat, Opel, BMW and Mercedes-Benz as well as Peugeot and Citroën.

PGA was founded in 1978 by Mr Pierre Guéant, the present chief executive, who was the majority shareholder.

Sir Trevor Chinn, chairman of Lex Service, said yesterday that car retailing in France was now "undergoing the sort of change that occurred in the UK some years ago with the formation of large, professionally managed groups".

Continental European car markets, including France and Germany, are much more fragmented than the UK. Most dealerships are privately-owned and large public groups, such as Lex, are virtually unknown.

## Recovery continues as City Site turns in £2m

City Site Estates, the property investment and development group, announced sharply increased profits for the year to September as it built upon the recovery shown in the previous 12 months.

Mr William Syson, chairman, said distributable reserves were £1.74m, enabling the repayment of arrears of £2.82m on preference dividends, during the current year.

Net asset value rose from 22p to 59p per share by the period end. This has since risen to 80p pending the assignment of seven leased properties from Shoprite to Ewik Save.

Earnings per share were 4.29p (losses of 6.81p).

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Albrighton	0.11	Feb 9	0.1	0.1	0.5
Alders	4.5	Feb 23	4.9	9.08	8.26
API	5.38	Feb 13	4.9	9.08	8.26
Claythorne	0.8	Feb 7	0.75	1.55	2
Eastern Group	8.25	Mar 21	6.6	14.85	4
EDP	1.333	Apr 8	1.166	2.5	1.833
Hanley	2.1	Feb 28	2	4.1	4
Harris & Hanson	5	Mar 6	5.5	10.5	8.5
Heath (Surrey)	1.5	Apr 6	1.5	3	6
Hunters Armley	2.887	Feb 24	2.5	5.387	3.75
Johnson Firth	0.1	Mar 1	0.35	0.45	1.35
MS Ltd	0.1	Mar 1	0.1	0.2	2.5
Northern Elect	0.8	Feb 2	7.4	8.2	24.85
Protean	1.35	Feb 15	1.05	2.4	4.75
Richards	0.93	Mar 8	1.93	2.86	3
Trio	0.1	Mar 2	1.5	1.6	2.5

Dividends shown pence per share net except where otherwise stated. \*On increased capital. \*SUSM stock. \*Adjusted for scrip issue.

## DM 600,000,000 Floating Rate Notes of 1994/2002

Issue Price: 100%  
Interest: Three-Months-DM LIBOR, payable quarterly in arrears on March 9, June 9, September 9 and December 9 of each year  
Repayment: December 9, 2002, at par  
Listing: Düsseldorf and Frankfurt/Main



Anstalt des öffentlichen Rechts  
Bonn

### Trinkaus & Burkhart

Kommundgesellschaft auf Aktien

### AEN AMRO Bank

(Deutschland) AG

#### Bank Brussel Lambert N.V.

#### Bayerische Landesbank

Girozentrale

#### Bayerische Vereinsbank

Aktiengesellschaft

#### Commerzbank

Aktiengesellschaft

#### Deutsche Bank

Aktiengesellschaft

#### Deutsche Girozentrale

- Deutsche Kommunalbank -

#### DG BANK

Deutsche Genossenschaftsbank

#### DSL Bank

Deutsche Siedlungs- und Landesrentenbank

#### GZB-Bank

Genossenschaftliche Zentralbank AG Stuttgart

#### Norddeutsche Landesbank

Girozentrale

#### Raiffeisenbank Kleinwalsertal

Aktiengesellschaft

#### Schweizerischer Bankverein

(Deutschland) AG

#### SGZ-Bank

Südwestdeutsche Genossenschafts-Zentralbank AG

#### Westdeutsche Landesbank

Girozentrale

#### WGBZ-Bank

Westdeutsche Genossenschafts-Zentralbank eG

## FINANCIAL TIMES FINANCE EAST EUROPE

FINANCE EAST EUROPE reports twice-monthly on investment, finance and banking in the emerging market economies of Central and Eastern Europe and the European republics of the former Soviet Union.

To receive a FREE sample copy contact:

Siraj Bansal, Financial Times Newsletters, Marketing Department, Third Floor, Number One Southwark Bridge, London SE1 1PH, England. Tel: (+44 71) 873 3795 Fax: (+44 71) 873 3935



FINANCIAL TIMES  
Newsletters

The information you provide will be held by us and may be used by other select quality companies for mailing list purposes.

FT International Trade Finance is the essential newsletter for the executive who needs to stay abreast of the opportunities and threats that characterise the finance of international trade.

Published by Financial Times Newsletters, it provides both timely reporting and authoritative analysis of the key developments in trade and project finance worldwide, every two weeks.

## Essential regular reading for Major Exporters

- COMPREHENSIVE COVERAGE
- FT International Trade Finance provides you with impartial news and analysis of the latest in:
- Export Finance developments
  - Credit Insurance schemes
  - Project Finance packages
  - Aid and Development funding
  - Countertrade
  - Forfeiting
  - Country Risk assessments

Keep on top of the world of international trade and project finance with:

## International Trade Finance

For a free sample copy or to subscribe, contact: International Trade Finance, 100 Brook Street, London W1A 1AA. Tel: 01753 474111 Fax: 01753 474112



## COMMODITIES AND AGRICULTURE

## Analysts say West can do without Russian nickel

By Kenneth Gooding,  
Mining Correspondent

Nickel production is rising so fast that new output from western producers will more than compensate for any fall in Russian exports, according to some analysts who have been looking into the recent very sharp rise in nickel prices.

Much of the price rise has been accompanied by rumours about production problems at Norilsk in Russia, the world's biggest supplier.

Traders who have pounced on every bullish rumour have been rewarded with ever-higher prices and bigger commissions just before the Christmas holiday, one analyst pointed out.

Mr Nick Moore, analyst at Ord Minnett, said that, even if problems at Norilsk had cost output of 30,000 tonnes, this equated to only two weeks consumption at the present rate. Two weeks off current stocks

would still leave them equivalent to 13 weeks of consumption and six weeks above "normal" levels.

He said that during the winter months shipments from Norilsk were reduced to a trickle so there would be no impact from the shortfall for some months. In any case, the Siberian port of Dudinka and, it was thought, Rotterdam in the Netherlands, had substantial stocks of nickel that could be delivered to London Metal Exchange warehouses. Also, western nickel producers were very rapidly ramping output.

Mr Angus MacMillan, research manager at Billiton Metals, is forecasting a 65,000 tonnes rise - or 11 per cent - in western nickel production to 655,000 tonnes in 1995 followed by a further slight increase to 665,000 tonnes in 1996. Nickel consumption is also

forecast by Billiton to grow strongly because of increasing demand from the stainless steel industry, the main user of nickel. But, says Mr MacMillan, "the most extreme case imaginable - of zero Norilsk shipments next year - would still leave us with stocks at 16 weeks of consumption by the end of 1995 if our demand forecast is near the mark."

Billiton is forecasting that net imports of nickel to the west will slide from 135,000 tonnes in 1995 to 115,000 tonnes in 1996. Nevertheless, this would still leave total western world supply up from 730,000 tonnes this year to 780,000 tonnes in 1995 and 785,000 tonnes in 1996. If these forecasts prove correct, there would be a nickel surplus of 10,000 tonnes this year, of 20,000 tonnes in 1995 and no supply deficit until 1996, when there would be one of 15,000 tonnes.

## English bees in quarantine as disease spreads

By Alison Maitland

Honey bees are to be kept in quarantine across most of England in an effort to control the spread of a disease that can wipe out whole colonies, the UK government announced yesterday.

Varroa, a parasitic mite that weakens bees, first arrived in England in the spring of 1992. In November that year, the government introduced controls on the movement of bees in the greater London area and 22 mainly southern counties.

The disease was subsequently found in six more counties, prompting an intensive search for the mite across the whole country by scientists from the Ministry of Agriculture's National Bee Unit in Warwickshire.

Their findings revealed that over 5,000 bee colonies uncovered varroa in 75 apiaries in a further eight counties. That took the total of affected metropolitan and shire counties in England to 36 out of 46.

From January 1 next year, beekeepers in the 14 more recently affected counties will be subject to the 1992 restrictions.

They will only be able to move their charges, and any hive frames containing honeycomb, into or out of the infected areas if they have licences.

Movement of bees and frames within the infected counties will remain unrestricted.

Despite the spread of the disease, Mr Michael Jack, junior agriculture minister, expressed confidence yesterday that the country's beekeepers were learning to control varroa with pesticides and that "we shall retain a healthy bee population in the UK".

## Coal buyers face a sellers' market

By Gerard McCloskey

Japanese steel mills may reach agreement with their Australian and Canadian suppliers this week. Price rises are inevitable but the risk faced by the mills is that if no settlement is arrived at over the next few days, the rises could be large.

Already one producer - Coal and Allied of New South Wales - has tabled a demand for an increase of \$6.90 a tonne. This seemed to the steel producers more than a touch ambitious but in the ensuing weeks it has become clear that 1995 is going to see price rises across the whole spectrum of coal qualities.

All prices set to date for next year relate to steam coal - and almost all for buyers in Europe. In contrast to previous years, when early settlements set something close to a benchmark for all European buyers, 1995 prices have steadily risen since the first agreement in October, between the Belgian power company Electrabel and South African producers at around \$30.50 a tonne, for Richards Bay. Subsequent South African sales have been struck at around \$32 into Portugal and - for one customer - suddenly facing a shortfall - at around \$37.00 to a German utility for a high calorific value coal.

While no one expects con-

tract prices to reach the heavy levels seen on the spot market, the rising trend was reinforced with some very large purchases by Enel, the Italian power company, at \$33.60 fob.

Two big power groups have yet to settle their South African business - Dutch buyer GKE and Danish power producer Elsam and SK Power. The South Africans are thought to expect very high levels from these customers, higher even than the Enel price, not least to balance some of the very low prices that these companies achieved for their 1994 deliveries. One South African producer has already won a \$10 price rise from the Danes, although this came from a very low level, in the low \$20s, for this year's

barrels a day field by 1996 for safety reasons. The industry and energy ministry said the upgrade would comprise the construction of two state-of-the-art platforms to house drilling and production facilities. The development is also expected to reduce carbon dioxide emissions from the field by an estimated 10 tonnes.

The government estimates the sales value of the crude oil to be produced from the field between 1999 and 2028 at \$1.75bn.

## Norwegian government approves £1.75bn upgrade plan for ageing Ekofisk oil field

By Karen Fosell in Oslo

The Norwegian government yesterday announced approval of 27 billion kroner (\$1.75bn) upgrade plan for the ageing Ekofisk oil field in the North Sea, ending two years of uncertainty over its future.

The field is the hub of the world's largest oil transportation system. In 1992 the Norwegian Petroleum Directorate, the oil industry watchdog, threatened to close the 250,000-

barrels a day field by 1996 for safety reasons.

The industry and energy ministry said the upgrade would comprise the construction of two state-of-the-art platforms to house drilling and production facilities. The development is also expected to reduce carbon dioxide emissions from the field by an estimated 10 tonnes.

The government estimates the sales value of the crude oil to be produced from the field between 1999 and 2028 at \$1.75bn.

will pay dear.

For the Australian coal producers, and the Australian are the most powerful selling group in the Japanese coal negotiations, very few settlements have been made with European power companies. Partly this reflects their very robust price rise demands of \$6 - at which one piece of business has already been struck.

Their efforts to sustain a rising market will receive vigorous support from the Colombian producer Caracol, which has yet to settle any of its 1995 business. Its expectations match those of Australia, as does its belief that producers should not be in any hurry; the biggest prizes are expected to fall to those who wait.

No doubt these rises, which could well be sustained into 1996 and beyond, will encourage those who have backed the RJB Mining bid for the English coal mines. The RJB assumption for international prices is of \$35, a tonne in 1995. But while today's international prices will close the gap with UK costs, it is one of the oddities of the UK coal market that its highest value product of house coal is in glut. This is partly a result of the mild northern winter, but also reflects increased competition from imports and from RJB's major UK competitor, Coal Investments.

## RSPB attacks industrial fishing

By Alison Maitland

Industrial fishing in the North Sea is endangering the marine food chain and should be phased out, the Royal Society for the Protection of Birds said yesterday.

The RSPB, backed by a majority of UK fishermen, is campaigning for controls on the upsurge in industrial fishing in the run-up to tomorrow's fisheries debate in the House of Commons and next week's meeting of the European Union's council of fisheries ministers.

Industrial fishing fleets catch small shoaling fish such as sandeels, capelin and sprats, which are usually eaten by larger fish, seabirds and dolphins. The small species are turned into fertiliser or feed for livestock and farmed fish.

This type of fishing, carried out mainly by Denmark, now accounts for about 50 per cent

of the total catch from the North Sea by weight, says the RSPB. Landings of sandeels, which are not subject to quotas, have doubled over the past 20 years to 800,000 tonnes a year and represent half the industrial fishing catch in Europe.

The UK charity is calling for quotas for sandeels and for a ban on all industrial fishing in areas where fish are spawning or where there are important colonies of seabirds or other wildlife.

It also wants the UK to stop granting licences for industrial fishing and says the European industrial fishing fleet should be phased out by decommissioning vessels.

Fishery scientists have calculated that yields of commercially valuable fish such as cod and haddock on the Dogger Bank, an important North Sea fishery, would increase by 10-20 per cent if the Danes

stopped catching sandeels there.

Mr Euan Dunn, RSPB marine policy officer, said: "Fish stock enhancement is a compelling argument for the government to press for controls on industrial fishing, especially at a time when it is investing heavily in other measures like decommissioning to reduce fishermen's impact on roundfish stocks."

One model for regulation is a government plan for restrictive quotas off the Shetland Islands is reopened next summer, he said.

The fishery was closed in 1990 after a sharp fall in stocks, which had a crippling impact on breeding of arctic terns, kittiwakes and puffins. The Scottish Office is proposing a quota of 3,000 tonnes, based on the two lowest annual catches of sandeels in the area before its closure.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Antiquated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 1820-1 1840-50

Previous 1820-1 1840-50

High/Low 1820-1 1840-50

AM Official 1820-1 1840-50

Kerb close 1820-1 1840-50

Open int. 255,420 1850-40

Total daily turnover 43,804

ALUMINIUM ALLOY (\$ per tonne)

Cash 1800-5 1850-40

Previous 1800-5 1850-40

High/Low 1800-5 1850-40

AM Official 1800-5 1850-40

Kerb close 1800-5 1850-40

Open int. 2,446 1830-40

Total daily turnover 520

LEAD (\$ per tonne)

Cash 520-1 545-5

Previous 520-1 545-5

High/Low 520-1 545-5

AM Official 520-1 545-5

Kerb close 520-1 545-5

Open int. 43,851 545-5

Total daily turnover 4,702

NICKEL (\$ per tonne)

Cash 6475-85 6620-30

Previous 6475-85 6620-30

High/Low 6475-85 6620-30

AM Official 6475-85 6620-30

Kerb close 6475-85 6620-30

Open int. 55,540 6420-30

Total daily turnover 10,299

TIN (\$ per tonne)

Cash 5950-70 6020-70

Previous 5950-70 6020-70

High/Low 5950-70 6020-70

AM Official 5950-70 6020-70

Kerb close 5950-70 6020-70

Open int. 23,087 6020-70

Total daily turnover 5,728

ZINC, special high grade (\$ per tonne)

Cash 1110-1 1136-9

Previous 1110-1 1136-9

High/Low 1110-1 1136-9

AM Official 1110-1 1136-9

Kerb close 1110-1 1136-9

Open int. 107,269 1129-30

Total daily turnover 17,040

COPPER, grade A (\$ per tonne)

Cash 2973-4 2925-5

Previous 2973-4 2925-5

High/Low 2973-4 2925-5

AM Official 2973-4 2925-5

Kerb close 2973-4 2925-5

Open int. 246,890 2920-1

Total daily turnover 246,890

LINE AM Official 2973-4 2925-5

LINE Closing 2973-4 2925-5

Spec 1.5640 2.1650 3.1650 4.1650 5.1650

HIGH GRADE COPPER (COMEX)

Cash 134.80 135.35 134.25 5.992 1.170

Jan 134.80 135.35 134.25 1.739 246

Feb 134.80 135.35 134.25 1.739 246

Mar 134.80 135.35 134.25 1.739 246

Apr 134.80 135.35 134.25 1.739 246

May 134.80 135.35 134.25 1.739 246

Jun 134.80 135.35 134.25 1.739 246

Jul 134.80 135.35 134.25 1.739 246

Aug 134.80 135.35 134.25 1.739 246

Silver (\$ per oz)

Cash 377.50 378.00 377.00 1.739 246

Jan 377.50 378.00 377.00 1.739 246

Feb 377.50 378.00 377.00 1.739 246

Mar 377.50 378.00 377.00 1.739 246

Apr 377.50 378.00 377.00 1.739 246

May 377.50 378.00 377.00 1.739 246

Jun 377.50 378.00 377.00 1.739 246

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz)

Cash 377.50 378.00 377.00 1.739 246

Jan 377.50 378.00 377.00 1.739 246

Feb 377.50 378.00 377.00 1.739 246

Mar 377.50 378.00 377.00 1.739 246

Apr 377.50 378.00 377.00 1.739 246

May 377.50 378.00 377.00 1.739 246

Jun 377.50 378.00 377.00 1.739 246

Jul 377.50 378.00 377.00 1.739 246

Aug 377.50 378.00 377.00 1.739 246

Silver (\$ per oz)

Cash 377.50 378.00 377.00 1.739 246

Jan 377.50 378.00 377.00 1.739 246

Feb 377.50 378.00 377.00 1.739 246

Mar 377.50 378.00 377.00 1.739 246

Apr 377.50 378.00 377.00 1.739 246

May 377.50 378.00 377.00 1.739 246

Jun 377.50 378.00 377.00 1.739 246

Jul 377.50 378.00 377.00 1.739 246

Aug 377.50 378.00 377.00 1.739 246

PLATINUM NYMEX (50 Troy oz)

Cash 402.7 411.3 402.7 1.739 246

Jan 402.7 411.3 402.7 1.739 246

Feb 402.7 411.3 402.7 1.739 246

Mar 402.7 411.3 402.7 1.739 246

Apr 402.7 411.3 402.7 1.739 246

May 402.7 411.3 402.7 1.739 246

Jun 402.7 411.3 402.7 1.739 246

Jul 402.7 411.3 402.7 1.739 246

Aug 402.7 411.3 402.7 1.739 246

PALLADIUM NYMEX (100 Troy oz)

Cash 154.00 154.00 154.00 1.739 246

Jan 154.00 154.00 154.00 1.739 246

Feb 154.00 154.00 154.00 1.739 246

Mar 154.00 154.00 154.00 1.739 246

Apr 154.00 154.00 154.00 1.739 246

May 154.00 154.00 154.00 1.739 246

Jun 154.00 154.00 154.00 1.739 246

Jul 154.00 154.00 154.00 1.739 246

Aug 154.00 154.00 154.00 1.739 246

ENERGY

## CRUDE OIL NYMEX (42,000 US gal)

Cash 17.22 17.22 17.22 1.739 246

Jan 17.22 17.22 17.22 1.739 246

Feb 17.22 17.22 17.22 1.739 246

Mar 17.22 17.22 17.22 1.739 246

Apr 17.22 17.22 17.22 1.739 246

May 17.22 17.22 17.22 1.739 246

Jun 17.22 17.22 17.22 1.739 246

Jul 17.22 17.22 17.22 1.739 246

Aug 17.22 17.22 17.22 1.739 246

HEATING OIL NYMEX (42,000 US gal)

Cash 16.22 16.22 16.22 1.739 246

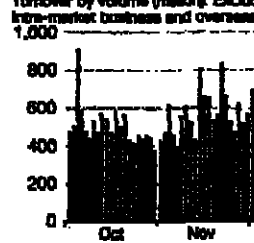
Jan 16.22 16.22 16.22 1.739 246

Feb 16.22 16.22 16.22 1.739 246



### Equity Shares Traded

**Turnover to volume (asset) ratio**



1904

FT Ordinary Index	2265
FT-SE-A Non Flns p/s	17.
FT-SE100Fut Dec	2934
10 yr Gilt yield	8.
Long plh/equity yld ratio:	2.

**Worst performing sectors**

- 1 Water
- 2 Property
- 3 Life Assurance
- 4 Electronic & Elect Eq
- 5 Insurance

De from NatWest  
ter, Advising investors  
e for holdings NatWest

Fraser has all the ingredients to ensure recovery and the already delivering results."

However, the house downgrade year profit expectations to £40m, and the firm's figure by £20m.

Football club M United formed a partnership ahead of this month for one scrip issue see the share price five at the outset.

Food manufacturer

visits to institutions  
to 175p.

SmithKline Beecham rose to 423½p as the company announced an international call.

Rival Wellcome climbed to 655p. Dealers cite news reports alleging write-downs by the pharmaceuticals giant.

Pharmaceuticals giant Sandoz International rose 195p in response to news of a takeover bid and critical Sunday article.

British Aerospace rose ahead strongly as the company announced a market following the

Place	Price	Yield
1	1	5
0	0	0
21	7	21
63	21	63
20	7	20
47	7	47

10	100
40	160
15	50

	254	87
the London Share Service.		
Expiry		
Settlement		
Interco, Proteus, Royal Bk Scot		

ES: EQUITIES			
	Close price p	±	Net div.
Sumo	151		WN3.0

[illegible]

13.00 14.00 15.00 16.00

2278.5	2278.8	2278.0	2270.2
Dec 9	Dec 8	Dec 7	Dec
20.147	18.710	18.283	17.5

497.6	547.0	484.3	42
days turnover.			

## SITE FOR YOUR PROPERTY ADVERTISE

property to approximately  
orders in 160 countries.  
for details:  
only on +44 71 873 3574  
+44 71 873 3098

497.6	547.0	484.3	42
days turnover.			

## SITE FOR YOUR PROPERTY ADVERTISE

property to approximately  
orders in 160 countries.  
for details:  
only on +44 71 873 3574  
+44 71 873 3098



## CHEMICALS

**ELECTRONIC & ELECTRICAL HOBT - Cont**

## EXTRACTIVE INDUSTRIES - Cont

## HEALTH CARE - Cont.

### INVESTMENT TRUSTS - Cont.

[illegible]

## REFERENCES

100	77	24	943	142
100	76	41	835	131
100	75	41	1044	140
100	74	23	425	100
100	73	21	425	100
100	72	15		
100	71	12		
100	70	10		
100	69	8		
100	68	7		
100	67	6		
100	66	5		
100	65	4		
100	64	3		
100	63	2		
100	62	1		
100	61	1		
100	60	1		
100	59	1		
100	58	1		
100	57	1		
100	56	1		
100	55	1		
100	54	1		
100	53	1		
100	52	1		
100	51	1		
100	50	1		
100	49	1		
100	48	1		
100	47	1		
100	46	1		
100	45	1		
100	44	1		
100	43	1		
100	42	1		
100	41	1		
100	40	1		
100	39	1		
100	38	1		
100	37	1		
100	36	1		
100	35	1		
100	34	1		
100	33	1		
100	32	1		
100	31	1		
100	30	1		
100	29	1		
100	28	1		
100	27	1		
100	26	1		
100	25	1		
100	24	1		
100	23	1		
100	22	1		
100	21	1		
100	20	1		
100	19	1		
100	18	1		
100	17	1		
100	16	1		
100	15	1		
100	14	1		
100	13	1		
100	12	1		
100	11	1		
100	10	1		
100	9	1		
100	8	1		
100	7	1		
100	6	1		
100	5	1		
100	4	1		
100	3	1		
100	2	1		
100	1	1		
100	0	1		

## BUILDING & CONSTRUCTION

1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564	563	562	561	560	559	558	557	556	555	554	553	552	551	550	549	548	547	546	545	544	543	542	541	540	539	538	537	536	535	534	533	532	531	530	529	528	527	526	525	524	523	522	521</
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-------

## DIVERSIFIED INDUSTRIALS

[illegible]

## 1 FOOD MANUFACTURERS

[illegible]

## BUILDING MATS & MERCHANDISE

170	37	52.5	87
172	37	52.5	87
174	37	52.5	87
176	37	52.5	87
178	37	52.5	87
180	37	52.5	87
182	37	52.5	87
184	37	52.5	87
186	37	52.5	87
188	37	52.5	87
190	37	52.5	87
192	37	52.5	87
194	37	52.5	87
196	37	52.5	87
198	37	52.5	87
200	37	52.5	87
202	37	52.5	87
204	37	52.5	87
206	37	52.5	87
208	37	52.5	87
210	37	52.5	87
212	37	52.5	87
214	37	52.5	87
216	37	52.5	87
218	37	52.5	87
220	37	52.5	87
222	37	52.5	87
224	37	52.5	87
226	37	52.5	87
228	37	52.5	87
230	37	52.5	87
232	37	52.5	87
234	37	52.5	87
236	37	52.5	87
238	37	52.5	87
240	37	52.5	87
242	37	52.5	87
244	37	52.5	87
246	37	52.5	87
248	37	52.5	87
250	37	52.5	87
252	37	52.5	87
254	37	52.5	87
256	37	52.5	87
258	37	52.5	87
260	37	52.5	87
262	37	52.5	87
264	37	52.5	87
266	37	52.5	87
268	37	52.5	87
270	37	52.5	87
272	37	52.5	87
274	37	52.5	87
276	37	52.5	87
278	37	52.5	87
280	37	52.5	87
282	37	52.5	87
284	37	52.5	87
286	37	52.5	87
288	37	52.5	87
290	37	52.5	87
292	37	52.5	87
294	37	52.5	87
296	37	52.5	87
298	37	52.5	87
300	37	52.5	87
302	37	52.5	87
304	37	52.5	87
306	37	52.5	87
308	37	52.5	87
310	37	52.5	87
312	37	52.5	87
314	37	52.5	87
316	37	52.5	87
318	37	52.5	87
320	37	52.5	87
322	37	52.5	87
324	37	52.5	87
326	37	52.5	87
328	37	52.5	87
330	37	52.5	87
332	37	52.5	87
334	37	52.5	87
336	37	52.5	87
338	37	52.5	87
340	37	52.5	87
342	37	52.5	87
344	37	52.5	87
346	37	52.5	87
348	37	52.5	87
350	37	52.5	87
352	37	52.5	87
354	37	52.5	87
356	37	52.5	87
358	37	52.5	87
360	37	52.5	87
362	37	52.5	87
364	37	52.5	87
366	37	52.5	87
368	37	52.5	87
370	37	52.5	87
372	37	52.5	87
374	37	52.5	87
376	37	52.5	87
378	37	52.5	87
380	37	52.5	87
382	37	52.5	87
384	37	52.5	87
386	37	52.5	87
388	37	52.5	87
390	37	52.5	87
392	37	52.5	87
394	37	52.5	87
396	37	52.5	87
398	37	52.5	87
400	37	52.5	87

## ELECTRICITY

10	80	20.0	5.7
20	80	20.0	5.7
30	80	20.0	5.7
40	80	20.0	5.7
50	80	20.0	5.7
60	80	20.0	5.7
70	80	20.0	5.7
80	80	20.0	5.7
90	80	20.0	5.7
100	80	20.0	5.7
110	80	20.0	5.7
120	80	20.0	5.7
130	80	20.0	5.7
140	80	20.0	5.7
150	80	20.0	5.7
160	80	20.0	5.7
170	80	20.0	5.7
180	80	20.0	5.7
190	80	20.0	5.7
200	80	20.0	5.7
210	80	20.0	5.7
220	80	20.0	5.7
230	80	20.0	5.7
240	80	20.0	5.7
250	80	20.0	5.7
260	80	20.0	5.7
270	80	20.0	5.7
280	80	20.0	5.7
290	80	20.0	5.7
300	80	20.0	5.7
310	80	20.0	5.7
320	80	20.0	5.7
330	80	20.0	5.7
340	80	20.0	5.7
350	80	20.0	5.7
360	80	20.0	5.7
370	80	20.0	5.7
380	80	20.0	5.7
390	80	20.0	5.7
400	80	20.0	5.7
410	80	20.0	5.7
420	80	20.0	5.7
430	80	20.0	5.7
440	80	20.0	5.7
450	80	20.0	5.7
460	80	20.0	5.7
470	80	20.0	5.7
480	80	20.0	5.7
490	80	20.0	5.7
500	80	20.0	5.7
510	80	20.0	5.7
520	80	20.0	5.7
530	80	20.0	5.7
540	80	20.0	5.7
550	80	20.0	5.7
560	80	20.0	5.7
570	80	20.0	5.7
580	80	20.0	5.7
590	80	20.0	5.7
600	80	20.0	5.7
610	80	20.0	5.7
620	80	20.0	5.7
630	80	20.0	5.7
640	80	20.0	5.7
650	80	20.0	5.7
660	80	20.0	5.7
670	80	20.0	5.7
680	80	20.0	5.7
690	80	20.0	5.7
700	80	20.0	5.7
710	80	20.0	5.7
720	80	20.0	5.7
730	80	20.0	5.7
740	80	20.0	5.7
750	80	20.0	5.7
760	80	20.0	5.7
770	80	20.0	5.7
780	80	20.0	5.7
790	80	20.0	5.7
800	80	20.0	5.7
810	80	20.0	5.7
820	80	20.0	5.7
830	80	20.0	5.7
840	80	20.0	5.7
850	80	20.0	5.7
860	80	20.0	5.7
870	80	20.0	5.7
880	80	20.0	5.7
890	80	20.0	5.7
900	80	20.0	5.7
910	80	20.0	5.7
920	80	20.0	5.7
930	80	20.0	5.7
940	80	20.0	5.7
950	80	20.0	5.7
960	80	20.0	5.7
970	80	20.0	5.7
980	80	20.0	5.7
990	80	20.0	5.7
1000	80	20.0	5.7

## ELECTRONIC & ELECTRICAL EQPT

192	719	76	57	121.5	8.7
193	720	80	58	122.2	15.9
194	721	84	60	123.0	15.9
195	722	88	62	123.8	15.9
196	723	92	64	124.6	15.9
197	724	96	66	125.4	15.9
198	725	100	68	126.2	15.9
199	726	104	70	127.0	15.9
200	727	108	72	127.8	15.9
201	728	112	74	128.6	15.9
202	729	116	76	129.4	15.9
203	730	120	78	130.2	15.9
204	731	124	80	131.0	15.9
205	732	128	82	131.8	15.9
206	733	132	84	132.6	15.9
207	734	136	86	133.4	15.9
208	735	140	88	134.2	15.9
209	736	144	90	135.0	15.9
210	737	148	92	135.8	15.9
211	738	152	94	136.6	15.9
212	739	156	96	137.4	15.9
213	740	160	98	138.2	15.9
214	741	164	100	139.0	15.9
215	742	168	102	139.8	15.9
216	743	172	104	140.6	15.9
217	744	176	106	141.4	15.9
218	745	180	108	142.2	15.9
219	746	184	110	143.0	15.9
220	747	188	112	143.8	15.9
221	748	192	114	144.6	15.9
222	749	196	116	145.4	15.9
223	750	200	118	146.2	15.9
224	751	204	120	147.0	15.9
225	752	208	122	147.8	15.9
226	753	212	124	148.6	15.9
227	754	216	126	149.4	15.9
228	755	220	128	150.2	15.9
229	756	224	130	151.0	15.9
230	757	228	132	151.8	15.9
231	758	232	134	152.6	15.9
232	759	236	136	153.4	15.9
233	760	240	138	154.2	15.9
234	761	244	140	155.0	15.9
235	762	248	142	155.8	15.9
236	763	252	144	156.6	15.9
237	764	256	146	157.4	15.9
238	765	260	148	158.2	15.9
239	766	264	150	159.0	15.9
240	767	268	152	159.8	15.9
241	768	272	154	160.6	15.9
242	769	276	156	161.4	15.9
243	770	280	158	162.2	15.9
244	771	284	160	163.0	15.9
245	772	288	162	163.8	15.9
246	773	292	164	164.6	15.9
247	774	296	166	165.4	15.9
248	775	300	168	166.2	15.9
249	776	304	170	167.0	15.9
250	777	308	172	167.8	15.9
251	778	312	174	168.6	15.9
252	779	316	176	169.4	15.9
253	780	320	178	170.2	15.9
254	781	324	180	171.0	15.9
255	782	328	182	171.8	15.9
256	783	332	184	172.6	15.9
257	784	336	186	173.4	15.9
258	785	340	188	174.2	15.9
259	786	344	190	175.0	15.9
260	787	348	192	175.8	15.9
261	788	352	194	176.6	15.9
262	789	356	196	177.4	15.9
263	790	360	198	178.2	15.9
264	791	364	200	179.0	15.9
265	792	368	202	179.8	15.9
266	793	372	204	180.6	15.9
267	794	376	206	181.4	15.9
268	795	380	208	182.2	15.9
269	796	384	210	183.0	15.9
270	797	388	212	183.8	15.9
271	798	392	214	184.6	15.9
272	799	396	216	185.4	15.9
273	800	400	218	186.2	15.9
274	801	404	220	187.0	15.9
275	802	408	222	187.8	15.9
276	803	412	224	188.6	15.9
277	804	416	226	189.4	15.9
278	805	420	228	190.2	15.9
279	806	424	230	191.0	15.9
280	807	428	232	191.8	15.9
281	808	432	234	192.6	15.9
282	809	436	236	193.4	15.9
283	810	440	238	194.2	15.9
284	811	444	240	195.0	15.9
285	812	448	242	195.8	15.9
286	813	452	244	196.6	15.9
287	814	456	246	197.4	15.9
288	815	460	248	198.2	15.9
289	816	464	250	199.0	15.9
290	817	468	252	199.8	15.9
291	818	472	254	200.6	15.9
292	819	476	256	201.4	15.9
293	820	480	258	202.2	15.9
294	821	484	260	203.0	15.9
295	822	488	262	203.8	15.9
296	823	492	264	204.6	15.9
297	824	496	266	205.4	15.9
298	825	500	268	206.2	15.9
299	826	504	270	207.0	15.9
300	827	508	272	207.8	15.9
301	828	512	274	208.6	15.9
302	829	516	276	209.4	15.9
303	830	520	278	210.2	15.9
304	831	524	280	211.0	15.9
305	832	528	282	211.8	15.9
306	833	532	284	212.6	15.9
307	834	536	286	213.4	15.9
308	835	540	288	214.2	15.9
309	836	544	290	215.0	15.9
310	837	548	292	215.8	15.9
311	838	552	294	216.6	15.9
312	839	556	296	217.4	15.9
313	840	560	298	218.2	15.9
314	841	564	300	219.0	15.9
315	842	568	302	219.8	15.9
316	843	572	304	220.6	15.9
317	844	576	306	221.4	15.9
318	845	580	308	222.2	15.9
319	846	584	310	223.0	15.9
320	847	588	312	223.8	15.9
321	848	592	314	224.6	15.9
322	849	596	316	225.4	15.9
323	850	600	318	226.2	15.9
324	851	604	320	227.0	15.9
325	852	608	322	227.8	15.9
326	853	612	324	228.6	15.9
327	854	616	326	229.4	15.9
328	855	620	328	230.2	15.9
329	856	624	330	231.0	15.9
330	857	628	332	231.8	15.9
331	858	632	334	232.6	15.9
332	859	636	336	233.4	15.9
333	860	640	338	234.2	15.9
334	861	644	340	235.0	15.9
335	862	648	342	235.8	15.9
336	863	652	344	236.6	15.9
337	864	656	346	237.4	15.9
338	865	660	348	238.2	15.9
339	866	664	350	239.0	15.9
340	867	668	352	239.8	15.9
341	868	672	354	240.6	15.9
342	869	676	356	241.4	15.9
343	870	680	358	242.2	15.9
344	871	684	360	243.0	15.9
345	872	688	362	243.8	15.9
346	873	692	364	244.6	15.9
347	874	696	366	245.4	15.9
348	875	700	368	246.2	15.9
349	876	704	370	247.0	15.9
350	877	708	372	247.8	15.9
351	878	712	374	248.6	15.9
352	879	716	376	249.4	15.9
353	880	720	378	250.2	15.9
354	881	724	380	251.0	15.9
355	882	728	382	251.8	15.9
356	883	732	384	252.6	15.9
357	884	736	386	253.4	15.9
358	885	740	388	254.2	15.9
359	886	744	390	255.0	15.9
360	887	748	392	255.8	15.9
361	888	752	394	256.6	15.9
362	889	756	396	257.4	15.9
363	890	760	398	258.2	15.9
364	891	764	400	259.0	15.9
365	892	768	402	259.8	15.9
366	893	772	404	260.6	15.9
367	894	776	406	261.4	15.9
368	895	780	408	262.2	15.9
369	896	784	410	263.0	15.9
370	897	788	412	263.8	15.9
371	898	792	414	264.6	15.9
372	899	796	416	265.4	15.9
373	900	800	418	266.2	15.9
374	901	804	420	267.0	15.9
375	902	808	422	267.8	15.9
376	903	812	424	268.6	15.9
377	904	816	426	269.4	15.9
378	905	820	428	270.2	15.9
379	906	824	430	271.0	15.9
380	907	828	432	271.8	15.9
381	908	832	434	272.6	15.9
382	909	836	436	273.4	15.9
383	910	840	438	274.2	15.9
384	911	844	440	275.0	15.9
385	912	848	442	275.8	15.9
386	913	852	444	276.6	15.9
387	914	856	446	277.4	15.9
388	915	860	448	278.2	15.9
389	916	864	450	279.0	15.9
390	917	868	452	279.8	15.9
391	918	872	454	280.6	15.9
392	919	876	456	281.4	15.9
393	920	880	458	282.2	15.9
394	921	884	460	283.0	15.9
395	922	888	462	283.8	15.9
396	923	892	464	284.6	15.9
397	924	896	466	285.4	15.9
398	925	900	468	286.2	15.9
399	926	904	470	287.0	15.9
400	927	908	472	287.8	15.9
401	928	912	474	288.6	15.9
402	929	916	476	289.4	15.9
403	930	920	478	290.2	15.9
404	931	924	480	291.0	15.9
405	932	928	482	291.8	15.9
406	933	932	484	292.6	15.9
407	934	936	486	293.4	15.9
408	935	940	488	294.2	15.9
409	936	944	490	295.0	15.9
410	937	948	492	295.8	15.9
411	938	952	494	296.6	15.9
412	939	956	496	297.4	15.9
413	940	960	498	298.2	15.9
414	941	964	500	299.0	15.9
415	942	968	502	299.8	15.9
416	943	972	504	300.6	15.9
417	944	976	506		

## ENGINEERING VEHICLES

192	719	76	57	121.5	8.7
193	720	80	58	122.2	15.9
194	721	84	60	123.0	15.9
195	722	88	62	123.8	15.9
196	723	92	64	124.6	15.9
197	724	96	66	125.4	15.9
198	725	100	68	126.2	15.9
199	726	104	70	127.0	15.9
200	727	108	72	127.8	15.9
201	728	112	74	128.6	15.9
202	729	116	76	129.4	15.9
203	730	120	78	130.2	15.9
204	731	124	80	131.0	15.9
205	732	128	82	131.8	15.9
206	733	132	84	132.6	15.9
207	734	136	86	133.4	15.9
208	735	140	88	134.2	15.9
209	736	144	90	135.0	15.9
210	737	148	92	135.8	15.9
211	738	152	94	136.6	15.9
212	739	156	96	137.4	15.9
213	740	160	98	138.2	15.9
214	741	164	100	139.0	15.9
215	742	168	102	139.8	15.9
216	743	172	104	140.6	15.9
217	744	176	106	141.4	15.9
218	745	180	108	142.2	15.9
219	746	184	110	143.0	15.9
220	747	188	112	143.8	15.9
221	748	192	114	144.6	15.9
222	749	196	116	145.4	15.9
223	750	200	118	146.2	15.9
224	751	204	120	147.0	15.9
225	752	208	122	147.8	15.9
226	753	212	124	148.6	15.9
227	754	216	126	149.4	15.9
228	755	220	128	150.2	15.9
229	756	224	130	151.0	15.9
230	757	228	132	151.8	15.9
231	758	232	134	152.6	15.9
232	759	236	136	153.4	15.9
233	760	240	138	154.2	15.9
234	761	244	140	155.0	15.9
235	762	248	142	155.8	15.9
236	763	252	144	156.6	15.9
237	764	256	146	157.4	15.9
238	765	260	148	158.2	15.9
239	766	264	150	159.0	15.9
240	767	268	152	159.8	15.9
241	768	272	154	160.6	15.9
242	769	276	156	161.4	15.9
243	770	280	158	162.2	15.9
244	771	284	160	163.0	15.9
245	772	288	162	163.8	15.9
246	773	292	164	164.6	15.9
247	774	296	166	165.4	15.9
248	775	300	168	166.2	15.9
249	776	304	170	167.0	15.9
250	777	308	172	167.8	15.9
251	778	312	174	168.6	15.9
252	779	316	176	169.4	15.9
253	780	320	178	170.2	15.9
254	781	324	180	171.0	15.9
255	782	328	182	171.8	15.9
256	783	332	184	172.6	15.9
257	784	336	186	173.4	15.9
258	785	340	188	174.2	15.9
259	786	344	190	175.0	15.9
260	787	348	192	175.8	15.9
261	788	352	194	176.6	15.9
262	789	356	196	177.4	15.9
263	790	360	198	178.2	15.9
264	791	364	200	179.0	15.9
265	792	368	202	179.8	15.9
266	793	372	204	180.6	15.9
267	794	376	206	181.4	15.9
268	795	380	208	182.2	15.9
269	796	384	210	183.0	15.9
270	797	388	212	183.8	15.9
271	798	392	214	184.6	15.9
272	799	396	216	185.4	15.9
273	800	400	218	186.2	15.9
274	801	404	220	187.0	15.9
275	802	408	222	187.8	15.9
276	803	412	224	188.6	15.9
277	804	416	226	189.4	15.9
278	805	420	228	190.2	15.9
279	806	424	230	191.0	15.9
280	807	428	232	191.8	15.9
281	808	432	234	192.6	15.9
282	809	436	236	193.4	15.9
283	810	440	238	194.2	15.9
284	811	444	240	195.0	15.9
285	812	448	242	195.8	15.9
286	813	452	244	196.6	15.9
287	814	456	246	197.4	15.9
288	815	460	248	198.2	15.9
289	816	464	250	199.0	15.9
290	817	468	252	199.8	15.9
291	818	472	254	200.6	15.9
292	819	476	256	201.4	15.9
293	820	480	258	202.2	15.9
294	821	484	260	203.0	15.9
295	822	488	262	203.8	15.9
296	823	492	264	204.6	15.9
297	824	496	266	205.4	15.9
298	825	500	268	206.2	15.9
299	826	504	270	207.0	15.9
300	827	508	272	207.8	15.9
301	828	512	274	208.6	15.9
302	829	516	276	209.4	15.9
303	830	520	278	210.2	15.9
304	831	524	280	211.0	15.9
305	832	528	282	211.8	15.9
306	833	532	284	212.6	15.9
307	834	536	286	213.4	15.9
308	835	540	288	214.2	15.9
309	836	544	290	215.0	15.9
310	837	548	292	215.8	15.9
311	838	552	294	216.6	15.9
312	839	556	296	217.4	15.9
313	840	560	298	218.2	15.9
314	841	564	300	219.0	15.9
315	842	568	302	219.8	15.9
316	843	572	304	220.6	15.9
317	844	576	306	221.4	15.9
318	845	580	308	222.2	15.9
319	846	584	310	223.0	15.9
320	847	588	312	223.8	15.9
321	848	592	314	224.6	15.9
322	849	596	316	225.4	15.9
323	850	600	318	226.2	15.9
324	851	604	320	227.0	15.9
325	852	608	322	227.8	15.9
326	853	612	324	228.6	15.9
327	854	616	326	229.4	15.9
328	855	620	328	230.2	15.9
329	856	624	330	231.0	15.9
330	857	628	332	231.8	15.9
331	858	632	334	232.6	15.9
332	859	636	336	233.4	15.9
333	860	640	338	234.2	15.9
334	861	644	340	235.0	15.9
335	862	648	342	235.8	15.9
336	863	652	344	236.6	15.9
337	864	656	346	237.4	15.9
338	865	660	348	238.2	15.9
339	866	664	350	239.0	15.9
340	867	668	352	239.8	15.9
341	868	672	354	240.6	15.9
342	869	676	356	241.4	15.9
343	870	680	358	242.2	15.9
344	871	684	360	243.0	15.9
345	872	688	362	243.8	15.9
346	873	692	364	244.6	15.9
347	874	696	366	245.4	15.9
348	875	700	368	246.2	15.9
349	876	704	370	247.0	15.9
350	877	708	372	247.8	15.9
351	878	712	374	248.6	15.9
352	879	716	376	249.4	15.9
353	880	720	378	250.2	15.9
354	881	724	380	251.0	15.9
355	882	728	382	251.8	15.9
356	883	732	384	252.6	15.9
357	884	736	386	253.4	15.9
358	885	740	388	254.2	15.9
359	886	744	390	255.0	15.9
360	887	748	392	255.8	15.9
361	888	752	394	256.6	15.9
362	889	756	396	257.4	15.9
363	890	760	398	258.2	15.9
364	891	764	400	259.0	15.9
365	892	768	402	259.8	15.9
366	893	772	404	260.6	15.9
367	894	776	406	261.4	15.9
368	895	780	408	262.2	15.9
369	896	784	410	263.0	15.9
370	897	788	412	263.8	15.9
371	898	792	414	264.6	15.9
372	899	796	416	265.4	15.9
373	900	800	418	266.2	15.9
374	901	804	420	267.0	15.9
375	902	808	422	267.8	15.9
376	903	812	424	268.6	15.9
377	904	816	426	269.4	15.9
378	905	820	428	270.2	15.9
379	906	824	430	271.0	15.9
380	907	828	432	271.8	15.9
381	908	832	434	272.6	15.9
382	909	836	436	273.4	15.9
383	910	840	438	274.2	15.9
384	911	844	440	275.0	15.9
385	912	848	442	275.8	15.9
386	913	852	444	276.6	15.9
387	914	856	446	277.4	15.9
388	915	860	448	278.2	15.9
389	916	864	450	279.0	15.9
390	917	868	452	279.8	15.9
391	918	872	454	280.6	15.9
392	919	876	456	281.4	15.9
393	920	880	458	282.2	15.9
394	921	884	460	283.0	15.9
395	922	888	462	283.8	15.9
396	923	892	464	284.6	15.9
397	924	896	466	285.4	15.9
398	925	900	468	286.2	15.9
399	926	904	470	287.0	15.9
400	927	908	472	287.8	15.9
401	928	912	474	288.6	15.9
402	929	916	476	289.4	15.9
403	930	920	478	290.2	15.9
404	931	924	480	291.0	15.9
405	932	928	482	291.8	15.9
406	933	932	484	292.6	15.9
407	934	936	486	293.4	15.9
408	935	940	488	294.2	15.9
409	936	944	490	295.0	15.9
410	937	948	492	295.8	15.9
411	938	952	494	296.6	15.9
412	939	956	496	297.4	15.9
413	940	960	498	298.2	15.9
414	941	964	500	299.0	15.9
415	942	968	502	299.8	15.9
416	943	972	504	300.6	15.9
417	944	976	506		

## HEALTH CARE

192	719	76	57	121.5	8.7
193	720	80	58	122.2	15.9
194	721	84	60	123.0	15.9
195	722	88	62	123.8	15.9
196	723	92	64	124.6	15.9
197	724	96	66	125.4	15.9
198	725	100	68	126.2	15.9
199	726	104	70	127.0	15.9
200	727	108	72	127.8	15.9
201	728	112	74	128.6	15.9
202	729	116	76	129.4	15.9
203	730	120	78	130.2	15.9
204	731	124	80	131.0	15.9
205	732	128	82	131.8	15.9
206	733	132	84	132.6	15.9
207	734	136	86	133.4	15.9
208	735	140	88	134.2	15.9
209	736	144	90	135.0	15.9
210	737	148	92	135.8	15.9
211	738	152	94	136.6	15.9
212	739	156	96	137.4	15.9
213	740	160	98	138.2	15.9
214	741	164	100	139.0	15.9
215	742	168	102	139.8	15.9
216	743	172	104	140.6	15.9
217	744	176	106	141.4	15.9
218	745	180	108	142.2	15.9
219	746	184	110	143.0	15.9
220	747	188	112	143.8	15.9
221	748	192	114	144.6	15.9
222	749	196	116	145.4	15.9
223	750	200	118	146.2	15.9
224	751	204	120	147.0	15.9
225	752	208	122	147.8	15.9
226	753	212	124	148.6	15.9
227	754	216	126	149.4	15.9
228	755	220	128	150.2	15.9
229	756	224	130	151.0	15.9
230	757	228	132	151.8	15.9
231	758	232	134	152.6	15.9
232	759	236	136	153.4	15.9
233	760	240	138	154.2	15.9
234	761	244	140	155.0	15.9
235	762	248	142	155.8	15.9
236	763	252	144	156.6	15.9
237	764	256	146	157.4	15.9
238	765	260	148	158.2	15.9
239	766	264	150	159.0	15.9
240	767	268	152	159.8	15.9
241	768	272	154	160.6	15.9
242	769	276	156	161.4	15.9
243	770	280	158	162.2	15.9
244	771	284	160	163.0	15.9
245	772	288	162	163.8	15.9
246	773	292	164	164.6	15.9
247	774	296	166	165.4	15.9
248	775	300	168	166.2	15.9
249	776	304	170	167.0	15.9
250	777	308	172	167.8	15.9
251	778	312	174	168.6	15.9
252	779	316	176	169.4	15.9
253	780	320	178	170.2	15.9
254	781	324	180	171.0	15.9
255	782	328	182	171.8	15.9
256	783	332	184	172.6	15.9
257	784	336	186	173.4	15.9
258	785	340	188	174.2	15.9
259	786	344	190	175.0	15.9
260	787	348	192	175.8	15.9
261	788	352	194	176.6	15.9
262	789	356	196	177.4	15.9
263	790	360	198	178.2	15.9
264	791	364	200	179.0	15.9
265	792	368	202	179.8	15.9
266	793	372	204	180.6	15.9
267	794	376	206	181.4	15.9
268	795	380	208	182.2	15.9
269	796	384	210	183.0	15.9
270	797	388	212	183.8	15.9
271	798	392	214	184.6	15.9
272	799	396	216	185.4	15.9
273	800	400	218	186.2	15.9
274	801	404	220	187.0	15.9
275	802	408	222	187.8	15.9
276	803	412	224	188.6	15.9
277	804	416	226	189.4	15.9
278	805	420	228	190.2	15.9
279	806	424	230	191.0	15.9
280	807	428	232	191.8	15.9
281	808	432	234	192.6	15.9
282	809	436	236	193.4	15.9
283	810	440	238	194.2	15.9
284	811	444	240	195.0	15.9
285	812	448	242	195.8	15.9
286	813	452	244	196.6	15.9
287	814	456	246	197.4	15.9
288	815	460	248	198.2	15.9
289	816	464	250	199.0	15.9
290	817	468	252	199.8	15.9
291	818	472	254	200.6	15.9
292	819	476	256	201.4	15.9
293	820	480	258	202.2	15.9
294	821	484	260	203.0	15.9
295	822	488	262	203.8	15.9
296	823	492	264	204.6	15.9
297	824	496	266	205.4	15.9
298	825	500	268	206.2	15.9
299	826	504	270	207.0	15.9
300	827	508	272	207.8	15.9
301	828	512	274	208.6	15.9
302	829	516	276	209.4	15.9
303	830	520	278	210.2	15.9
304	831	524	280	211.0	15.9
305	832	528	282	211.8	15.9
306	833	532	284	212.6	15.9
307	834	536	286	213.4	15.9
308	835	540	288	214.2	15.9
309	836	544	290	215.0	15.9
310	837	548	292	215.8	15.9
311	838	552	294	216.6	15.9
312	839	556	296	217.4	15.9
313	840	560	298	218.2	15.9
314	841	564	300	219.0	15.9
315	842	568	302	219.8	15.9
316	843	572	304	220.6	15.9
317	844	576	306	221.4	15.9
318	845	580	308	222.2	15.9
319	846	584	310	223.0	15.9
320	847	588	312	223.8	15.9
321	848	592	314	224.6	15.9
322	849	596	316	225.4	15.9
323	850	600	318	226.2	15.9
324	851	604	320	227.0	15.9
325	852	608	322	227.8	15.9
326	853	612	324	228.6	15.9
327	854	616	326	229.4	15.9
328	855	620	328	230.2	15.9
329	856	624	330	231.0	15.9
330	857	628	332	231.8	15.9
331	858	632	334	232.6	15.9
332	859	636	336	233.4	15.9
333	860	640	338	234.2	15.9
334	861	644	340	235.0	15.9
335	862	648	342	235.8	15.9
336	863	652	344	236.6	15.9
337	864	656	346	237.4	15.9
338	865	660	348	238.2	15.9
339	866	664	350	239.0	15.9
340	867	668	352	239.8	15.9
341	868	672	354	240.6	15.9
342	869	676	356	241.4	15.9
343	870	680	358	242.2	15.9
344	871	684	360	243.0	15.9
345	872	688	362	243.8	15.9
346	873	692	364	244.6	15.9
347	874	696	366	245.4	15.9
348	875	700	368	246.2	15.9
349	876	704	370	247.0	15.9
350	877	708	372	247.8	15.9
351	878	712	374	248.6	15.9
352	879	716	376	249.4	15.9
353	880	720	378	250.2	15.9
354	881	724	380	251.0	15.9
355	882	728	382	251.8	15.9
356	883	732	384	252.6	15.9
357	884	736	386	253.4	15.9
358	885	740	388	254.2	15.9
359	886	744	390	255.0	15.9
360	887	748	392	255.8	15.9
361	888	752	394	256.6	15.9
362	889	756	396	257.4	15.9
363	890	760	398	258.2	15.9
364	891	764	400	259.0	15.9
365	892	768	402	259.8	15.9
366	893	772	404	260.6	15.9
367	894	776	406	261.4	15.9
368	895	780	408	262.2	15.9
369	896	784	410	263.0	15.9
370	897	788	412	263.8	15.9
371	898	792	414	264.6	15.9
372	899	796	416	265.4	15.9
373	900	800	418	266.2	15.9
374	901	804	420	267.0	15.9
375	902	808	422	267.8	15.9
376	903	812	424	268.6	15.9
377	904	816	426	269.4	15.9
378	905	820	428	270.2	15.9
379	906	824	430	271.0	15.9
380	907	828	432	271.8	15.9
381	908	832	434	272.6	15.9
382	909	836	436	273.4	15.9
383	910	840	438	274.2	15.9
384	911	844	440	275.0	15.9
385	912	848	442	275.8	15.9
386	913	852	444	276.6	15.9
387	914	856	446	277.4	15.9
388	915	860	448	278.2	15.9
389	916	864	450	279.0	15.9
390	917	868	452	279.8	15.9
391	918	872	454	280.6	15.9
392	919	876	456	281.4	15.9
393	920	880	458	282.2	15.9
394	921	884	460	283.0	15.9
395	922	888	462	283.8	15.9
396	923	892	464	284.6	15.9
397	924	896	466	285.4	15.9
398	925	900	468	286.2	15.9
399	926	904	470	287.0	15.9
400	927	908	472	287.8	15.9
401	928	912	474	288.6	15.9
402	929	916	476	289.4	15.9
403	930	920	478	290.2	15.9
404	931	924	480	291.0	15.9
405	932	928	482	291.8	15.9
406	933	932	484	292.6	15.9
407	934	936	486	293.4	15.9
408	935	940	488	294.2	15.9
409	936	944	490	295.0	15.9
410	937	948	492	295.8	15.9
411	938	952	494	296.6	15.9
412	939	956	496	297.4	15.9
413	940	960	498	298.2	15.9
414	941	964	500	299.0	15.9
415	942	968	502	299.8	15.9
416	943	972	504	300.6	15.9
417	944	976	506		

Kyriach ..... 20

192	719	76	57	121.5	8.7
193	720	80	58	122.2	15.9
194	721	84	60	123.0	15.9
195	722	88	62	123.8	15.9
196	723	92	64	124.6	15.9
197	724	96	66	125.4	15.9
198	725	100	68	126.2	15.9
199	726	104	70	127.0	15.9
200	727	108	72	127.8	15.9
201	728	112	74	128.6	15.9
202	729	116	76	129.4	15.9
203	730	120	78	130.2	15.9
204	731	124	80	131.0	15.9
205	732	128	82	131.8	15.9
206	733	132	84	132.6	15.9
207	734	136	86	133.4	15.9
208	735	140	88	134.2	15.9
209	736	144	90	135.0	15.9
210	737	148	92	135.8	15.9
211	738	152	94	136.6	15.9
212	739	156	96	137.4	15.9
213	740	160	98	138.2	15.9
214	741	164	100	139.0	15.9
215	742	168	102	139.8	15.9
216	743	172	104	140.6	15.9
217	744	176	106	141.4	15.9
218	745	180	108	142.2	15.9
219	746	184	110	143.0	15.9
220	747	188	112	143.8	15.9
221	748	192	114	144.6	15.9
222	749	196	116	145.4	15.9
223	750	200	118	146.2	15.9
224	751	204	120	147.0	15.9
225	752	208	122	147.8	15.9
226	753	212	124	148.6	15.9
227	754	216	126	149.4	15.9
228	755	220	128	150.2	15.9
229	756	224	130	151.0	15.9
230	757	228	132	151.8	15.9
231	758	232	134	152.6	15.9
232	759	236	136	153.4	15.9
233	760	240	138	154.2	15.9
234	761	244	140	155.0	15.9
235	762	248	142	155.8	15.9
236	763	252	144	156.6	15.9
237	764	256	146	157.4	15.9
238	765	260	148	158.2	15.9
239	766	264	150	159.0	15.9
240	767	268	152	159.8	15.9
241	768	272	154	160.6	15.9
242	769	276	156	161.4	15.9
243	770	280	158	162.2	15.9
244	771	284	160	163.0	15.9
245	772	288	162	163.8	15.9
246	773	292	164	164.6	15.9
247	774	296	166	165.4	15.9
248	775	300	168	166.2	15.9
249	776	304	170	167.0	15.9
250	777	308	172	167.8	15.9
251	778	312	174	168.6	15.9
252	779	316	176	169.4	15.9
253	780	320	178	170.2	15.9
254	781	324	180	171.0	15.9
255	782	328	182	171.8	15.9
256	783	332	184	172.6	15.9
257	784	336	186	173.4	15.9
258	785	340	188	174.2	15.9
259	786	344	190	175.0	15.9
260	787	348	192	175.8	15.9
261	788	352	194	176.6	15.9
262	789	356	196	177.4	15.9
263	790	360	198	178.2	15.9
264	791	364	200	179.0	15.9
265	792	368	202	179.8	15.9
266	793	372	204	180.6	15.9
267	794	376	206	181.4	15.9
268	795	380	208	182.2	15.9
269	796	384	210	183.0	15.9
270	797	388	212	183.8	15.9
271	798	392	214	184.6	15.9
272	799	396	216	185.4	15.9
273	800	400	218	186.2	15.9
274	801	404	220	187.0	15.9
275	802	408	222	187.8	15.9
276	803	412	224	188.6	15.9
277	804	416	226	189.4	15.9
278	805	420	228	190.2	15.9
279	806	424	230	191.0	15.9
280	807	428	232	191.8	15.9
281	808	432	234	192.6	15.9
282	809	436	236	193.4	15.9
283	810	440	238	194.2	15.9
284	811	444	240	195.0	15.9
285	812	448	242	195.8	15.9
286	813	452	244	196.6	15.9
287	814	456	246	197.4	15.9
288	815	460	248	198.2	15.9
289	816	464	250	199.0	15.9
290	817	468	252	199.8	15.9
291	818	472	254	200.6	15.9
292	819	476	256	201.4	15.9
293	820	480	258	202.2	15.9
294	821	484	260	203.0	15.9
295	822	488	262	203.8	15.9
296	823	492	264	204.6	15.9
297	824	496	266	205.4	15.9
298	825	500	268	206.2	15.9
299	826	504	270	207.0	15.9
300	827	508	272	207.8	15.9
301	828	512	274	208.6	15.9
302	829	516	276	209.4	15.9
303	830	520	278	210.2	15.9
304	831	524	280	211.0	15.9
305	832	528	282	211.8	15.9
306	833	532	284	212.6	15.9
307	834	536	286	213.4	15.9
308	835	540	288	214.2	15.9
309	836	544	290	215.0	15.9
310	837	548	292	215.8	15.9
311	838	552	294	216.6	15.9
312	839	556	296	217.4	15.9
313	840	560	298	218.2	15.9
314	841	564	300	219.0	15.9
315	842	568	302	219.8	15.9
316	843	572	304	220.6	15.9
317	844	576	306	221.4	15.9
318	845	580	308	222.2	15.9
319	846	584	310	223.0	15.9
320	847	588	312	223.8	15.9
321	848	592	314	224.6	15.9
322	849	596	316	225.4	15.9
323	850	600	318	226.2	15.9
324	851	604	320	227.0	15.9
325	852	608	322	227.8	15.9
326	853	612	324	228.6	15.9
327	854	616	326	229.4	15.9
328	855	620	328	230.2	15.9
329	856	624	330	231.0	15.9
330	857	628	332	231.8	15.9
331	858	632	334	232.6	15.9
332	859	636	336	233.4	15.9
333	860	640	338	234.2	15.9
334	861	644	340	235.0	15.9
335	862	648	342	235.8	15.9
336	863	652	344	236.6	15.9
337	864	656	346	237.4	15.9
338	865	660	348	238.2	15.9
339	866	664	350	239.0	15.9
340	867	668	352	239.8	15.9
341	868	672	354	240.6	15.9
342	869	676	356	241.4	15.9
343	870	680	358	242.2	15.9
344	871	684	360	243.0	15.9
345	872	688	362	243.8	15.9
346	873	692	364	244.6	15.9
347	874	696	366	245.4	15.9
348	875	700	368	246.2	15.9
349	876	704	370	247.0	15.9
350	877	708	372	247.8	15.9
351	878	712	374	248.6	15.9
352	879	716	376	249.4	15.9
353	880	720	378	250.2	15.9
354	881	724	380	251.0	15.9
355	882	728	382	251.8	15.9
356	883	732	384	252.6	15.9
357	884	736	386	253.4	15.9
358	885	740	388	254.2	15.9
359	886	744	390	255.0	15.9
360	887	748	392	255.8	15.9
361	888	752	394	256.6	15.9
362	889	756	396	257.4	15.9
363	890	760	398	258.2	15.9
364	891	764	400	259.0	15.9
365	892	768	402	259.8	15.9
366	893	772	404	260.6	15.9
367	894	776	406	261.4	15.9
368	895	780	408	262.2	15.9
369	896	784	410	263.0	15.9
370	897	788	412	263.8	15.9
371	898	792	414	264.6	15.9
372	899	796	416	265.4	15.9
373	900	800	418	266.2	15.9
374	901	804	420	267.0	15.9
375	902	808	422	267.8	15.9
376	903	812	424	268.6	15.9
377	904	816	426	269.4	15.9
378	905	820	428	270.2	15.9
379	906	824	430	271.0	15.9
380	907	828	432	271.8	15.9
381	908	832	434	272.6	15.9
382	909	836	436	273.4	15.9
383	910	840	438	274.2	15.9
384	911	844	440	275.0	15.9
385	912	848	442	275.8	15.9
386	913	852	444	276.6	15.9
387	914	856	446	277.4	15.9
388	915	860	448	278.2	15.9
389	916	864	450	279.0	15.9
390	917	868	452	279.8	15.9
391	918	872	454	280.6	15.9
392	919	876	456	281.4	15.9
393	920	880	458	282.2	15.9
394	921	884	460	283.0	15.9
395	922	888	462	283.8	15.9
396	923	892	464	284.6	15.9
397	924	896	466	285.4	15.9
398	925	900	468	286.2	15.9
399	926	904	470	287.0	15.9
400	927	908	472	287.8	15.9
401	928	912	474	288.6	15.9
402	929	916	476	289.4	15.9
403	930	920	478	290.2	15.9
404	931	924	480	291.0	15.9
405	932	928	482	291.8	15.9
406	933	932	484	292.6	15.9
407	934	936	486	293.4	15.9
408	935	940	488	294.2	15.9
409	936	944	490	295.0	15.9
410	937	948	492	295.8	15.9
411	938	952	494	296.6	15.9
412	939	956	496	297.4	15.9
413	940	960	498	298.2	15.9
414	941	964	500	299.0	15.9
415	942	968	502	299.8	15.9
416	943	972	504	300.6	15.9
417	944	976	506		

هكذا من الأصل











## OFFSHORE INSURANCES

**STEP INTO A GOOD BUSINESS DECISION.**

Allen  
Edmonds

**Allen-Edmonds.** Shoes that are handcrafted, using the highest-grade, natural materials. You can not find a more comfortable shoe. Choosing Allen-Edmonds proves that you make good business decisions.

FOR MORE INFORMATION PLEASE CALL OR WRITE TO:

Allen-Edmonds Shoe Corporation  
201 East Seven Hills Road, Post Office Box 998  
Port Washington, Wisconsin 53074-0998 USA  
414-284-3461 • Fax 414-284-1265

(73)



## MARKETS REPORT

1000

1000







**BE OUR GUEST.**

When you stay with us  
in ATHENS  
stay in touch -  
with your complimentary copy of the

**FINANCIAL TIMES**

Continued on next page

## Financial T

FINANCIAL TIMES

**Have you**



## NYSE COMPOSITE PRICES

**1999 close December 12**

[illegible]**NASDAQ NATIONAL MARKET**

**4. auf einer Dezember 1**

[illegible]

## AMEX COMPOSITE PRICES

**4 pm close December 12**

[illegible]

Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.  
Hand delivery services are available for subscribers throughout the Grand Duchy of Luxembourg.  
Please call +32 2 513.28.16 for more information.

**Financial Times. Europe's Business Newspaper.**



